WEBVTT

NOTE duration:"00:22:12"

NOTE recognizability:0.933

NOTE language:en-us

NOTE Confidence: 0.9259885

 $00{:}00{:}00{.}000$ --> $00{:}00{:}01{.}936$  You're actually going to see me a couple

NOTE Confidence: 0.9259885

 $00{:}00{:}01{.}936$  -->  $00{:}00{:}03.568$  times today in part because COVID has NOTE Confidence: 0.9259885

 $00:00:03.568 \rightarrow 00:00:05.544$  taken out a couple of the speakers. So.

NOTE Confidence: 0.9259885

00:00:05.544 --> 00:00:07.939 So I wish it was because I was the most

NOTE Confidence: 0.9259885

 $00:00:07.939 \rightarrow 00:00:10.158$  wonderful speaker in the in the world,

NOTE Confidence: 0.9259885

 $00:00:10.160 \dashrightarrow 00:00:12.197$  but but I think that's your work.

NOTE Confidence: 0.9259885

00:00:12.200 --> 00:00:14.300 As as Linda said, there's really

NOTE Confidence: 0.9259885

 $00{:}00{:}14.300 \dashrightarrow 00{:}00{:}17.368$  two of us that are tied together at

NOTE Confidence: 0.9259885

 $00:00:17.368 \rightarrow 00:00:20.850$  the hip in terms of the trying to

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 $00{:}00{:}20{.}850 \dashrightarrow 00{:}00{:}22{.}475$  organize and support the research

NOTE Confidence: 0.9259885

 $00{:}00{:}22.475 \dashrightarrow 00{:}00{:}24.558$  mission here at the medical school,

NOTE Confidence: 0.9259885

 $00{:}00{:}24.560$  -->  $00{:}00{:}27.368$  and that's myself and Tony Koleski.

NOTE Confidence: 0.9259885

00:00:27.370 --> 00:00:28.868 We basically divide things up as to NOTE Confidence: 0.9259885

 $00:00:28.868 \rightarrow 00:00:30.438$  whether we're kind of doing most of

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 $00{:}00{:}30{.}438 \dashrightarrow 00{:}00{:}31.770$  the work with the clinical departments,

NOTE Confidence: 0.9259885

 $00{:}00{:}31.770 \dashrightarrow 00{:}00{:}33.633$  which is my job for most of the work

NOTE Confidence: 0.9259885

 $00:00:33.633 \rightarrow 00:00:35.409$  with the basic science departments.

NOTE Confidence: 0.9259885

 $00:00:35.410 \longrightarrow 00:00:36.730$  And to be quite honest,

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 $00{:}00{:}36.730 \dashrightarrow 00{:}00{:}38.809$  we kind of just all work together.

NOTE Confidence: 0.9259885

 $00{:}00{:}38.810 \dashrightarrow 00{:}00{:}40.745$  And so there are things that we just trade

NOTE Confidence: 0.9259885

 $00:00:40.745 \rightarrow 00:00:42.846$  back and forth depending on who has the time.

NOTE Confidence: 0.9259885

 $00{:}00{:}42.850 \dashrightarrow 00{:}00{:}44.770$  And Keith will talk separately in just a

NOTE Confidence: 0.9259885

 $00{:}00{:}44.770 \dashrightarrow 00{:}00{:}47.026$  few minutes about the Office of Physician

NOTE Confidence: 0.9259885

00:00:47.026 --> 00:00:48.402 Scientists and Scientist Development,

NOTE Confidence: 0.9259885

 $00:00:48.410 \longrightarrow 00:00:50.786$  which has really created some wonderful

NOTE Confidence: 0.9259885

 $00{:}00{:}50{.}786 \dashrightarrow 00{:}00{:}53{.}280$  resources I think for for every one.

NOTE Confidence: 0.9259885

 $00{:}00{:}53.280 \dashrightarrow 00{:}00{:}55.680$  So what is the Office of

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00:00:55.680 --> 00:00:56.880 Scientific Affairs do?

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 $00:00:56.880 \dashrightarrow 00:00:58.170$  So we oversee scientific affairs

- NOTE Confidence: 0.9259885
- $00:00:58.170 \longrightarrow 00:00:59.734$  in both the clinical and basic

 $00{:}00{:}59{.}734 \dashrightarrow 00{:}01{:}01{.}090$  science departments as well as in

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 $00:01:01.090 \dashrightarrow 00:01:03.015$  all of the centers and programs and

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 $00{:}01{:}03.015 \dashrightarrow 00{:}01{:}04.510$  institutes and all those wonderful

NOTE Confidence: 0.9259885

 $00:01:04.510 \longrightarrow 00:01:05.998$  things that have these other,

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 $00:01:05.998 \longrightarrow 00:01:06.889$  these other names.

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 $00:01:06.890 \rightarrow 00:01:09.410$  But essentially most things that

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 $00{:}01{:}09{.}410 \dashrightarrow 00{:}01{:}11{.}690$  in within the medical school are

NOTE Confidence: 0.9259885

00:01:11.690 --> 00:01:13.210 really very departmentally organized.

NOTE Confidence: 0.9259885

00:01:13.210 --> 00:01:15.800 And whether that's any of the three

NOTE Confidence: 0.9259885

 $00:01:15.800 \rightarrow 00:01:17.174$  missions and that's really where

NOTE Confidence: 0.9259885

00:01:17.174 --> 00:01:19.181 you need to get known and you need NOTE Confidence: 0.9259885

 $00:01:19.181 \longrightarrow 00:01:20.949$  to be able to have folks who think

NOTE Confidence: 0.9259885

 $00{:}01{:}21.000 \dashrightarrow 00{:}01{:}22.490$  you're doing a wonderful job.

NOTE Confidence: 0.9259885

 $00{:}01{:}22{.}490 \dashrightarrow 00{:}01{:}23{.}966$  If we get back to the issues of things

 $00:01:23.966 \rightarrow 00:01:25.248$  like appointments and promotions,

NOTE Confidence: 0.9259885

00:01:25.250 --> 00:01:28.723 just to just to mention that we try to

NOTE Confidence: 0.9259885

00:01:28.723 --> 00:01:30.589 provide guidance and resources for faculty,

NOTE Confidence: 0.9259885

 $00:01:30.590 \longrightarrow 00:01:31.470$  staff, hiring,

NOTE Confidence: 0.9259885

00:01:31.470 --> 00:01:32.790 retention of faculty,

NOTE Confidence: 0.9259885

 $00:01:32.790 \longrightarrow 00:01:33.096$  etcetera,

NOTE Confidence: 0.9259885

 $00{:}01{:}33.096 \dashrightarrow 00{:}01{:}35.544$  I welcome you and I know Tony would

NOTE Confidence: 0.9259885

 $00:01:35.544 \rightarrow 00:01:37.190$  if he was here as well,

NOTE Confidence: 0.9259885

00:01:37.190 --> 00:01:38.786 you're welcome to to e-mail either

NOTE Confidence: 0.9259885

 $00{:}01{:}38.786 \dashrightarrow 00{:}01{:}41.179$  of us if you feel you you want to

NOTE Confidence: 0.9259885

 $00{:}01{:}41{.}179 \dashrightarrow 00{:}01{:}42{.}952$  do that and that's great and get

NOTE Confidence: 0.9259885

 $00{:}01{:}42.952 \dashrightarrow 00{:}01{:}44.266$  a lot of lot of emails.

NOTE Confidence: 0.9259885

 $00{:}01{:}44.270 \dashrightarrow 00{:}01{:}45.628$  I get some texts at 2:00 AM,

NOTE Confidence: 0.9259885

 $00:01:45.630 \rightarrow 00:01:48.143$  but that's separate and we're all first

NOTE Confidence: 0.9259885

 $00{:}01{:}48{.}143 \dashrightarrow 00{:}01{:}50{.}963$  name dot last name at Yale dot Edu, right.

NOTE Confidence: 0.9259885

00:01:50.963 --> 00:01:51.722 So I mean,

- NOTE Confidence: 0.9259885
- $00:01:51.722 \longrightarrow 00:01:52.987$  even with the name Smith,
- NOTE Confidence: 0.9259885
- 00:01:52.990 --> 00:01:54.346 I'm somehow still first name dot,
- NOTE Confidence: 0.9259885
- $00:01:54.350 \longrightarrow 00:01:57.050$  last name, yell dot Edu.
- NOTE Confidence: 0.9259885
- $00:01:57.050 \rightarrow 00:01:58.114$  Although it's interesting because
- NOTE Confidence: 0.9259885
- $00:01:58.114 \longrightarrow 00:01:59.444$  there's almost always at least
- NOTE Confidence: 0.9259885
- $00{:}01{:}59{.}444 \dashrightarrow 00{:}02{:}00{.}649$  one undergrad who's named Brian
- NOTE Confidence: 0.9259885
- $00:02:00.649 \dashrightarrow 00:02:01.987$  Smith and they have much more
- NOTE Confidence: 0.9259885
- $00:02:02.032 \longrightarrow 00:02:03.127$  interesting lives than I do,
- NOTE Confidence: 0.9259885
- $00:02:03.130 \longrightarrow 00:02:05.489$  and I get a lot of e-mail.
- NOTE Confidence: 0.9259885
- $00{:}02{:}05{.}490 \dashrightarrow 00{:}02{:}07{.}090$  Space is a big is a big issue for us
- NOTE Confidence: 0.9259885
- $00{:}02{:}07{.}137 \dashrightarrow 00{:}02{:}08.655$  at the medical school because we've
- NOTE Confidence: 0.9259885
- 00:02:08.655 --> 00:02:10.345 really grown by leaps and bounds over
- NOTE Confidence: 0.9259885
- $00:02:10.345 \rightarrow 00:02:12.432$  the course of the last 10 years or so,
- NOTE Confidence: 0.9259885
- $00{:}02{:}12.432 \dashrightarrow 00{:}02{:}14.609$  and we tend to be a space
- NOTE Confidence: 0.9259885
- $00:02:14.609 \longrightarrow 00:02:15.770$  constrained these days.
- NOTE Confidence: 0.9259885

 $00:02:15.770 \longrightarrow 00:02:17.485$  There's a lot of construction going on.

NOTE Confidence: 0.9259885

 $00:02:17.490 \longrightarrow 00:02:20.274$  There's a lot of expansion of space going

NOTE Confidence: 0.9259885

 $00:02:20.274 \rightarrow 00:02:22.847$  on whether it's in the wet bench area,

NOTE Confidence: 0.9259885

00:02:22.850 --> 00:02:25.031 you know kind of classic classic

NOTE Confidence: 0.9259885

 $00:02:25.031 \longrightarrow 00:02:26.836$  laboratory sorts of work or

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 $00:02:26.836 \longrightarrow 00:02:28.280$  what we call dry

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 $00{:}02{:}28.358 \dashrightarrow 00{:}02{:}30.154$  bench meaning health services

NOTE Confidence: 0.9348604

 $00{:}02{:}30{.}154 \dashrightarrow 00{:}02{:}32{.}174$  research and computational work and

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 $00{:}02{:}32{.}174 \dashrightarrow 00{:}02{:}34{.}789$  so forth that really doesn't require

NOTE Confidence: 0.9348604

 $00{:}02{:}34.790 \dashrightarrow 00{:}02{:}38.470$  a Bunsen burner at your at your side.

NOTE Confidence: 0.9348604

00:02:38.470 --> 00:02:40.180 So that's something that we actually

NOTE Confidence: 0.9348604

 $00:02:40.180 \longrightarrow 00:02:42.270$  do a lot of work work with.

