## WEBVTT

NOTE duration: "01:12:27.3600000"

NOTE language:en-us

NOTE Confidence: 0.8858074

00:00:00.000 --> 00:00:02.390 Today's grand rounds is also

NOTE Confidence: 0.8858074

 $00:00:02.390 \longrightarrow 00:00:05.618$  really important, I mean.

NOTE Confidence: 0.8858074

 $00:00:05.620 \longrightarrow 00:00:08.725$  Uh. It's a reminder that at

NOTE Confidence: 0.8858074

 $00{:}00{:}08.725 \dashrightarrow 00{:}00{:}11.455$  our heart it as a Department.

NOTE Confidence: 0.8858074

00:00:11.460 --> 00:00:13.165 We're committed to excellence

NOTE Confidence: 0.8858074

 $00:00:13.165 \longrightarrow 00:00:16.140$  in in the way in which we,

NOTE Confidence: 0.8858074

 $00{:}00{:}16.140 --> 00{:}00{:}18.260$  we deliver care for people.

NOTE Confidence: 0.7973395

00:00:20.350 --> 00:00:24.840 Very good to excellent is not good enough

NOTE Confidence: 0.7973395

 $00:00:24.840 \longrightarrow 00:00:29.976$  that we can find in the work that we do.

NOTE Confidence: 0.7973395

 $00:00:29.980 \longrightarrow 00:00:32.510$  Opportunities to better serve the

NOTE Confidence: 0.7973395

 $00:00:32.510 \longrightarrow 00:00:36.399$  patients that we treat and their families.

NOTE Confidence: 0.7973395

 $00:00:36.400 \longrightarrow 00:00:40.680$  Anne Anne at the same time as we're

NOTE Confidence: 0.7973395

 $00:00:40.680 \longrightarrow 00:00:45.920$  learning about how to do better. We're also.

NOTE Confidence: 0.7973395

 $00:00:45.920 \longrightarrow 00:00:47.440$  Learning generalizable lessons about

 $00:00:47.440 \longrightarrow 00:00:48.580$  how, as a

NOTE Confidence: 0.8617381

 $00:00:48.580 \longrightarrow 00:00:50.480$  field we can do better

NOTE Confidence: 0.8617381

 $00:00:50.480 \longrightarrow 00:00:52.380$  to take care of patients,

NOTE Confidence: 0.8617381

 $00:00:52.380 \longrightarrow 00:00:55.235$  and so the commitment to quality is not

NOTE Confidence: 0.8617381

 $00:00:55.235 \longrightarrow 00:00:57.700$  just a commitment to local excellence,

NOTE Confidence: 0.8617381

 $00{:}00{:}57.700 \dashrightarrow 00{:}01{:}00.360$  but a commitment to seeing that all

NOTE Confidence: 0.8617381

 $00:01:00.360 \longrightarrow 00:01:02.640$  psychiatric patients thrive to the extent

NOTE Confidence: 0.8617381

 $00:01:02.640 \longrightarrow 00:01:05.680$  possible when they come to us for help.

NOTE Confidence: 0.8617381

 $00:01:05.680 \longrightarrow 00:01:08.340$  So I'm really excited about this lecture.

NOTE Confidence: 0.8617381

 $00:01:08.340 \longrightarrow 00:01:10.240$  I'm really pleased to see

NOTE Confidence: 0.8617381

00:01:10.240 --> 00:01:12.140 the diversity of people who,

NOTE Confidence: 0.8617381

 $00:01:12.140 \longrightarrow 00:01:14.020$  insights and projects that that

NOTE Confidence: 0.8617381

 $00:01:14.020 \longrightarrow 00:01:16.764$  we'll talk about in terms of our

NOTE Confidence: 0.8617381

 $00:01:16.764 \longrightarrow 00:01:18.348$  commitment to excellence and.

NOTE Confidence: 0.8617381

 $00:01:18.350 \longrightarrow 00:01:20.786$  And thank the speakers for what

 $00:01:20.786 \longrightarrow 00:01:23.638$  I know will be a great session.