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 $00{:}02{:}42.270 \dashrightarrow 00{:}02{:}44.657$  We are and you'll hear more about

NOTE Confidence: 0.9348604

 $00:02:44.657 \longrightarrow 00:02:46.756$  the cores both to support web

NOTE Confidence: 0.9348604

 $00{:}02{:}46.756 \dashrightarrow 00{:}02{:}48.186$  bench and dry bench research.

NOTE Confidence: 0.9348604

 $00:02:48.190 \longrightarrow 00:02:49.821$  I think a little bit later today

- NOTE Confidence: 0.9348604
- $00:02:49.821 \rightarrow 00:02:51.313$  I'll be giving you the talk on

 $00:02:51.313 \rightarrow 00:02:53.202$  the on the YCCI aspect of things.

NOTE Confidence: 0.9348604

 $00:02:53.202 \longrightarrow 00:02:56.149$  And then we spend a lot of our time,

NOTE Confidence: 0.9348604

 $00:02:56.150 \rightarrow 00:02:57.535$  which hopefully you therefore don't

NOTE Confidence: 0.9348604

00:02:57.535 --> 00:02:59.845 have to worry about as much to ensure

NOTE Confidence: 0.9348604

 $00:02:59.845 \rightarrow 00:03:01.305$  compliance with all the wonderful,

NOTE Confidence: 0.9348604

 $00:03:01.310 \longrightarrow 00:03:03.068$  wonderful things that are out there

NOTE Confidence: 0.9348604

 $00:03:03.068 \rightarrow 00:03:06.542$  in terms of in terms of federal,

NOTE Confidence: 0.9348604

 $00:03:06.542 \longrightarrow 00:03:09.782$  state and other other areas,

NOTE Confidence: 0.9348604

 $00{:}03{:}09{.}790 \dashrightarrow 00{:}03{:}11.690$  we nucleate and maintain relationships

NOTE Confidence: 0.9348604

 $00:03:11.690 \rightarrow 00:03:14.270$  with the partners across Yale University.

NOTE Confidence: 0.9348604

00:03:14.270 --> 00:03:15.872 So that means we actually have

NOTE Confidence: 0.9348604

 $00{:}03{:}15.872 \dashrightarrow 00{:}03{:}18.162$  a fair amount of work that we do

NOTE Confidence: 0.9348604

00:03:18.162 --> 00:03:19.902 with government and advocacy on the

NOTE Confidence: 0.9348604

 $00:03:19.962 \rightarrow 00:03:21.730$  government front. We try to do that.

 $00:03:21.730 \longrightarrow 00:03:23.529$  We try to work with our state,

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 $00:03:23.530 \rightarrow 00:03:26.650$  congressional and and senatorial aspects,

NOTE Confidence: 0.9348604

 $00:03:26.650 \dashrightarrow 00:03:28.925$  as well as with the governor's office.

NOTE Confidence: 0.9348604

 $00{:}03{:}28{.}930 \dashrightarrow 00{:}03{:}30{.}622$  There's a lot of relationships that

NOTE Confidence: 0.9348604

 $00:03:30.622 \longrightarrow 00:03:32.736$  go on with foundations to try to get

NOTE Confidence: 0.9348604

 $00:03:32.736 \rightarrow 00:03:34.580$  you funding from things other than the NIH.

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00:03:34.580 --> 00:03:35.230 And again,

NOTE Confidence: 0.9348604

 $00:03:35.230 \longrightarrow 00:03:36.855$  all these kinds of questions,

NOTE Confidence: 0.9348604

 $00{:}03{:}36{.}860 \dashrightarrow 00{:}03{:}38{.}138$  you know, individual things come up.

NOTE Confidence: 0.9348604

 $00:03:38.140 \longrightarrow 00:03:40.093$  There's a lot of details and all of that,

NOTE Confidence: 0.9348604

 $00:03:40.100 \longrightarrow 00:03:42.575$  but please just feel free to to contact us.

NOTE Confidence: 0.9348604

 $00:03:42.580 \longrightarrow 00:03:45.254$  Most of most will be known through

NOTE Confidence: 0.9348604

 $00:03:45.254 \rightarrow 00:03:46.018$  your department,

NOTE Confidence: 0.9348604

 $00:03:46.020 \longrightarrow 00:03:47.420$  but not necessarily and we're

NOTE Confidence: 0.9348604

 $00:03:47.420 \longrightarrow 00:03:50.496$  more than happy to to chat with

NOTE Confidence: 0.9348604

 $00:03:50.496 \rightarrow 00:03:52.344$  everybody separately as needed.

 $00:03:52.344 \rightarrow 00:03:54.248$  And industry is another area that I

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 $00:03:54.248 \dashrightarrow 00:03:56.269$  think Yale was probably behind a lot of

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 $00{:}03{:}56{.}269 \dashrightarrow 00{:}03{:}58{.}244$  our peers in terms of interactions with

NOTE Confidence: 0.9348604

 $00:03:58.244 \rightarrow 00:04:00.216$  on the research front over the years.

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00:04:00.216 --> 00:04:01.800 There is a new and I don't think we

NOTE Confidence: 0.9348604

 $00{:}04{:}01{.}845 \dashrightarrow 00{:}04{:}03{.}434$  have a separate talk by Yale Ventures,

NOTE Confidence: 0.9348604

00:04:03.440 --> 00:04:03.880 right.

NOTE Confidence: 0.9348604

 $00:04:03.880 \rightarrow 00:04:06.964$  But there's a new basically office

NOTE Confidence: 0.9348604

 $00:04:06.964 \rightarrow 00:04:08.610$  of technology transfer,

NOTE Confidence: 0.9348604

 $00:04:08.610 \longrightarrow 00:04:10.210$  but it's bigger than that.

NOTE Confidence: 0.9348604

 $00{:}04{:}10.210 \dashrightarrow 00{:}04{:}11.410$  It's called Yale Ventures now.

NOTE Confidence: 0.9348604

 $00{:}04{:}11{.}410 \dashrightarrow 00{:}04{:}13{.}162$  It was kind of reimagined and

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 $00{:}04{:}13.162 \dashrightarrow 00{:}04{:}14.882$  and recreated about now I guess

NOTE Confidence: 0.9348604

00:04:14.882 --> 00:04:16.370 about 2 1/2 three years ago,

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 $00{:}04{:}16.370 \dashrightarrow 00{:}04{:}18.568$  something like that, if I remember right.

00:04:18.570 --> 00:04:21.095 And it's actually interestingly changed NOTE Confidence: 0.9348604  $00{:}04{:}21.095 \dashrightarrow 00{:}04{:}23.058$  the formula for for intellectual NOTE Confidence: 0.9348604 00:04:23.058 --> 00:04:24.626 property and how much of it you NOTE Confidence: 0.9348604  $00:04:24.626 \rightarrow 00:04:26.342$  get and all those kinds of things NOTE Confidence: 0.9348604  $00:04:26.342 \rightarrow 00:04:27.885$  compared to the university and the NOTE Confidence: 0.9348604  $00:04:27.885 \rightarrow 00:04:29.210$  medical school and the departments. NOTE Confidence: 0.9348604  $00{:}04{:}29{.}210 \dashrightarrow 00{:}04{:}31{.}154$  And it's really done a lot to to work NOTE Confidence: 0.9348604  $00:04:31.154 \rightarrow 00:04:33.173$  in terms of that and also to really NOTE Confidence: 0.9348604  $00:04:33.173 \dashrightarrow 00:04:35.489$  build out the ecosystem here in New Haven. NOTE Confidence: 0.9348604  $00:04:35.490 \rightarrow 00:04:37.210$  I think that really is, NOTE Confidence: 0.9348604 00:04:37.210 --> 00:04:39.685 if you just look around in terms of building, NOTE Confidence: 0.9348604  $00:04:39.690 \longrightarrow 00:04:41.418$  there's a lot going on and NOTE Confidence: 0.9348604  $00:04:41.418 \rightarrow 00:04:42.282$  that's actually very, NOTE Confidence: 0.9348604 00:04:42.290 --> 00:04:43.098 very terrific, NOTE Confidence: 0.9348604  $00:04:43.098 \rightarrow 00:04:45.926$  depending on what your research really is. NOTE Confidence: 0.9348604  $00:04:45.930 \rightarrow 00:04:48.352$  We partner with with Keith's office and

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- $00{:}04{:}48.352 \dashrightarrow 00{:}04{:}51.329$  as well as with Darren Lattimore's DEI

 $00:04:51.330 \longrightarrow 00:04:53.550$  office to support faculty throughout

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00:04:53.550 --> 00:04:55.980 the career life cycle with development

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 $00:04:55.980 \rightarrow 00:04:57.930$  as well to raise research funding.

NOTE Confidence: 0.9348604

 $00:04:57.930 \longrightarrow 00:04:59.449$  And you may get contacted by that.

NOTE Confidence: 0.9348604

 $00:04:59.450 \dashrightarrow 00:05:00.946$  And if you do have some body who you

NOTE Confidence: 0.9348604

 $00:05:00.946 \dashrightarrow 00:05:02.366$  think is a potential donor out there

NOTE Confidence: 0.9348604

 $00:05:02.366 \rightarrow 00:05:04.090$  or you get into one of those things,

NOTE Confidence: 0.9348604

00:05:04.090 --> 00:05:04.528 please,

NOTE Confidence: 0.9348604

 $00:05:04.528 \longrightarrow 00:05:06.718$  please contact one of us

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 $00{:}05{:}06.720 \dashrightarrow 00{:}05{:}08.000$  so that we can do what we can

NOTE Confidence: 0.9313585

 $00:05:08.000 \longrightarrow 00:05:09.317$  to sort of help out with that,

NOTE Confidence: 0.9313585

 $00:05:09.320 \longrightarrow 00:05:10.850$  not to interfere with what

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00:05:10.850 --> 00:05:12.074 your relationship may be,

NOTE Confidence: 0.9313585

00:05:12.080 --> 00:05:13.652 but but to provide kind of

- $00:05:13.652 \rightarrow 00:05:14.438$  the infrastructure for,
- NOTE Confidence: 0.9313585
- $00:05:14.440 \longrightarrow 00:05:16.400$  for dealing with those kinds of things.
- NOTE Confidence: 0.9313585
- 00:05:16.400 --> 00:05:17.910 And finally with the Office

00:05:17.910 --> 00:05:18.700 of Communications, obviously,

NOTE Confidence: 0.9313585

 $00:05:18.700 \longrightarrow 00:05:20.813$  we do a lot to try to try to do all

NOTE Confidence: 0.9313585

 $00:05:20.813 \rightarrow 00:05:22.360$  those things that I'm really bad at,

NOTE Confidence: 0.9313585

 $00:05:22.360 \dashrightarrow 00:05:25.396$  like websites and stuff like that.

NOTE Confidence: 0.9313585

 $00:05:25.400 \rightarrow 00:05:28.360$  I should say that in terms of education,

NOTE Confidence: 0.9313585

 $00{:}05{:}28{.}360 \dashrightarrow 00{:}05{:}30{.}628$  I think Janet did a very nice job of

NOTE Confidence: 0.9313585

 $00{:}05{:}30{.}628 \dashrightarrow 00{:}05{:}33{.}540$  covering all of the of the medical

NOTE Confidence: 0.9313585

 $00{:}05{:}33{.}540 \dashrightarrow 00{:}05{:}35{.}579$  school specific educational ventures.

NOTE Confidence: 0.9313585

 $00{:}05{:}35{.}579 \dashrightarrow 00{:}05{:}38{.}297$  The other area that Tony and

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 $00{:}05{:}38.297 \dashrightarrow 00{:}05{:}40.538$  I get deeply involved in.

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 $00{:}05{:}40{.}540{\:}-{:}{>}00{:}05{:}42{.}806$  And any of you who are have appointments

NOTE Confidence: 0.9313585

 $00:05:42.806 \dashrightarrow 00:05:44.804$  in the Graduate School either because

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 $00:05:44.804 \rightarrow 00:05:46.845$  you're in a basic science department

 $00:05:46.845 \rightarrow 00:05:48.495$  which automatically gives you a

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 $00{:}05{:}48{.}500 \dashrightarrow 00{:}05{:}49{.}715$  appointment in the Graduate School

NOTE Confidence: 0.9313585

00:05:49.715 --> 00:05:51.240 or because you're in a clinical

NOTE Confidence: 0.9313585

 $00:05:51.240 \rightarrow 00:05:52.824$  department either with a secondary in

NOTE Confidence: 0.9313585

 $00{:}05{:}52{.}824 \dashrightarrow 00{:}05{:}54{.}405$  a basic science department or there's

NOTE Confidence: 0.9313585

 $00{:}05{:}54.405 \dashrightarrow 00{:}05{:}56.134$  actually ways that you can be solely

NOTE Confidence: 0.9313585

 $00{:}05{:}56{.}140 \dashrightarrow 00{:}05{:}58{.}198$  in a clinical department and also

NOTE Confidence: 0.9313585

 $00:05:58.198 \dashrightarrow 00:06:00.680$  be appointed to the Graduate School.

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00:06:00.680 --> 00:06:02.594 And the Graduate School program is NOTE Confidence: 0.9313585

 $00{:}06{:}02{.}594 \dashrightarrow 00{:}06{:}04{.}573$  actually a program that extends not

NOTE Confidence: 0.9313585

 $00{:}06{:}04.573 \dashrightarrow 00{:}06{:}06{.}517$  just across the medical school but

NOTE Confidence: 0.9313585

 $00{:}06{:}06{.}517 \dashrightarrow 00{:}06{:}08{.}032$  also extends across the faculty

NOTE Confidence: 0.9313585

 $00{:}06{:}08.032 \dashrightarrow 00{:}06{:}09.915$  of Arts and Sciences on the on

NOTE Confidence: 0.9313585

 $00{:}06{:}09{.}920 \dashrightarrow 00{:}06{:}12{.}038$  the north campus or main campuses.

NOTE Confidence: 0.9313585

 $00{:}06{:}12.040 \dashrightarrow 00{:}06{:}12.958$  They like to talk about it.

 $00:06:12.960 \rightarrow 00:06:15.720$  We we tend to save the North campus

NOTE Confidence: 0.9313585

 $00:06:15.720 \longrightarrow 00:06:17.498$  and it's it's really a very we

NOTE Confidence: 0.9313585

 $00{:}06{:}17{.}498 \dashrightarrow 00{:}06{:}18{.}999$  get great grad students in.

NOTE Confidence: 0.9313585

 $00{:}06{:}19{.}000 \dashrightarrow 00{:}06{:}20{.}876$  And I think when you're thinking about

NOTE Confidence: 0.9313585

 $00:06:20.880 \rightarrow 00:06:22.840$  getting people to work in your laboratory,

NOTE Confidence: 0.9313585

 $00{:}06{:}22.840 \dashrightarrow 00{:}06{:}24.226$  you're going to be thinking if you're

NOTE Confidence: 0.9313585

 $00{:}06{:}24.226 \dashrightarrow 00{:}06{:}25.596$  in one of the clinical departments

NOTE Confidence: 0.9313585

00:06:25.596 --> 00:06:27.060 probably in terms of a variety

NOTE Confidence: 0.9313585

 $00{:}06{:}27.060 \dashrightarrow 00{:}06{:}28.279$  of the clinical trainees,

NOTE Confidence: 0.9313585

 $00{:}06{:}28.280 \dashrightarrow 00{:}06{:}31.160$  but the Med students are remarkably

NOTE Confidence: 0.9313585

 $00:06:31.160 \longrightarrow 00:06:32.213$  good overall.

NOTE Confidence: 0.9313585

 $00{:}06{:}32.213 \dashrightarrow 00{:}06{:}35.430$  You know undergrads not bad and

NOTE Confidence: 0.9313585

 $00:06:35.430 \longrightarrow 00:06:37.530$  they are actually a terrific way

NOTE Confidence: 0.9313585

 $00:06:37.530 \longrightarrow 00:06:39.420$  to to help expand your,

NOTE Confidence: 0.9313585

 $00:06:39.420 \longrightarrow 00:06:41.730$  your laboratory and really get into

NOTE Confidence: 0.9313585

 $00:06:41.799 \longrightarrow 00:06:43.809$  a real relationship with them to

- NOTE Confidence: 0.9313585
- $00:06:43.809 \rightarrow 00:06:46.270$  try to mentor them through to their

 $00{:}06{:}46.270 \dashrightarrow 00{:}06{:}48.060$  career as pirations which often are

NOTE Confidence: 0.9313585

 $00:06:48.121 \longrightarrow 00:06:49.891$  to go to either Graduate School

NOTE Confidence: 0.9313585

 $00:06:49.891 \rightarrow 00:06:51.822$  or to medical school and really

NOTE Confidence: 0.9313585

00:06:51.822 --> 00:06:53.677 across all of those,

NOTE Confidence: 0.9313585

 $00:06:53.680 \longrightarrow 00:06:55.504$  all of those areas.

NOTE Confidence: 0.9313585

 $00{:}06{:}55{.}504 \dashrightarrow 00{:}06{:}58{.}067$  So I just mentioned that to you again

NOTE Confidence: 0.9313585

 $00{:}06{:}58.070 \dashrightarrow 00{:}07{:}00.326$  because it'll it will come up And as

NOTE Confidence: 0.9313585

 $00:07:00.326 \dashrightarrow 00:07:01.910$  you're beginning to establish your,

NOTE Confidence: 0.9313585

00:07:01.910 --> 00:07:03.536 your research programs here for those

NOTE Confidence: 0.9313585

 $00{:}07{:}03.536 \dashrightarrow 00{:}07{:}05.567$  of you who are research intensive or

NOTE Confidence: 0.9313585

 $00{:}07{:}05.567 \dashrightarrow 00{:}07{:}07{.}646$  or doing any kind of research which

NOTE Confidence: 0.9313585

 $00:07:07.703 \dashrightarrow 00:07:09.782$  is most of our folks as you may imagine,

NOTE Confidence: 0.9313585

00:07:09.790 --> 00:07:10.818 we review faculty appointments

NOTE Confidence: 0.9313585

 $00:07:10.818 \longrightarrow 00:07:11.589$  to Graduate School,

 $00:07:11.590 \longrightarrow 00:07:12.430$  kind of talked about that,

NOTE Confidence: 0.9313585

00:07:12.430 --> 00:07:13.918 talked about Yale Ventures,

NOTE Confidence: 0.9313585

 $00{:}07{:}13.918 \dashrightarrow 00{:}07{:}15.406$  which is the entrepreneurial

NOTE Confidence: 0.9313585

 $00:07:15.406 \longrightarrow 00:07:16.949$  opportunities that are around here

NOTE Confidence: 0.9313585

 $00{:}07{:}16.950 \dashrightarrow 00{:}07{:}19.380$  And also coordinate the clinical

NOTE Confidence: 0.9313585

 $00{:}07{:}19.380 \dashrightarrow 00{:}07{:}21.324$  research infra structure which is

NOTE Confidence: 0.9313585

 $00{:}07{:}21.324 \dashrightarrow 00{:}07{:}23.035$  predominantly in the Cancer Center in

NOTE Confidence: 0.9313585

 $00{:}07{:}23.035 \dashrightarrow 00{:}07{:}24.970$  the Yale Center for Clinical Investigation.

NOTE Confidence: 0.9313585

00:07:24.970 $\operatorname{-->}$ 00:07:26.300 And I'll mention a little bit about

NOTE Confidence: 0.9313585

 $00{:}07{:}26.300 \dashrightarrow 00{:}07{:}28.199$  that when I talk to you a little bit

NOTE Confidence: 0.9313585

 $00{:}07{:}28.199 \dashrightarrow 00{:}07{:}29.371$  later within the departments themselves

NOTE Confidence: 0.9313585

 $00{:}07{:}29{.}371 \dashrightarrow 00{:}07{:}31{.}247$  and across the Yellow Haven Health system.

NOTE Confidence: 0.9313585

 $00{:}07{:}31.250 \dashrightarrow 00{:}07{:}33.046$  So a lot of,

NOTE Confidence: 0.9313585

 $00:07:33.046 \longrightarrow 00:07:36.570$  a lot of activity on that front.

NOTE Confidence: 0.9313585

 $00{:}07{:}36{.}570 \dashrightarrow 00{:}07{:}37{.}850$  What are the ways that we kind of

NOTE Confidence: 0.9313585

 $00:07:37.850 \longrightarrow 00:07:38.410$  look at this?

- NOTE Confidence: 0.9313585
- $00{:}07{:}38{.}410 \dashrightarrow 00{:}07{:}41{.}146$  We are determinant to some extent

 $00:07:41.146 \longrightarrow 00:07:42.970$  on space and startup.

NOTE Confidence: 0.93590426

 $00{:}07{:}42.970 \dashrightarrow 00{:}07{:}44.290$  We work with the departments.

NOTE Confidence: 0.93590426

 $00{:}07{:}44.290 \dashrightarrow 00{:}07{:}46.090$  Departments all have their own

NOTE Confidence: 0.93590426

00:07:46.090 --> 00:07:47.668 space footprint to work within,

NOTE Confidence: 0.93590426

 $00{:}07{:}47.668 \dashrightarrow 00{:}07{:}49.670$  but often they need to work outside

NOTE Confidence: 0.93590426

 $00:07:49.730 \longrightarrow 00:07:51.746$  of that or we need to try to Co

NOTE Confidence: 0.93590426

 $00:07:51.746 \longrightarrow 00:07:53.266$  localize people with others.

NOTE Confidence: 0.93590426

 $00:07:53.266 \longrightarrow 00:07:55.278$  That would be particularly valuable

NOTE Confidence: 0.93590426

 $00{:}07{:}55{.}278 \dashrightarrow 00{:}07{:}57{.}950$  for you to be able to walk down

NOTE Confidence: 0.93590426

 $00{:}07{:}58.015 \dashrightarrow 00{:}07{:}59.965$  the corridor and and meet with.

NOTE Confidence: 0.93590426

 $00:07:59.970 \dashrightarrow 00:08:01.605$  We similarly again coordinate with

NOTE Confidence: 0.93590426

00:08:01.605 --> 00:08:03.566 Keith's office and he'll be talking

NOTE Confidence: 0.93590426

 $00{:}08{:}03.566 \dashrightarrow 00{:}08{:}05.456$  about this in just a few minutes.

NOTE Confidence: 0.93590426

 $00:08:05.460 \dashrightarrow 00:08:07.260$  I'm trying to get supplemental

00:08:07.260 - 00:08:09.980 funding for for what you guys all are,

NOTE Confidence: 0.93590426

 $00{:}08{:}09{.}980 \dashrightarrow 00{:}08{:}11{.}356$  which is junior faculty,

NOTE Confidence: 0.93590426

00:08:11.356 --> 00:08:13.076 regardless of your age or

NOTE Confidence: 0.93590426

00:08:13.076 --> 00:08:14.817 junior faculty at this point.

NOTE Confidence: 0.93590426

 $00{:}08{:}14.820 \dashrightarrow 00{:}08{:}16.306$  There's a variety of limited grant

NOTE Confidence: 0.93590426

 $00{:}08{:}16.306 \dashrightarrow 00{:}08{:}17.536$  submissions that are out there.