NOTE Confidence: 0.8617381

00:01:23.638 --> 00:01:25.270 So Michael Doctor Sarniak,

NOTE Confidence: 0.8617381

 $00:01:25.270 \longrightarrow 00:01:26.898$  I'll turn it over

NOTE Confidence: 0.7965221

 $00:01:26.900 \longrightarrow 00:01:28.528$  to you. Thank you

NOTE Confidence: 0.809642926

 $00:01:28.530 \longrightarrow 00:01:30.802$  very much. Doctor crystal.

NOTE Confidence: 0.809642926

 $00:01:30.802 \longrightarrow 00:01:33.608$  First, I want to thank everyone for

NOTE Confidence: 0.809642926

 $00{:}01{:}33.608 \dashrightarrow 00{:}01{:}36.231$  attending today and I would thank them

NOTE Confidence: 0.809642926

00:01:36.231 --> 00:01:39.328 for giving me a reason to wear a coat

NOTE Confidence: 0.809642926

 $00{:}01{:}39.328 \dashrightarrow 00{:}01{:}41.901$  and tie for the first time in a year.

NOTE Confidence: 0.809642926

00:01:41.901 --> 00:01:44.309 And so I got that going and appreciate

NOTE Confidence: 0.809642926

00:01:44.309 --> 00:01:47.174 it I'm the deputy chair for clinical

NOTE Confidence: 0.809642926

 $00:01:47.174 \longrightarrow 00:01:48.838$  Affairs and program development

NOTE Confidence: 0.809642926

 $00:01:48.911 \longrightarrow 00:01:50.966$  and the CEO at CMH. See today.

NOTE Confidence: 0.809642926

 $00:01:50.966 \longrightarrow 00:01:53.474$  I just have a distinct pleasure.

NOTE Confidence: 0.809642926

 $00:01:53.480 \longrightarrow 00:01:55.210$  I presenting the work of

NOTE Confidence: 0.809642926

00:01:55.210 --> 00:01:56.594 a four very thoughtful.

00:01:56.600 --> 00:01:59.104 I won't say junior junior to mid level

NOTE Confidence: 0.809642926

00:01:59.104 --> 00:02:01.350 faculty who are working throughout the

NOTE Confidence: 0.809642926

 $00:02:01.350 \longrightarrow 00:02:04.070$  Department on on quality issues and I

NOTE Confidence: 0.809642926

 $00:02:04.070 \longrightarrow 00:02:06.317$  think to echo what Doctor Crystal said.

NOTE Confidence: 0.809642926

 $00:02:06.320 \longrightarrow 00:02:09.330$  I think to put a four in in the grand

NOTE Confidence: 0.809642926

 $00:02:09.414 \longrightarrow 00:02:12.666$  rounds format of our tripartite mission.

NOTE Confidence: 0.809642926

 $00:02:12.670 \longrightarrow 00:02:13.362$  Of research,

NOTE Confidence: 0.809642926

00:02:13.362 --> 00:02:14.746 education and clinical care,

NOTE Confidence: 0.809642926

 $00:02:14.750 \longrightarrow 00:02:17.099$  and I think that those of us who are

NOTE Confidence: 0.809642926

 $00:02:17.099 \longrightarrow 00:02:19.849$  old enough to know that there have been

NOTE Confidence: 0.809642926

 $00:02:19.849 \longrightarrow 00:02:22.203$  times where there were case conferences

NOTE Confidence: 0.809642926

 $00:02:22.203 \longrightarrow 00:02:25.122$  and other things occurred in grand rounds.

NOTE Confidence: 0.809642926

 $00{:}02{:}25.130 \dashrightarrow 00{:}02{:}27.434$  And so I would ask also as people

NOTE Confidence: 0.809642926

 $00:02:27.434 \longrightarrow 00:02:29.262$  listen to these wonderful presentations

NOTE Confidence: 0.809642926

 $00:02:29.262 \longrightarrow 00:02:32.436$  that they get to us also with ideas

 $00:02:32.436 \longrightarrow 00:02:35.164$  about how we can have that sense of

NOTE Confidence: 0.809642926

 $00{:}02{:}35.164 {\:\dashrightarrow\:} 00{:}02{:}36.942$  community coming together to talk

NOTE Confidence: 0.809642926

 $00:02:36.942 \longrightarrow 00:02:39.532$  about the clinical care as we strive

NOTE Confidence: 0.809642926

 $00:02:39.532 \longrightarrow 00:02:42.476$  for excellence in that as we already have.

NOTE Confidence: 0.809642926

 $00:02:42.480 \longrightarrow 00:02:43.985$  I excellence education and research

NOTE Confidence: 0.809642926

 $00:02:43.985 \longrightarrow 00:02:45.780$  and many aspects of clinical care.

NOTE Confidence: 0.809642926

00:02:45.780 --> 00:02:48.363 But I think one of the enduring things you'll

NOTE Confidence: 0.809642926

00:02:48.363 --> 00:02:50.874 see today is that you can always improve,

NOTE Confidence: 0.809642926

 $00:02:50.880 \longrightarrow 00:02:53.316$  and that's a really important message and

NOTE Confidence: 0.809642926

 $00:02:53.316 \longrightarrow 00:02:56.100$  hopefully one of the ones that comes through.

NOTE Confidence: 0.809642926

 $00{:}02{:}56.100 \dashrightarrow 00{:}02{:}59.945$  So I will give you a little bio about each of

NOTE Confidence: 0.809642926

 $00:02:59.945 \longrightarrow 00:03:03.337$  the presenters in the order that you'll hear.

NOTE Confidence: 0.809642926

 $00:03:03.340 \longrightarrow 00:03:04.864$  They'll go through their

NOTE Confidence: 0.809642926

 $00:03:04.864 \longrightarrow 00:03:07.150$  presentations or get to the end.

NOTE Confidence: 0.809642926

00:03:07.150 --> 00:03:09.412 I'll make a few comments and

NOTE Confidence: 0.809642926

00:03:09.412 --> 00:03:12.134 then really hope to open it up

 $00:03:12.134 \longrightarrow 00:03:14.390$  to a robust period of questions,

NOTE Confidence: 0.809642926

 $00:03:14.390 \longrightarrow 00:03:15.160$  answers, comments,

NOTE Confidence: 0.809642926

 $00:03:15.160 \longrightarrow 00:03:18.580$  and have that kind of discussion at the end.

NOTE Confidence: 0.809642926

00:03:18.580 --> 00:03:21.247 So I'd start with looming looming Lee,

NOTE Confidence: 0.809642926

 $00:03:21.250 \longrightarrow 00:03:23.530$  MD, who is an assistant professor,

NOTE Confidence: 0.809642926

 $00:03:23.530 \longrightarrow 00:03:26.029$  an IT department and also the medical

NOTE Confidence: 0.809642926

 $00:03:26.029 \longrightarrow 00:03:27.840$  Director of clinical operations.

NOTE Confidence: 0.809642926

 $00:03:27.840 \longrightarrow 00:03:30.240$  Yona Haven Health she serves as

NOTE Confidence: 0.809642926

 $00:03:30.240 \longrightarrow 00:03:31.840$  the Associate medical director

NOTE Confidence: 0.809642926

00:03:31.912 --> 00:03:33.977 for Quality Improvement at Yale,

NOTE Confidence: 0.809642926

 $00:03:33.980 \longrightarrow 00:03:35.950$  New Haven Psychiatric Hospital and

NOTE Confidence: 0.809642926

 $00{:}03{:}35.950 \dashrightarrow 00{:}03{:}37.920$  her research interests are focused

NOTE Confidence: 0.809642926

00:03:37.977 --> 00:03:39.288 on quality improvement,

NOTE Confidence: 0.809642926

 $00{:}03{:}39.290 \to 00{:}03{:}40.520$  psychiatric services, delivery,

NOTE Confidence: 0.809642926

 $00:03:40.520 \longrightarrow 00:03:41.340$  health systems,

 $00:03:41.340 \longrightarrow 00:03:43.112$  science and leadership education.