NOTE Confidence: 0.93590426

 $00:08:17.540 \longrightarrow 00:08:18.524$  You will see these.

NOTE Confidence: 0.93590426

 $00{:}08{:}18{.}524 \dashrightarrow 00{:}08{:}19{.}754$  There's actually a website you

NOTE Confidence: 0.93590426

 $00{:}08{:}19.754 \dashrightarrow 00{:}08{:}21.100$  can go to to look for them.

NOTE Confidence: 0.93590426

00:08:21.100 -> 00:08:22.708 These are often foundations,

NOTE Confidence: 0.93590426

00:08:22.708 --> 00:08:24.316 but sometimes they're NIH

NOTE Confidence: 0.93590426

 $00:08:24.316 \longrightarrow 00:08:26.140$  grants where the institution,

NOTE Confidence: 0.93590426

00:08:26.140 --> 00:08:26.900 Yale University,

NOTE Confidence: 0.93590426

 $00:08:26.900 \rightarrow 00:08:29.230$  is only allowed to submit maybe

NOTE Confidence: 0.93590426

 $00:08:29.230 \longrightarrow 00:08:31.660$  one or two or whatever grants.

NOTE Confidence: 0.93590426

 $00:08:31.660 \rightarrow 00:08:33.700$  Obviously we need a way to,

 $00:08:33.700 \longrightarrow 00:08:35.475$  to adjudicate that if there's

NOTE Confidence: 0.93590426

 $00{:}08{:}35{.}475 \dashrightarrow 00{:}08{:}37{.}935$  more than one person or one group

NOTE Confidence: 0.93590426

 $00:08:37.935 \longrightarrow 00:08:39.592$  that wants to engage in that

NOTE Confidence: 0.93590426

 $00:08:39.592 \rightarrow 00:08:41.056$  and and that's done through it,

NOTE Confidence: 0.93590426

 $00:08:41.060 \longrightarrow 00:08:42.295$  then an internal review process

NOTE Confidence: 0.93590426

 $00{:}08{:}42.295 \dashrightarrow 00{:}08{:}43.865$  with with kind of an internal

NOTE Confidence: 0.93590426

 $00:08:43.865 \rightarrow 00:08:45.539$  study section and what have you.

NOTE Confidence: 0.93590426

 $00:08:45.540 \longrightarrow 00:08:47.592$  So if you're involved in those

NOTE Confidence: 0.93590426

 $00:08:47.592 \longrightarrow 00:08:49.300$  kinds of things that you,

NOTE Confidence: 0.93590426

 $00:08:49.300 \longrightarrow 00:08:51.780$  you'll see this right away.

NOTE Confidence: 0.93590426

 $00{:}08{:}51{.}780 \dashrightarrow 00{:}08{:}53{.}516$  We'll talk a little bit and Amy

NOTE Confidence: 0.93590426

 $00{:}08{:}53{.}516 \dashrightarrow 00{:}08{:}55{.}044$ Blanche will talk about bleeding

NOTE Confidence: 0.93590426

 $00{:}08{:}55{.}044 \dashrightarrow 00{:}08{:}56{.}496$  edge technologies and cores.

NOTE Confidence: 0.93590426

 $00{:}08{:}56{.}500 \dashrightarrow 00{:}08{:}58{.}342$  It is something that we try

NOTE Confidence: 0.93590426

 $00:08:58.342 \longrightarrow 00:09:00.285$  to keep an eye on to,

 $00:09:00.285 \rightarrow 00:09:03.750$  to make research good for everybody here.

NOTE Confidence: 0.93590426

 $00{:}09{:}03.750 \dashrightarrow 00{:}09{:}04.764$  Their core facilities,

NOTE Confidence: 0.93590426

 $00{:}09{:}04.764 \dashrightarrow 00{:}09{:}07.559$  most of what you would be using probably

NOTE Confidence: 0.93590426

 $00:09:07.559 \dashrightarrow 00:09:09.707$  are what we call central cores.

NOTE Confidence: 0.93590426

 $00:09:09.710 \longrightarrow 00:09:11.430$  It runs run out of the Dean's office,

NOTE Confidence: 0.93590426

 $00:09:11.430 \longrightarrow 00:09:12.588$  basically summer departmental

NOTE Confidence: 0.93590426

 $00{:}09{:}12.588 \dashrightarrow 00{:}09{:}14.518$  cores and departmental cores can

NOTE Confidence: 0.93590426

 $00:09:14.518 \rightarrow 00:09:16.196$  be everything from something that

NOTE Confidence: 0.93590426

 $00{:}09{:}16.196 \dashrightarrow 00{:}09{:}18.184$  takes care of the glass washing for,

NOTE Confidence: 0.93590426

00:09:18.190 --> 00:09:18.966 you know,

NOTE Confidence: 0.93590426

00:09:18.966 --> 00:09:21.305 10 PI's in the department to

NOTE Confidence: 0.93590426

 $00{:}09{:}21.305 \dashrightarrow 00{:}09{:}23.280$  something that actually extends out

NOTE Confidence: 0.93590426

 $00:09:23.280 \longrightarrow 00:09:25.274$  into other departments as well.

NOTE Confidence: 0.93590426

 $00:09:25.274 \rightarrow 00:09:27.284$  And that's not that uncommon.

NOTE Confidence: 0.93590426

 $00{:}09{:}27{.}290 \dashrightarrow 00{:}09{:}28{.}970$  There is an office for team science,

NOTE Confidence: 0.93590426

 $00:09:28.970 \rightarrow 00:09:31.244$  which is something that was created

 $00:09:31.244 \rightarrow 00:09:33.399$  that Nancy created when she came

NOTE Confidence: 0.93590426

 $00:09:33.399 \longrightarrow 00:09:34.988$  that the Dean and really been

NOTE Confidence: 0.93590426

 $00{:}09{:}34{.}988 \dashrightarrow 00{:}09{:}37{.}066$  good for those of you who may be

NOTE Confidence: 0.93590426

 $00:09:37.066 \dashrightarrow 00:09:38.848$  engaged in looking at large grants.

NOTE Confidence: 0.93590426

 $00{:}09{:}38.850 \dashrightarrow 00{:}09{:}40.884$  So most of us get used to kind of

NOTE Confidence: 0.93590426

 $00{:}09{:}40{.}884 \dashrightarrow 00{:}09{:}42{.}779$  doing our own RO ones and those

NOTE Confidence: 0.93590426

 $00:09:42.779 \rightarrow 00:09:44.610$  kinds of grants from foundations.

NOTE Confidence: 0.93590426

 $00:09:44.610 \longrightarrow 00:09:46.050$  But when it's a large grant,

NOTE Confidence: 0.93590426

 $00{:}09{:}46.050 \dashrightarrow 00{:}09{:}48.241$  they often have all kinds of components

NOTE Confidence: 0.93590426

 $00:09:48.241 \longrightarrow 00:09:49.929$  that are beyond the science,

NOTE Confidence: 0.93590426

 $00:09:49.930 \longrightarrow 00:09:52.289$  beyond the specific games if you will

NOTE Confidence: 0.93590426

 $00{:}09{:}52{.}289 \dashrightarrow 00{:}09{:}54{.}879$  that need to be done properly or

NOTE Confidence: 0.93590426

 $00:09:54.879 \dashrightarrow 00:09:57.141$  you'll get trashed at study section.

NOTE Confidence: 0.93590426

 $00{:}09{:}57{.}150 \dashrightarrow 00{:}09{:}58{.}452$  And so there is an officer tries

NOTE Confidence: 0.93590426

 $00:09:58.452 \longrightarrow 00:09:59.270$  to work on that.

 $00:09:59.270 \longrightarrow 00:10:00.845$  There's actually a pilot grant

NOTE Confidence: 0.93590426

 $00{:}10{:}00{.}845 \dashrightarrow 00{:}10{:}03{.}326$  program as well asking people to

NOTE Confidence: 0.93590426

 $00{:}10{:}03.326$  -->  $00{:}10{:}06.115$  who have a goal to get something NOTE Confidence: 0.93590426

00:10:06.115 --> 00:10:08.229 like a program project grant or

NOTE Confidence: 0.93590426

 $00:10:08.229 \rightarrow 00:10:10.403$  one of what we call you grants and NOTE Confidence: 0.93590426

00:10:10.403 --> 00:10:12.107 really get get it to where it is.

NOTE Confidence: 0.93590426

00:10:12.110 --> 00:10:13.909 Many of these things I can tell

NOTE Confidence: 0.93590426

 $00:10:13.909 \longrightarrow 00:10:15.771$  you that for the for the grant

NOTE Confidence: 0.93590426

00:10:15.771 --> 00:10:17.926 that supports the Yale Center

NOTE Confidence: 0.93590426

 $00:10:17.926 \longrightarrow 00:10:19.348$  for Clinical Investigation,

NOTE Confidence: 0.93590426

 $00{:}10{:}19{.}350 \dashrightarrow 00{:}10{:}21{.}912$  the last renewal that we put in

NOTE Confidence: 0.93590426

00:10:21.912 --> 00:10:25.412 was was 3998 pages for example,

NOTE Confidence: 0.93590426

00:10:25.412 --> 00:10:26.038 I was,

NOTE Confidence: 0.93124866

 $00:10:26.040 \rightarrow 00:10:27.786$  I was really disappointed that we

NOTE Confidence: 0.93124866

 $00:10:27.786 \longrightarrow 00:10:29.800$  didn't get to 4000 but regardless

NOTE Confidence: 0.93124866

 $00:10:29.800 \longrightarrow 00:10:32.050$  and we do things about appointments

 $00:10:32.050 \rightarrow 00:10:34.200$  to Graduate School and so forth.

NOTE Confidence: 0.93124866

00:10:34.200 --> 00:10:35.278 Did I go through all of it?

NOTE Confidence: 0.93124866

 $00:10:35.280 \rightarrow 00:10:36.990$  This is this is yours. Yes, Okay.

NOTE Confidence: 0.93124866

 $00:10:36.990 \longrightarrow 00:10:38.870$  So those are sort of the big areas

NOTE Confidence: 0.93124866

 $00{:}10{:}38{.}930 \dashrightarrow 00{:}10{:}40{.}617$  that I just wanted to mention and

NOTE Confidence: 0.93124866

 $00{:}10{:}40.617 \dashrightarrow 00{:}10{:}42.440$  I'm going to turn things over to,

NOTE Confidence: 0.93124866

 $00:10:42.440 \longrightarrow 00:10:44.280$  to Keith talk about physician

NOTE Confidence: 0.93124866

 $00:10:44.280 \rightarrow 00:10:45.752$  scientists and scientists development.

NOTE Confidence: 0.9289489

00:10:48.090 --> 00:10:49.680 Well, let me be another who

NOTE Confidence: 0.9289489

 $00{:}10{:}49.680 \dashrightarrow 00{:}10{:}51.410$  extends a welcome to all of you.

NOTE Confidence: 0.9289489

 $00:10:51.410 \longrightarrow 00:10:53.732$  I wanted to give you sort of a highlevel

NOTE Confidence: 0.9289489

 $00{:}10{:}53.732 \dashrightarrow 00{:}10{:}55.808$  overview of some of the resources that we

NOTE Confidence: 0.9289489

 $00{:}10{:}55{.}808 \dashrightarrow 00{:}10{:}57{.}890$  put together in the office of Physician,

NOTE Confidence: 0.9289489

 $00{:}10{:}57.890 \dashrightarrow 00{:}10{:}59.602$  Scientist and Scientist Development,

NOTE Confidence: 0.9289489

 $00{:}10{:}59{.}602 \dashrightarrow 00{:}11{:}03{.}129$  which is also a new initiative from the Dean.

 $00{:}11{:}03{.}130 \dashrightarrow 00{:}11{:}05{.}546$  So what OPSSD really seeks to do is

NOTE Confidence: 0.9289489

 $00{:}11{:}05{.}546 \dashrightarrow 00{:}11{:}07{.}468$  address practical challenges that are

NOTE Confidence: 0.9289489

 $00{:}11{:}07{.}468 \dashrightarrow 00{:}11{:}09{.}568$  encountered at different career stages,

NOTE Confidence: 0.9289489

 $00:11:09.570 \rightarrow 00:11:11.140$  to create community and mentorship

NOTE Confidence: 0.9289489

 $00:11:11.140 \rightarrow 00:11:13.250$  that spans all phases of training,

NOTE Confidence: 0.9289489

 $00:11:13.250 \longrightarrow 00:11:14.670$  to ensure protected time for

NOTE Confidence: 0.9289489

 $00:11:14.670 \longrightarrow 00:11:15.806$  those who need it,

NOTE Confidence: 0.9289489

 $00:11:15.810 \rightarrow 00:11:18.120$  and to provide research support for

NOTE Confidence: 0.9289489

 $00:11:18.120 \longrightarrow 00:11:19.660$  investigators while fostering collaborations

NOTE Confidence: 0.9289489

 $00{:}11{:}19.715 \dashrightarrow 00{:}11{:}21.207$  which drive future discoveries.

NOTE Confidence: 0.9289489

 $00:11:21.210 \longrightarrow 00:11:22.930$  And these are lofty goals,

NOTE Confidence: 0.9289489

 $00:11:22.930 \longrightarrow 00:11:25.210$  but we've also put into place

NOTE Confidence: 0.9289489

 $00{:}11{:}25{.}210 \dashrightarrow 00{:}11{:}26{.}730$  an infrastructure behind them.

NOTE Confidence: 0.9289489

 $00:11:26.730 \longrightarrow 00:11:29.082$  So we have a group of individuals

NOTE Confidence: 0.9289489

00:11:29.082 --> 00:11:31.070 who are tasked with different

NOTE Confidence: 0.9289489

00:11:31.070 - 00:11:32.890 elements of this domain.

- NOTE Confidence: 0.9289489
- 00:11:32.890 --> 00:11:34.650 I'd like to highlight Niadi,
- NOTE Confidence: 0.9289489
- $00:11:34.650 \rightarrow 00:11:36.449$  who serves as the Director of Scientists,
- NOTE Confidence: 0.9289489
- 00:11:36.450 --> 00:11:38.690 Diversity and Inclusion, Valerie Renke,
- NOTE Confidence: 0.9289489
- 00:11:38.690 --> 00:11:40.208 who's the Interim Chair of Genetics,
- NOTE Confidence: 0.9289489
- $00{:}11{:}40{.}210 \dashrightarrow 00{:}11{:}42{.}490$  but also serving as our Director
- NOTE Confidence: 0.9289489
- 00:11:42.490 --> 00:11:44.010 of PhD Scientist Development.
- NOTE Confidence: 0.9289489
- 00:11:44.010 --> 00:11:44.720 Jean Shapiro,
- NOTE Confidence: 0.9289489
- 00:11:44.720 --> 00:11:46.495 who has a longstanding history
- NOTE Confidence: 0.9289489
- $00:11:46.495 \longrightarrow 00:11:48.512$  of being deeply invested in
- NOTE Confidence: 0.9289489
- $00:11:48.512 \rightarrow 00:11:50.288$  helping early career development.
- NOTE Confidence: 0.9289489
- 00:11:50.290 --> 00:11:51.890 He's our Director of Grant
- NOTE Confidence: 0.9289489
- $00{:}11{:}51{.}890 \dashrightarrow 00{:}11{:}52{.}850$  Writing and Evaluation.
- NOTE Confidence: 0.9289489
- 00:11:52.850 --> 00:11:55.190 Nick Licht runs our program
- NOTE Confidence: 0.9289489
- $00{:}11{:}55{.}190 \dashrightarrow 00{:}11{:}57{.}530$  office along with Sarah Ratner.
- NOTE Confidence: 0.9289489
- $00:11:57.530 \rightarrow 00:11:59.410$  And so we have a variety of initiatives,
- NOTE Confidence: 0.9289489

 $00:11:59.410 \rightarrow 00:12:02.050$  some of which may touch upon your lives. NOTE Confidence: 0.9289489  $00:12:02.050 \longrightarrow 00:12:06.210$  One is we have a role in funding NOTE Confidence: 0.9289489  $00{:}12{:}06{.}210 \dashrightarrow 00{:}12{:}08{.}905$  and so we have the Yale Physician NOTE Confidence: 0.9289489  $00:12:08.905 \longrightarrow 00:12:10.410$  Scientist Development Awards which NOTE Confidence: 0.9289489  $00:12:10.410 \longrightarrow 00:12:12.154$  are an institutional K equivalent NOTE Confidence: 0.9289489  $00:12:12.154 \rightarrow 00:12:13.984$  which are helpful in getting NOTE Confidence: 0.9289489  $00:12:13.984 \longrightarrow 00:12:15.729$  people the preliminary data to NOTE Confidence: 0.9289489 00:12:15.729 --> 00:12:17.692 go for extramural K awards. NOTE Confidence: 0.9289489  $00:12:17.692 \longrightarrow 00:12:19.150$  It's coadministered with NOTE Confidence: 0.9289489 00:12:19.150 --> 00:12:20.753 the YCCIK L2 program. NOTE Confidence: 0.9289489  $00:12:20.753 \rightarrow 00:12:22.608$  We have an international Physician NOTE Confidence: 0.9289489 00:12:22.608 --> 00:12:24.759 Scientist resident fellow Research award is NOTE Confidence: 0.9289489  $00:12:24.759 \rightarrow 00:12:26.793$  really intended to enhance our pipeline. NOTE Confidence: 0.9289489 00:12:26.800 --> 00:12:28.858 There's also an Anderson Post Doctoral NOTE Confidence: 0.9289489  $00:12:28.858 \rightarrow 00:12:31.065$  fellowship which is open to early NOTE Confidence: 0.9289489 00:12:31.065 --> 00:12:32.613 career laboratory based investigators 26

- NOTE Confidence: 0.9289489
- 00:12:32.613 --> 00:12:34.556 to support an individual postdoc

 $00{:}12{:}34.556 \dashrightarrow 00{:}12{:}36.246$  in their research environment and

NOTE Confidence: 0.9289489

 $00:12:36.246 \rightarrow 00:12:37.958$  all of these funding announcements

NOTE Confidence: 0.9289489

 $00:12:37.958 \rightarrow 00:12:40.106$  will come out throughout the year.

NOTE Confidence: 0.9289489

 $00{:}12{:}40{.}110 \dashrightarrow 00{:}12{:}42{.}330$  We also have a role in

NOTE Confidence: 0.9289489

00:12:42.330 - 00:12:43.070 professional development,

NOTE Confidence: 0.9289489

 $00:12:43.070 \rightarrow 00:12:46.476$  so we have a research program leadership

NOTE Confidence: 0.9289489

 $00:12:46.476 \longrightarrow 00:12:47.906$  and management skills course which

NOTE Confidence: 0.9289489

00:12:47.906 --> 00:12:49.470 I'll highlight again in a moment.

NOTE Confidence: 0.9289489

 $00{:}12{:}49{.}470 \dashrightarrow 00{:}12{:}51{.}502$  We have a Janeway Society which many of

NOTE Confidence: 0.9289489

 $00:12:51.502 \rightarrow 00:12:53.550$  you will become automatic members of.

NOTE Confidence: 0.9289489

 $00{:}12{:}53.550 \dashrightarrow 00{:}12{:}56.880$  Janeway is intended to consist of

NOTE Confidence: 0.9289489

00:12:56.880 --> 00:12:59.516 individuals who are new appointments

NOTE Confidence: 0.9289489

 $00{:}12{:}59{.}516 \dashrightarrow 00{:}13{:}01{.}931$  to basic science departments or

NOTE Confidence: 0.9289489

 $00:13:01.931 \rightarrow 00:13:04.190$  individuals in clinical departments

 $00:13:04.190 \longrightarrow 00:13:07.210$  with K Award or equivalent.

NOTE Confidence: 0.9289489

 $00{:}13{:}07{.}210$  -->  $00{:}13{:}09{.}037$  We also do a little bit of work on

NOTE Confidence: 0.9289489

 $00:13:09.037 \rightarrow 00:13:10.830$  the networking side with quarterly

NOTE Confidence: 0.9289489

00:13:10.830 --> 00:13:12.366 luncheons for Janeway Society

NOTE Confidence: 0.9289489

 $00{:}13{:}12{.}366 \dashrightarrow 00{:}13{:}14{.}529$  members and new assistant professors.

NOTE Confidence: 0.9289489

 $00{:}13{:}14{.}530 \dashrightarrow 00{:}13{:}17{.}806$  That's cosponsored of the Deputy Deans

NOTE Confidence: 0.9289489

 $00{:}13{:}17.810 \dashrightarrow 00{:}13{:}20.169$  and we have a variety of resources,

NOTE Confidence: 0.9289489

 $00{:}13{:}20{.}170 \dashrightarrow 00{:}13{:}21{.}556$  and I think the resources are

NOTE Confidence: 0.9289489

 $00:13:21.556 \longrightarrow 00:13:22.977$  probably going to be the things

NOTE Confidence: 0.9289489

 $00:13:22.977 \longrightarrow 00:13:24.327$  that are most useful to you,

NOTE Confidence: 0.9289489

 $00{:}13{:}24{.}330 \dashrightarrow 00{:}13{:}25{.}944$  and these include a grants library

NOTE Confidence: 0.9289489

 $00:13:25.944 \rightarrow 00:13:27.719$  which has just about every mechanism

NOTE Confidence: 0.9289489

 $00{:}13{:}27.719 \dashrightarrow 00{:}13{:}29.329$  you can consider applying for.

NOTE Confidence: 0.9289489

 $00:13:29.330 \rightarrow 00:13:30.050$  In my experience,

NOTE Confidence: 0.9289489

 $00:13:30.050 \rightarrow 00:13:32.393$  the best way to write a grant is to see

NOTE Confidence: 0.9289489

 $00:13:32.393 \rightarrow 00:13:34.130$  how someone else did it in the past.