NOTE Confidence: 0.809642926

00:03:43.112 --> 00:03:45.327 Then that will be filed

NOTE Confidence: 0.809642926

00:03:45.327 --> 00:03:47.330 by Eric Ermes Erickson,

NOTE Confidence: 0.809642926

 $00:03:47.330 \longrightarrow 00:03:49.622$  associate professor in the Department of

NOTE Confidence: 0.809642926

00:03:49.622 --> 00:03:51.150 Psychiatry and outpatient psychiatrist,

NOTE Confidence: 0.809642926

 $00:03:51.150 \longrightarrow 00:03:53.030$  Health Services Research and chair

NOTE Confidence: 0.809642926

00:03:53.030 --> 00:03:54.910 of the mental Health Process

NOTE Confidence: 0.809642926

00:03:54.970 --> 00:03:56.880 Improvement Committee at the VA,

NOTE Confidence: 0.809642926

 $00{:}03{:}56.880 \dashrightarrow 00{:}03{:}59.708$  Connecticut Health Care Center.

NOTE Confidence: 0.809642926

00:03:59.710 --> 00:04:01.298 And then John Cahill,

NOTE Confidence: 0.809642926

 $00{:}04{:}01.298 \dashrightarrow 00{:}04{:}02.886$  Johns deputy medical director

NOTE Confidence: 0.809642926

 $00:04:02.886 \longrightarrow 00:04:05.529$  at CMH C and Chief of Behavioral

NOTE Confidence: 0.809642926

 $00{:}04{:}05.529 \dashrightarrow 00{:}04{:}07.720$  Health at the Continuum of care.

NOTE Confidence: 0.809642926

 $00:04:07.720 \longrightarrow 00:04:09.550$  And then he wrote this.

NOTE Confidence: 0.809642926

 $00:04:09.550 \longrightarrow 00:04:11.875$  He identifies himself as a

NOTE Confidence: 0.809642926

 $00{:}04{:}11.875 \dashrightarrow 00{:}04{:}13.735$  recovering e.g biomarker researcher.

 $00:04:13.740 \longrightarrow 00:04:16.020$  As well as a clinical administrator

NOTE Confidence: 0.809642926

 $00:04:16.020 \longrightarrow 00:04:16.780$  and educator,

NOTE Confidence: 0.809642926

00:04:16.780 --> 00:04:19.042 his primary interest is in developing

NOTE Confidence: 0.809642926

00:04:19.042 --> 00:04:20.550 models for embedding knowledge

NOTE Confidence: 0.809642926

 $00{:}04{:}20.608 \rightarrow 00{:}04{:}22.116$  generation and translation into

NOTE Confidence: 0.809642926

 $00:04:22.116 \longrightarrow 00:04:24.378$  real world systems of clinical care.

NOTE Confidence: 0.809642926

 $00:04:24.380 \longrightarrow 00:04:26.180$  Forging links with basic and

NOTE Confidence: 0.809642926

 $00:04:26.180 \longrightarrow 00:04:27.980$  clinical research as well service

NOTE Confidence: 0.809642926

 $00{:}04{:}28.044 \dashrightarrow 00{:}04{:}30.079$  users and other stakeholder groups,

NOTE Confidence: 0.809642926

 $00{:}04{:}30.080 \dashrightarrow 00{:}04{:}31.980$  and then the last presentation

NOTE Confidence: 0.809642926

 $00:04:31.980 \longrightarrow 00:04:33.120$  will be Tobias,

NOTE Confidence: 0.809642926

 $00:04:33.120 \longrightarrow 00:04:35.010$  Wasser and Tobias is the Chief

NOTE Confidence: 0.809642926

 $00{:}04{:}35.010 \dashrightarrow 00{:}04{:}36.270$  Medical Officer of Whiting

NOTE Confidence: 0.821328040000001

 $00{:}04{:}36.329 \dashrightarrow 00{:}04{:}38.033$  For ensic Hospital and Associate

NOTE Confidence: 0.821328040000001

00:04:38.033 --> 00:04:40.163 Program director for the Psychiatry

 $00:04:40.163 \longrightarrow 00:04:42.329$  Residency program where he overseas

NOTE Confidence: 0.821328040000001

 $00{:}04{:}42.329 \dashrightarrow 00{:}04{:}44.013$  the reflective practice curriculum.

NOTE Confidence: 0.821328040000001

 $00:04:44.020 \longrightarrow 00:04:46.318$  Focusing on the areas of systems

NOTE Confidence: 0.821328040000001

00:04:46.318 --> 00:04:47.850 based practice and problem

NOTE Confidence: 0.821328040000001

 $00:04:47.917 \longrightarrow 00:04:49.929$  based learning and improvement.

NOTE Confidence: 0.821328040000001

 $00:04:49.930 \longrightarrow 00:04:52.415$  I'm just a note before we started.

NOTE Confidence: 0.821328040000001

 $00:04:52.420 \longrightarrow 00:04:55.556$  I think you know the idea of quality

NOTE Confidence: 0.821328040000001

 $00{:}04{:}55.556 \dashrightarrow 00{:}04{:}57.719$  definition that I would like people

NOTE Confidence: 0.821328040000001

 $00:04:57.719 \longrightarrow 00:05:00.411$  to think about as we go through the

NOTE Confidence: 0.821328040000001

 $00:05:00.411 \longrightarrow 00:05:03.067$  talks from the IOM and we can go

NOTE Confidence: 0.821328040000001

 $00:05:03.070 \longrightarrow 00:05:05.548$  into the details of each of these.

NOTE Confidence: 0.821328040000001

00:05:05.550 --> 00:05:07.680 I want to read it lengthy,

NOTE Confidence: 0.821328040000001

00:05:07.680 --> 00:05:10.520 but if you think in terms of safe,

NOTE Confidence: 0.821328040000001

00:05:10.520 --> 00:05:11.585 effective, patient, centered,

NOTE Confidence: 0.821328040000001

00:05:11.585 --> 00:05:13.005 timely, efficient and equitable,

NOTE Confidence: 0.821328040000001

 $00:05:13.010 \longrightarrow 00:05:14.780$  think those are all themes.

00:05:14.780 --> 00:05:17.484 Hopefully that will touch on and we can

NOTE Confidence: 0.821328040000001

 $00{:}05{:}17.484 \dashrightarrow 00{:}05{:}20.616$  go into greater detail in the discussion.

NOTE Confidence: 0.821328040000001

 $00:05:20.620 \longrightarrow 00:05:23.206$  And then my absolute last comment

NOTE Confidence: 0.821328040000001

 $00:05:23.206 \longrightarrow 00:05:26.351$  before I let Doctor Lee start is to

NOTE Confidence: 0.821328040000001

 $00:05:26.351 \longrightarrow 00:05:29.336$  thank her for her work as being the

NOTE Confidence: 0.821328040000001

 $00:05:29.336 \longrightarrow 00:05:32.024$  energy behind this and bring this

NOTE Confidence: 0.821328040000001

 $00:05:32.024 \longrightarrow 00:05:34.560$  together in record time against other

NOTE Confidence: 0.821328040000001

 $00{:}05{:}34.560 \to 00{:}05{:}37.020$  time consuming aspects of her life.

NOTE Confidence: 0.821328040000001

 $00{:}05{:}37.020 \dashrightarrow 00{:}05{:}39.444$  And I really appreciate the energy

NOTE Confidence: 0.821328040000001

 $00:05:39.444 \longrightarrow 00:05:41.811$  that she's brought to this and

NOTE Confidence: 0.821328040000001

 $00:05:41.811 \longrightarrow 00:05:43.845$  I look forward to hearing hers

NOTE Confidence: 0.821328040000001

 $00{:}05{:}43.845 \dashrightarrow 00{:}05{:}46.039$  and the other presentations.