- NOTE Confidence: 0.9289489
- $00:13:34.130 \longrightarrow 00:13:36.040$  And so this, I think,
- NOTE Confidence: 0.9289489
- $00:13:36.040 \longrightarrow 00:13:38.518$  is a real opportunity for folks.
- NOTE Confidence: 0.9289489
- $00{:}13{:}38{.}520 \dashrightarrow 00{:}13{:}40{.}592$  We have a grant writing course that
- NOTE Confidence: 0.9289489
- $00:13:40.592 \rightarrow 00:13:42.285$  applies to people both writing
- NOTE Confidence: 0.9289489
- $00{:}13{:}42.285 \dashrightarrow 00{:}13{:}44.160$  career development awards but also
- NOTE Confidence: 0.94000506
- $00{:}13{:}44{.}160 \dashrightarrow 00{:}13{:}45{.}219$  initial RO ones,
- NOTE Confidence: 0.94000506
- $00:13:45.219 \longrightarrow 00:13:47.337$  which takes people from an idea
- NOTE Confidence: 0.94000506
- $00:13:47.337 \rightarrow 00:13:49.399$  through figures and a final grant,
- NOTE Confidence: 0.94000506
- $00{:}13{:}49{.}400 \dashrightarrow 00{:}13{:}52{.}240$  culminating in a study section.
- NOTE Confidence: 0.94000506
- $00:13:52.240 \longrightarrow 00:13:54.724$  We have a scientific writing workshop
- NOTE Confidence: 0.94000506
- $00{:}13{:}54{.}724 \dashrightarrow 00{:}13{:}57{.}296$  which contains both didactic portions as
- NOTE Confidence: 0.94000506
- $00{:}13{:}57{.}296 \dashrightarrow 00{:}13{:}59{.}840$  well as paste manuscript writing portions.
- NOTE Confidence: 0.94000506
- $00{:}13{:}59{.}840 \dashrightarrow 00{:}14{:}01{.}808$  And then we also run a very active
- NOTE Confidence: 0.94000506
- 00:14:01.808 --> 00:14:02.800 mock study section,
- NOTE Confidence: 0.94000506
- $00:14:02.800 \rightarrow 00:14:04.465$  which is an incredible opportunity
- NOTE Confidence: 0.94000506

 $00:14:04.465 \rightarrow 00:14:06.553$  to take advantage of the incredible

NOTE Confidence: 0.94000506

 $00{:}14{:}06{.}553 \dashrightarrow 00{:}14{:}08{.}719$  diversity of investigators that we have

NOTE Confidence: 0.94000506

 $00{:}14{:}08{.}719$  -->  $00{:}14{:}11{.}155$  here who have expertise in the area NOTE Confidence: 0.94000506

00:14:11.155 - 00:14:13.087 that you're writing your grants in.

NOTE Confidence: 0.94000506

 $00:14:13.090 \longrightarrow 00:14:14.812$  And we found the people who go

NOTE Confidence: 0.94000506

00:14:14.812 --> 00:14:16.223 through mock study section find

NOTE Confidence: 0.94000506

 $00:14:16.223 \longrightarrow 00:14:18.065$  it to be an incredibly useful

NOTE Confidence: 0.94000506

 $00:14:18.065 \rightarrow 00:14:19.673$  experience because they get reviewers

NOTE Confidence: 0.94000506

 $00{:}14{:}19.673 \dashrightarrow 00{:}14{:}21.243$  one through 3 written comments,

NOTE Confidence: 0.94000506

 $00:14:21.250 \longrightarrow 00:14:23.570$  but they also get a copy of the

NOTE Confidence: 0.94000506

 $00{:}14{:}23{.}570 \dashrightarrow 00{:}14{:}25{.}710$  video of the mock study section

NOTE Confidence: 0.94000506

 $00{:}14{:}25{.}710 \dashrightarrow 00{:}14{:}28{.}458$  where they can see how those comments

NOTE Confidence: 0.94000506

 $00{:}14{:}28{.}458 \dashrightarrow 00{:}14{:}30{.}698$  are translated into a score.

NOTE Confidence: 0.94000506

 $00{:}14{:}30{.}700 \dashrightarrow 00{:}14{:}32{.}602$  Many of you will participate in

NOTE Confidence: 0.94000506

 $00:14:32.602 \rightarrow 00:14:33.870$  the Research Program Leadership

NOTE Confidence: 0.94000506

00:14:33.921 -> 00:14:35.377 and Management Skills course.

- NOTE Confidence: 0.94000506
- $00:14:35.380 \longrightarrow 00:14:38.554$  This is a 2 day course which is
- NOTE Confidence: 0.94000506
- $00{:}14{:}38{.}554 \dashrightarrow 00{:}14{:}40{.}342$  run by German company called HFP
- NOTE Confidence: 0.94000506
- $00:14:40.342 \rightarrow 00:14:41.927$  Consulting offered to all Research
- NOTE Confidence: 0.94000506
- $00{:}14{:}41{.}927 \dashrightarrow 00{:}14{:}43{.}775$  Focus ladder faculty within the first
- NOTE Confidence: 0.94000506
- $00:14:43.831 \rightarrow 00:14:45.496$  three years of their appointment.
- NOTE Confidence: 0.94000506
- $00{:}14{:}45{.}500 \dashrightarrow 00{:}14{:}48{.}270$  So expect to hear from us at some
- NOTE Confidence: 0.94000506
- $00:14:48.270 \longrightarrow 00:14:50.220$  point over the next three years.
- NOTE Confidence: 0.94000506
- 00:14:50.220 --> 00:14:51.900 And it covers a variety of topics.
- NOTE Confidence: 0.94000506
- $00:14:51.900 \rightarrow 00:14:55.379$  This is an incredibly highly rated course.
- NOTE Confidence: 0.94000506
- 00:14:55.380 --> 00:14:57.196 It goes through principles
- NOTE Confidence: 0.94000506
- $00:14:57.196 \longrightarrow 00:14:58.558$  for professional interactions,
- NOTE Confidence: 0.94000506
- $00{:}14{:}58{.}560 \dashrightarrow 00{:}15{:}00{.}500$  skills for effective communication.
- NOTE Confidence: 0.94000506
- 00:15:00.500 00:15:02.440 It talks about efficiency,
- NOTE Confidence: 0.94000506
- $00{:}15{:}02{.}440 \dashrightarrow 00{:}15{:}04{.}358$  which is something that we all seek
- NOTE Confidence: 0.94000506
- $00:15:04.360 \rightarrow 00:15:08.136$  to strive to achieve, establishing,
- NOTE Confidence: 0.94000506

00:15:08.136 --> 00:15:09.368 maintaining collaborations,

NOTE Confidence: 0.94000506

 $00:15:09.368 \rightarrow 00:15:11.384$  team development, solving conflicts.

NOTE Confidence: 0.94000506

 $00{:}15{:}11{.}384$  -->  $00{:}15{:}13{.}344$  Those classical questions of hiring NOTE Confidence: 0.94000506

 $00{:}15{:}13{.}344 \dashrightarrow 00{:}15{:}15{.}756$  and firing are addressed there and NOTE Confidence: 0.94000506

 $00{:}15{:}15{.}756$  -->  $00{:}15{:}17.652$  this actually creates a great cohort NOTE Confidence: 0.94000506

 $00{:}15{:}17.652 \dashrightarrow 00{:}15{:}19.505$  of individuals that are arriving at NOTE Confidence: 0.94000506

00:15:19.505 --> 00:15:21.209 the institution at about the same

NOTE Confidence: 0.94000506

 $00{:}15{:}21{.}209 \dashrightarrow 00{:}15{:}23{.}159$  time and is nucleated groups that

NOTE Confidence: 0.94000506

 $00{:}15{:}23{.}159 \dashrightarrow 00{:}15{:}25{.}218$  have carried forward and that we we NOTE Confidence: 0.94000506

 $00{:}15{:}25{.}218$  -->  $00{:}15{:}27{.}394$  regroup with these groups at a year NOTE Confidence: 0.94000506

 $00:15:27.394 \rightarrow 00:15:29.326$  to discuss individuals experiences.

NOTE Confidence: 0.94000506

 $00:15:29.330 \longrightarrow 00:15:32.445$  We run this three times a year.

NOTE Confidence: 0.94000506

 $00{:}15{:}32{.}450 \dashrightarrow 00{:}15{:}34{.}010$  I mentioned the Janeway Society.

NOTE Confidence: 0.94000506

 $00{:}15{:}34.010 \dashrightarrow 00{:}15{:}37.076$  This was really meant to recognize the

NOTE Confidence: 0.94000506

 $00{:}15{:}37{.}076$  -->  $00{:}15{:}39{.}485$  incredible effort that it takes to

NOTE Confidence: 0.94000506

 $00:15:39.485 \rightarrow 00:15:41.851$  become faculty in the 1st place and

- NOTE Confidence: 0.94000506
- $00:15:41.924 \longrightarrow 00:15:44.367$  to create a cohort of early career

 $00{:}15{:}44{.}370 \dashrightarrow 00{:}15{:}46{.}490$  physician scientists and PhD scientists

NOTE Confidence: 0.94000506

 $00{:}15{:}46{.}490 \dashrightarrow 00{:}15{:}48{.}610$  to have access to infra structure

NOTE Confidence: 0.94000506

 $00{:}15{:}48.674 \dashrightarrow 00{:}15{:}50.618$  and career development resources.

NOTE Confidence: 0.94000506

00:15:50.620 --> 00:15:53.308 We have 200 members across 28 department

NOTE Confidence: 0.94000506

 $00{:}15{:}53{.}308 \dashrightarrow 00{:}15{:}55{.}644$  schools and centers and as I mentioned,

NOTE Confidence: 0.94000506

 $00:15:55.644 \rightarrow 00:15:57.124$  the eligibility is intramural or

NOTE Confidence: 0.94000506

 $00{:}15{:}57{.}124 \dashrightarrow 00{:}15{:}58{.}580$  extra mural career development awards or

NOTE Confidence: 0.94000506

 $00{:}15{:}58{.}580 \dashrightarrow 00{:}16{:}00{.}860$  new hires in the basic science departments.

NOTE Confidence: 0.94000506

 $00:16:00.860 \rightarrow 00:16:03.268$  We run a series of programs including

NOTE Confidence: 0.94000506

00:16:03.268 --> 00:16:06.031 a First Fridays seminar series on

NOTE Confidence: 0.94000506

 $00{:}16{:}06{.}031 \dashrightarrow 00{:}16{:}08{.}339$  leadership management and communication.

NOTE Confidence: 0.94000506

 $00{:}16{:}08{.}340 \dashrightarrow 00{:}16{:}10{.}460$  We have a leadership group consisting

NOTE Confidence: 0.94000506

00:16:10.460 --> 00:16:11.860 of the membership of Janeway,

NOTE Confidence: 0.94000506

 $00:16:11.860 \rightarrow 00:16:14.570$  which really drives that first Friday series,

 $00:16:14.570 \rightarrow 00:16:16.320$  which provides both a perspective

NOTE Confidence: 0.94000506

 $00:16:16.320 \longrightarrow 00:16:18.666$  as well as near peer mentorship

NOTE Confidence: 0.94000506

00:16:18.666 --> 00:16:20.426 around an individual topic.

NOTE Confidence: 0.94000506

 $00:16:20.430 \rightarrow 00:16:23.468$  We run a very successful annual retreat,

NOTE Confidence: 0.94000506

 $00:16:23.470 \longrightarrow 00:16:25.782$  but we also engage the members of Janeway

NOTE Confidence: 0.94000506

 $00{:}16{:}25.782 \dashrightarrow 00{:}16{:}28.025$  as mentors for others who are rising up,

NOTE Confidence: 0.94000506

 $00{:}16{:}28.030 \dashrightarrow 00{:}16{:}29.775$  like graduate students and MDPHD

NOTE Confidence: 0.94000506

 $00:16:29.775 \longrightarrow 00:16:31.520$  students to really enhance the

NOTE Confidence: 0.94000506

 $00{:}16{:}31.583 \dashrightarrow 00{:}16{:}33.467$  mentorship network that's present.

NOTE Confidence: 0.94000506

 $00:16:33.470 \rightarrow 00:16:35.950$  Institutionally,

NOTE Confidence: 0.94000506

 $00:16:35.950 \rightarrow 00:16:37.490$  our quarterly luncheon has proven

NOTE Confidence: 0.94000506

 $00:16:37.490 \longrightarrow 00:16:39.609$  to be a fantastic you're going to

NOTE Confidence: 0.94000506

00:16:39.609 --> 00:16:41.429 get a taste of Yale catering today,

NOTE Confidence: 0.94000506

 $00:16:41.430 \rightarrow 00:16:43.710$  but we've really upped our game.