NOTE Confidence: 0.821328040000001

 $00{:}05{:}46.040 \dashrightarrow 00{:}05{:}49.764$  So Doctor Lee, if you would start.

NOTE Confidence: 0.821328040000001 00:05:49.770 --> 00:05:50.130 Thanks

NOTE Confidence: 0.8474722

 $00:05:50.130 \longrightarrow 00:05:52.020$  so much like I'm really delighted

 $00:05:52.020 \longrightarrow 00:05:54.668$  to be here and I'm looking forward

NOTE Confidence: 0.8474722

00:05:54.668 --> 00:05:56.868 to sharing a really exciting

NOTE Confidence: 0.8474722

 $00:05:56.868 \longrightarrow 00:05:59.045$  presentation about some of my work

NOTE Confidence: 0.8474722

 $00:05:59.045 \longrightarrow 00:06:00.893$  going on in quality and safety.

NOTE Confidence: 0.8474722

 $00:06:00.900 \longrightarrow 00:06:03.420$  And so we're going to be sharing about

NOTE Confidence: 0.8474722

 $00:06:03.420 \longrightarrow 00:06:05.604$  some of the work that's happening

NOTE Confidence: 0.8474722

 $00:06:05.604 \longrightarrow 00:06:08.286$  at the Yale New Haven Health site

NOTE Confidence: 0.8474722

 $00:06:08.286 \longrightarrow 00:06:10.226$  on around quality and safety.

NOTE Confidence: 0.8474722

 $00{:}06{:}10.230 \dashrightarrow 00{:}06{:}12.414$  And you know what will really talk

NOTE Confidence: 0.8474722

 $00:06:12.414 \longrightarrow 00:06:15.029$  about today is the interplay of quality

NOTE Confidence: 0.8474722

 $00{:}06{:}15.029 \dashrightarrow 00{:}06{:}17.044$  and safety within clinical care,

NOTE Confidence: 0.8474722

 $00{:}06{:}17.050 \dashrightarrow 00{:}06{:}20.290$  and so I'm going to be sharing a project,

NOTE Confidence: 0.8474722

 $00{:}06{:}20.290 \dashrightarrow 00{:}06{:}24.154$  but I wanted to start out with this.

NOTE Confidence: 0.8474722

 $00{:}06{:}24.160 \dashrightarrow 00{:}06{:}24.854$  The scaffold,

NOTE Confidence: 0.8474722

 $00:06:24.854 \longrightarrow 00:06:26.936$  which is that quality and safety

NOTE Confidence: 0.8474722

 $00:06:26.936 \longrightarrow 00:06:28.904$  lies at the heart of clinical

 $00:06:28.904 \longrightarrow 00:06:31.177$  care and that there are a number

NOTE Confidence: 0.8474722

00:06:31.177 --> 00:06:33.157 of different components to it,

NOTE Confidence: 0.8474722

00:06:33.160 --> 00:06:34.540 including safety, event review,

NOTE Confidence: 0.8474722

 $00:06:34.540 \longrightarrow 00:06:35.230$  patient experience,

NOTE Confidence: 0.8474722

 $00:06:35.230 \longrightarrow 00:06:36.960$  quality assurance and core measures.

NOTE Confidence: 0.8474722

00:06:36.960 --> 00:06:37.814 Data informatics,

NOTE Confidence: 0.8474722

 $00:06:37.814 \longrightarrow 00:06:39.522$  clinical operations and measurement

NOTE Confidence: 0.8474722

 $00:06:39.522 \longrightarrow 00:06:41.617$  based care and clinical outcomes

NOTE Confidence: 0.8474722

 $00:06:41.617 \longrightarrow 00:06:43.579$  that all come together to really

NOTE Confidence: 0.8474722

 $00{:}06{:}43.579 \dashrightarrow 00{:}06{:}45.436$  center around how we can deliver

NOTE Confidence: 0.8474722

 $00{:}06{:}45.436 \dashrightarrow 00{:}06{:}47.068$  high quality care and safe care

NOTE Confidence: 0.8474722

 $00:06:47.068 \longrightarrow 00:06:49.070$  to the patients that we serve.