NOTE Confidence: 0.94000506

 $00:16:43.710 \longrightarrow 00:16:45.558$  But more important than the food is

NOTE Confidence: 0.94000506

 $00:16:45.558 \rightarrow 00:16:46.987$  the opportunity to come together

- NOTE Confidence: 0.94000506
- $00:16:46.987 \longrightarrow 00:16:48.745$  with leadership of the medical school

 $00:16:48.745 \longrightarrow 00:16:49.331$  and with

NOTE Confidence: 0.928980633636364

00:16:49.385 --> 00:16:51.340 other faculty. And I always enjoy going

NOTE Confidence: 0.928980633636364

 $00:16:51.340 \rightarrow 00:16:52.867$  to these lunches because people sort

NOTE Confidence: 0.928980633636364

 $00{:}16{:}52.867 \dashrightarrow 00{:}16{:}54.531$  of go around the table and talk about

NOTE Confidence: 0.928980633636364

 $00:16:54.531 \rightarrow 00:16:56.109$  the things they're interested in.

NOTE Confidence: 0.928980633636364

 $00{:}16{:}56{.}110 \dashrightarrow 00{:}16{:}59{.}243$  And I see it nucleating. A great program,

NOTE Confidence: 0.928980633636364

00:16:59.243 --> 00:17:02.309 project grants right before my eyes.

NOTE Confidence: 0.928980633636364

 $00{:}17{:}02{.}310 \dashrightarrow 00{:}17{:}04{.}630$  Grants library, just to give you an idea

NOTE Confidence: 0.928980633636364

 $00:17:04.630 \rightarrow 00:17:07.230$  of where we stand with the grants library.

NOTE Confidence: 0.928980633636364

 $00:17:07.230 \longrightarrow 00:17:09.302$  And this is something that is in

NOTE Confidence: 0.928980633636364

 $00{:}17{:}09{.}302 \dashrightarrow 00{:}17{:}11{.}709$  a state of continuous evolution.

NOTE Confidence: 0.928980633636364

00:17:11.710 --> 00:17:15.242 So we have a large number of K&<br/>amp;R awards.

NOTE Confidence: 0.928980633636364

 $00{:}17{:}15{.}242 \dashrightarrow 00{:}17{:}18{.}038$  We focused on institutional training grants.

NOTE Confidence: 0.928980633636364

 $00:17:18.040 \rightarrow 00:17:19.636$  We have a lot of diversity supplements.

- NOTE Confidence: 0.928980633636364
- 00:17:19.640 --> 00:17:22.718 We've got Peas use UM ones,
- NOTE Confidence: 0.928980633636364
- 00:17:22.720 --> 00:17:24.640 loan repayments, pioneer awards,
- NOTE Confidence: 0.928980633636364
- $00{:}17{:}24.640 \dashrightarrow 00{:}17{:}27.040$  VA awards and F series.
- NOTE Confidence: 0.928980633636364
- $00:17:27.040 \longrightarrow 00:17:29.032$  But in fact, if you are going to
- NOTE Confidence: 0.928980633636364
- $00:17:29.032 \rightarrow 00:17:30.844$  be applying for a grant mechanism
- NOTE Confidence: 0.928980633636364
- 00:17:30.844 --> 00:17:32.716 that's not in the grants library,
- NOTE Confidence: 0.928980633636364
- $00:17:32.720 \longrightarrow 00:17:33.476$  let us know.
- NOTE Confidence: 0.928980633636364
- $00:17:33.476 \longrightarrow 00:17:34.988$  We'll figure out who at the
- NOTE Confidence: 0.928980633636364
- 00:17:34.988 --> 00:17:36.119 institution has those grants,
- NOTE Confidence: 0.928980633636364
- $00:17:36.120 \longrightarrow 00:17:37.944$  make those early connections that you
- NOTE Confidence: 0.928980633636364
- $00:17:37.944 \rightarrow 00:17:40.246$  can always access a grant that's relevant
- NOTE Confidence: 0.928980633636364
- $00:17:40.246 \rightarrow 00:17:42.640$  to the mechanism that you're applying for.
- NOTE Confidence: 0.928980633636364
- $00:17:42.640 \longrightarrow 00:17:45.470$  And so we really seek to be as service
- NOTE Confidence: 0.928980633636364
- $00{:}17{:}45{.}470 \dashrightarrow 00{:}17{:}49{.}630$  oriented as we can be around the grants,
- NOTE Confidence: 0.928980633636364
- $00:17:49.630 \longrightarrow 00:17:50.490$  endeavors.
- NOTE Confidence: 0.928980633636364

 $00:17:50.490 \rightarrow 00:17:52.326$  Our grant writing course is offered

NOTE Confidence: 0.928980633636364

 $00:17:52.326 \rightarrow 00:17:54.570$  twice a year directed by Jeanne Shapiro,

NOTE Confidence: 0.928980633636364

 $00:17:54.570 \rightarrow 00:17:57.524$  along with the cadre of senior faculty.

NOTE Confidence: 0.928980633636364

 $00:17:57.530 \rightarrow 00:18:00.689$  You have a lot of experience in this space.

NOTE Confidence: 0.928980633636364

 $00{:}18{:}00{.}690 \dashrightarrow 00{:}18{:}03{.}090$  Small sections of faculty come

NOTE Confidence: 0.928980633636364

 $00:18:03.090 \rightarrow 00:18:05.280$  together to write grants and they

NOTE Confidence: 0.928980633636364

 $00:18:05.280 \rightarrow 00:18:07.517$  engage in seminars that are related

NOTE Confidence: 0.928980633636364

 $00:18:07.517 \longrightarrow 00:18:09.787$  to strategy that's matched the

NOTE Confidence: 0.928980633636364

 $00{:}18{:}09{.}787 \dashrightarrow 00{:}18{:}11{.}940$  mechanism that's being applied for.

NOTE Confidence: 0.928980633636364

 $00{:}18{:}11{.}940 \dashrightarrow 00{:}18{:}14{.}390$  There's a paste writing component with peer

NOTE Confidence: 0.928980633636364

 $00:18:14.390 \dashrightarrow 00:18:16.577$  and faculty review and as I mentioned,

NOTE Confidence: 0.928980633636364

 $00{:}18{:}16{.}580 \dashrightarrow 00{:}18{:}18{.}698$  it culminates in a study section

NOTE Confidence: 0.928980633636364

00:18:18.700 --> 00:18:19.939 and it's highly,

NOTE Confidence: 0.928980633636364

 $00:18:19.939 \rightarrow 00:18:22.417$  highly sought after and well reviewed.

NOTE Confidence: 0.928980633636364

 $00{:}18{:}22{.}420 \dashrightarrow 00{:}18{:}26{.}050$  Manuscript writing is led by Angie

NOTE Confidence: 0.928980633636364

 $00:18:26.050 \rightarrow 00:18:28.825$  Hoffman who's written a really fantastic

- NOTE Confidence: 0.928980633636364
- $00:18:28.825 \rightarrow 00:18:30.286$  book about scientific communication.
- NOTE Confidence: 0.928980633636364
- 00:18:30.286 --> 00:18:33.120 She's kicks it off with two half day
- NOTE Confidence: 0.928980633636364
- 00:18:33.120 --> 00:18:34.660 workshops on scientific writing,
- NOTE Confidence: 0.928980633636364
- $00:18:34.660 \rightarrow 00:18:35.972$  which I'd encourage everyone,
- NOTE Confidence: 0.928980633636364
- $00:18:35.972 \longrightarrow 00:18:37.612$  regardless of how many papers
- NOTE Confidence: 0.928980633636364
- $00:18:37.612 \longrightarrow 00:18:39.804$  you've written to, to come to.
- NOTE Confidence: 0.928980633636364
- $00{:}18{:}39{.}804 \dashrightarrow 00{:}18{:}42{.}000$  I think she's really thought provoking.
- NOTE Confidence: 0.928980633636364
- $00{:}18{:}42.000 \dashrightarrow 00{:}18{:}44.009$  And then we also have this PACE
- NOTE Confidence: 0.928980633636364
- $00{:}18{:}44.009 \dashrightarrow 00{:}18{:}45.282$  manuscript writing program where
- NOTE Confidence: 0.928980633636364
- 00:18:45.282 --> 00:18:47.179 participants compose of at least central
- NOTE Confidence: 0.928980633636364
- 00:18:47.179 --> 00:18:49.090 portions of a manuscript over four to
- NOTE Confidence: 0.928980633636364
- $00:18:49.145 \rightarrow 00:18:51.119$  six weeks with pure and faculty review.
- NOTE Confidence: 0.928980633636364
- 00:18:51.120 --> 00:18:52.680 Sometimes it's just about getting
- NOTE Confidence: 0.928980633636364
- $00:18:52.680 \rightarrow 00:18:54.240$  the activation energy to actually
- NOTE Confidence: 0.928980633636364
- $00:18:54.288 \longrightarrow 00:18:55.080$  put pen to paper,
- NOTE Confidence: 0.928980633636364

 $00{:}18{:}55{.}080 \dashrightarrow 00{:}18{:}58{.}716$  and that's part of what this is all about.

NOTE Confidence: 0.928980633636364

 $00{:}18{:}58{.}720 \dashrightarrow 00{:}19{:}00{.}000$  And then mock study sections.

NOTE Confidence: 0.928980633636364

00:19:00.000 --> 00:19:00.566 You know,

NOTE Confidence: 0.928980633636364

 $00{:}19{:}00{.}566 \dashrightarrow 00{:}19{:}02{.}547$  this is a resource which I would

NOTE Confidence: 0.928980633636364

 $00:19:02.547 \longrightarrow 00:19:04.613$  encourage all of you who are writing

NOTE Confidence: 0.928980633636364

 $00:19:04.613 \rightarrow 00:19:06.260$  grants to really seriously consider

NOTE Confidence: 0.928980633636364

 $00:19:06.260 \longrightarrow 00:19:07.376$  because of a couple of things.

NOTE Confidence: 0.928980633636364

 $00:19:07.380 \rightarrow 00:19:09.780$  One is it has a fairly aggressive timeline.

NOTE Confidence: 0.928980633636364

 $00{:}19{:}09{.}780 \dashrightarrow 00{:}19{:}15{.}412$  It's asking you to submit your grant

NOTE Confidence: 0.928980633636364

 $00:19:15.412 \longrightarrow 00:19:17.588$  8 weeks prior to a deadline with the

NOTE Confidence: 0.928980633636364

 $00{:}19{:}17{.}588 \dashrightarrow 00{:}19{:}19{.}539$  list of potential Yale reviewers.

NOTE Confidence: 0.928980633636364

 $00{:}19{:}19{.}540 \dashrightarrow 00{:}19{:}21{.}230$  We solic it those reviewers and

NOTE Confidence: 0.928980633636364

 $00:19:21.230 \longrightarrow 00:19:22.920$  actually compensate them with gifts

NOTE Confidence: 0.928980633636364

 $00{:}19{:}22{.}973 \dashrightarrow 00{:}19{:}24{.}097$  of wine and chocolate,

NOTE Confidence: 0.928980633636364

 $00{:}19{:}24.100 \dashrightarrow 00{:}19{:}26.362$  which we find are more effective

NOTE Confidence: 0.928980633636364

 $00:19:26.362 \rightarrow 00:19:30.120$  than money and and they and they

- NOTE Confidence: 0.928980633636364
- $00{:}19{:}30{.}120 \dashrightarrow 00{:}19{:}32{.}837$  whole heartedly respond to requests and
- NOTE Confidence: 0.928980633636364
- $00:19:32.837 \rightarrow 00:19:35.056$  really I have been very impressed with
- NOTE Confidence: 0.928980633636364
- $00:19:35.056 \rightarrow 00:19:37.280$  the quality of review that's happened.
- NOTE Confidence: 0.928980633636364
- $00:19:37.280 \rightarrow 00:19:38.638$  And so you submit the full grant.
- NOTE Confidence: 0.928980633636364
- $00:19:38.640 \longrightarrow 00:19:40.002$  So eight weeks before you give
- NOTE Confidence: 0.928980633636364
- 00:19:40.002 --> 00:19:41.400 us specific games and reviewers,
- NOTE Confidence: 0.928980633636364
- $00{:}19{:}41.400 \dashrightarrow 00{:}19{:}42.595$ 6 weeks before the deadline
- NOTE Confidence: 0.928980633636364
- $00{:}19{:}42{.}595 \dashrightarrow 00{:}19{:}44{.}482$  submit as much of the grant as you
- NOTE Confidence: 0.928980633636364
- $00:19:44.482 \longrightarrow 00:19:45.980$  have done and the more you have
- NOTE Confidence: 0.937126899999999
- $00:19:46.036 \longrightarrow 00:19:47.790$  done, the better we can do
- NOTE Confidence: 0.937126899999999
- $00:19:47.790 \longrightarrow 00:19:48.998$  with the review process.
- NOTE Confidence: 0.937126899999999
- $00{:}19{:}49{.}000 \dashrightarrow 00{:}19{:}51{.}056$  We rapidly turn that around so that you
- NOTE Confidence: 0.937126899999999
- $00:19:51.056 \rightarrow 00:19:53.301$  have a full month with our comments prior
- NOTE Confidence: 0.937126899999999
- 00:19:53.301 --> 00:19:55.540 to the due date for the submission.
- NOTE Confidence: 0.937126899999999
- $00{:}19{:}55{.}540 \dashrightarrow 00{:}19{:}57{.}515$  We also encourage Janeway Society
- NOTE Confidence: 0.937126899999999

00:19:57.515 --> 00:19:59.453 members to participate in the reviews

NOTE Confidence: 0.937126899999999

00:19:59.453 --> 00:20:01.664 to get a sense of what it's like to

NOTE Confidence: 0.937126899999999

 $00:20:01.664 \longrightarrow 00:20:03.780$  be a part of a of a study section.

NOTE Confidence: 0.937126899999999

 $00:20:03.780 \longrightarrow 00:20:05.916$  We've we've reviewed 41 grants to

NOTE Confidence: 0.937126899999999

 $00:20:05.916 \longrightarrow 00:20:08.252$  date but we have the capacity to

NOTE Confidence: 0.937126899999999

 $00:20:08.252 \longrightarrow 00:20:10.700$  do at least 16 per in a cycle.

NOTE Confidence: 0.937126899999999

 $00{:}20{:}10.700 \dashrightarrow 00{:}20{:}12.806$  We can also accommodate off cycle

NOTE Confidence: 0.937126899999999

 $00{:}20{:}12.806 \dashrightarrow 00{:}20{:}14.597$  applications because we do recognize

NOTE Confidence: 0.937126899999999

00:20:14.597 --> 00:20:16.529 that there is some off cycle

NOTE Confidence: 0.937126899999999

 $00{:}20{:}16.529 \dashrightarrow 00{:}20{:}18.558$  awards and we're always happy to

NOTE Confidence: 0.937126899999999

 $00:20:18.558 \longrightarrow 00:20:19.894$  try to accommodate that.

NOTE Confidence: 0.937126899999999

 $00{:}20{:}19{.}900 \dashrightarrow 00{:}20{:}22{.}501$  And so that's a bit on some of the

NOTE Confidence: 0.937126899999999

 $00:20:22.501 \rightarrow 00:20:25.497$  resources that we put together for career

NOTE Confidence: 0.937126899999999

 $00{:}20{:}25{.}497 \dashrightarrow 00{:}20{:}27{.}257$  development and scientific support.

NOTE Confidence: 0.937126899999999

 $00{:}20{:}27{.}260 \dashrightarrow 00{:}20{:}28{.}620$  And I think that our,

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 $00:20:28.620 \rightarrow 00:20:31.420$  our next slide is really shared by

- NOTE Confidence: 0.937126899999999
- $00:20:31.420 \longrightarrow 00:20:34.979$  many of the people who've spoken today
- NOTE Confidence: 0.937126899999999
- $00:20:34.980 \longrightarrow 00:20:36.740$  about some of the things that we can,
- NOTE Confidence: 0.937126899999999
- $00:20:36.740 \longrightarrow 00:20:39.660$  that we can think about as we begin
- NOTE Confidence: 0.937126899999999
- $00:20:39.660 \rightarrow 00:20:41.660$  to engage in scientific research.
- NOTE Confidence: 0.937126899999999
- 00:20:41.660 --> 00:20:43.898 And and so I think I'll,
- NOTE Confidence: 0.937126899999999
- 00:20:43.900 --> 00:20:45.298 I'll just hit the high points,
- NOTE Confidence: 0.937126899999999
- 00:20:45.300 --> 00:20:46.086 but you know,
- NOTE Confidence: 0.937126899999999
- $00:20:46.086 \longrightarrow 00:20:47.658$  I think the beautiful thing about
- NOTE Confidence: 0.937126899999999
- $00:20:47.658 \longrightarrow 00:20:49.488$  Yale is no matter what it is
- NOTE Confidence: 0.937126899999999
- $00:20:49.488 \longrightarrow 00:20:50.496$  that you're interested in,
- NOTE Confidence: 0.937126899999999
- $00:20:50.500 \rightarrow 00:20:51.580$  there's someone else who's
- NOTE Confidence: 0.937126899999999
- $00{:}20{:}51{.}580 \dashrightarrow 00{:}20{:}52{.}660$  also interested in it.
- NOTE Confidence: 0.937126899999999
- $00:20:52.660 \longrightarrow 00:20:54.220$  And so you just need to find a
- NOTE Confidence: 0.937126899999999
- $00{:}20{:}54{.}220 \dashrightarrow 00{:}20{:}55{.}854$  way to engage with mentors and
- NOTE Confidence: 0.937126899999999
- $00{:}20{:}55{.}854 \dashrightarrow 00{:}20{:}57{.}630$  sponsors and people who can make
- NOTE Confidence: 0.937126899999999

 $00:20:57.685 \longrightarrow 00:20:59.057$  those connections for you.

NOTE Confidence: 0.937126899999999

 $00:20:59.060 \rightarrow 00:21:00.621$  Many times that's going to be people

NOTE Confidence: 0.937126899999999

 $00:21:00.621 \rightarrow 00:21:02.219$  who have an institutional role,

NOTE Confidence: 0.937126899999999

 $00:21:02.220 \longrightarrow 00:21:04.194$  but other times it's going to be

NOTE Confidence: 0.937126899999999

 $00:21:04.194 \rightarrow 00:21:05.779$  those individuals who are sitting

NOTE Confidence: 0.937126899999999

 $00:21:05.779 \longrightarrow 00:21:07.139$  within your own department.

NOTE Confidence: 0.937126899999999

00:21:07.140 --> 00:21:07.780 You know,

NOTE Confidence: 0.937126899999999

 $00:21:07.780 \rightarrow 00:21:10.340$  I think for every space and resource issue,

NOTE Confidence: 0.937126899999999

 $00{:}21{:}10.340 \dashrightarrow 00{:}21{:}12.875$  there's chairs and vice chairs who

NOTE Confidence: 0.937126899999999

 $00:21:12.875 \rightarrow 00:21:15.220$  can be your first point of contact.

NOTE Confidence: 0.937126899999999

00:21:15.220 --> 00:21:16.104 And then, you know,

NOTE Confidence: 0.937126899999999

00:21:16.104 --> 00:21:17.430 I think look at your individual

NOTE Confidence: 0.937126899999999

 $00:21:17.479 \longrightarrow 00:21:18.520$  departmental leadership structure

NOTE Confidence: 0.937126899999999

 $00:21:18.520 \longrightarrow 00:21:20.255$  for who those individuals are.

NOTE Confidence: 0.937126899999999

 $00:21:20.260 \longrightarrow 00:21:22.052$  They can really be the ones who

NOTE Confidence: 0.937126899999999

 $00{:}21{:}22.052 \dashrightarrow 00{:}21{:}23.900$  can make the connections for you

- NOTE Confidence: 0.937126899999999
- 00:21:23.900 --> 00:21:25.928 to leadership and help to navigate
- NOTE Confidence: 0.937126899999999
- $00{:}21{:}25{.}928 \dashrightarrow 00{:}21{:}28{.}020$  the processes of the institution.
- NOTE Confidence: 0.937126899999999
- 00:21:28.020 --> 00:21:28.612 You know,
- NOTE Confidence: 0.937126899999999
- $00:21:28.612 \longrightarrow 00:21:30.388$  part of this is about getting
- NOTE Confidence: 0.937126899999999
- $00{:}21{:}30{.}388 \dashrightarrow 00{:}21{:}32{.}282$  out there and and establishing
- NOTE Confidence: 0.937126899999999
- 00:21:32.282 --> 00:21:33.938 your reputation of locally,
- NOTE Confidence: 0.937126899999999
- $00:21:33.940 \rightarrow 00:21:35.716$  importantly to get known by individuals
- NOTE Confidence: 0.937126899999999
- $00:21:35.716 \rightarrow 00:21:37.939$  here who could be your collaborators,
- NOTE Confidence: 0.937126899999999
- $00{:}21{:}37{.}940 \dashrightarrow 00{:}21{:}39{.}700$  but also nationally and internationally.
- NOTE Confidence: 0.937126899999999
- 00:21:39.700 --> 00:21:41.216 And so, you know,
- NOTE Confidence: 0.937126899999999
- 00:21:41.216 --> 00:21:43.111 seek opportunities to engage and
- NOTE Confidence: 0.937126899999999
- $00:21:43.111 \longrightarrow 00:21:44.420$  to collaborate.
- NOTE Confidence: 0.937126899999999
- 00:21:44.420 --> 00:21:46.588 You know, I always have said to my
- NOTE Confidence: 0.937126899999999
- 00:21:46.588 --> 00:21:48.317 early career faculty that you can
- NOTE Confidence: 0.937126899999999
- $00:21:48.317 \rightarrow 00:21:50.420$  only trust your hands at the bench.
- NOTE Confidence: 0.937126899999999

 $00{:}21{:}50{.}420 \dashrightarrow 00{:}21{:}52{.}779$  Your best hands are your own hands.

NOTE Confidence: 0.937126899999999

 $00{:}21{:}52{.}780 \dashrightarrow 00{:}21{:}54{.}418$  And so if you can be in the lab,

NOTE Confidence: 0.937126899999999

 $00:21:54.420 \longrightarrow 00:21:56.136$  that has an opportunity to really

NOTE Confidence: 0.937126899999999

00:21:56.136 --> 00:21:58.219 sort of drive your science forward.

NOTE Confidence: 0.937126899999999

 $00{:}21{:}58{.}220 \dashrightarrow 00{:}21{:}59{.}003$  And of course,

NOTE Confidence: 0.937126899999999

 $00{:}21{:}59{.}003 \dashrightarrow 00{:}22{:}00{.}569$  I think the reason that we're

NOTE Confidence: 0.937126899999999

 $00:22:00.569 \longrightarrow 00:22:02.297$  all here is that we find joy

NOTE Confidence: 0.937126899999999

 $00:22:02.297 \longrightarrow 00:22:03.619$  in the things that we do.

NOTE Confidence: 0.937126899999999

00:22:03.620 - 00:22:05.100 So thank you so much for your time.