NOTE Confidence: 0.8474722

 $00{:}06{:}49.070 \dashrightarrow 00{:}06{:}52.280$  And so Tord that, and at Yale. New Haven.

NOTE Confidence: 0.8474722

 $00:06:52.280 \longrightarrow 00:06:54.650$  We've done a number of different.

NOTE Confidence: 0.8474722

 $00:06:54.650 \longrightarrow 00:06:57.866$  Things to be able to move toward that,

 $00:06:57.870 \longrightarrow 00:06:59.474$  including having a series

NOTE Confidence: 0.8474722

 $00{:}06{:}59.474 \dashrightarrow 00{:}07{:}00.677$  of educational conferences.

NOTE Confidence: 0.8474722

 $00{:}07{:}00.680 \dashrightarrow 00{:}07{:}03.305$  We've also worked on a number of

NOTE Confidence: 0.8474722

 $00:07:03.305 \longrightarrow 00:07:04.952$  different committees to address

NOTE Confidence: 0.8474722

 $00:07:04.952 \longrightarrow 00:07:06.308$  quality and safety.

NOTE Confidence: 0.8474722

 $00:07:06.310 \longrightarrow 00:07:08.962$  We've developed a number of clinical

NOTE Confidence: 0.8474722

00:07:08.962 --> 00:07:11.949 dashboards and have a team here to

NOTE Confidence: 0.8474722

00:07:11.949 --> 00:07:14.616 really work on being able to showcase

NOTE Confidence: 0.8474722

 $00:07:14.693 \longrightarrow 00:07:17.969$  how data can help us track quality of care.

NOTE Confidence: 0.8474722

 $00:07:17.970 \longrightarrow 00:07:18.776$  Overtime lately,

NOTE Confidence: 0.8474722

 $00{:}07{:}18.776 \to 00{:}07{:}22.000$  what we've been working on has been a

NOTE Confidence: 0.8474722

 $00:07:22.080 \longrightarrow 00:07:24.915$  focus on innovation and being able to.

NOTE Confidence: 0.8474722

00:07:24.920 --> 00:07:26.460 Incorporate aspects of equity

NOTE Confidence: 0.8474722

00:07:26.460 --> 00:07:28.770 in our quality and safety work,

NOTE Confidence: 0.8474722

 $00:07:28.770 \longrightarrow 00:07:31.507$  and being able to acquire data elements

NOTE Confidence: 0.8474722

 $00{:}07{:}31.507 \dashrightarrow 00{:}07{:}34.348$  and really work on covid response and

 $00:07:34.348 \longrightarrow 00:07:37.239$  quality metrics over the last year or so.

NOTE Confidence: 0.8474722

 $00:07:37.240 \longrightarrow 00:07:40.579$  And so I wanted to showcase some of the

NOTE Confidence: 0.8474722

00:07:40.579 --> 00:07:43.395 broader work that we're doing at Yale,

NOTE Confidence: 0.8474722

00:07:43.400 --> 00:07:46.095 New Haven and then transition our talk.

NOTE Confidence: 0.8474722

 $00:07:46.100 \longrightarrow 00:07:48.788$  And I wanted to be brief here,

NOTE Confidence: 0.8474722

 $00:07:48.790 \longrightarrow 00:07:51.028$  but really mention that we're very

NOTE Confidence: 0.8474722

 $00:07:51.028 \longrightarrow 00:07:53.381$  focused on a number of different

NOTE Confidence: 0.8474722

00:07:53.381 --> 00:07:56.195 domains here at Yale, New Haven on.

NOTE Confidence: 0.8474722

 $00{:}07{:}56.195 \dashrightarrow 00{:}07{:}57.855$  Specifically around how we

NOTE Confidence: 0.8474722

 $00:07:57.855 \longrightarrow 00:07:59.710$  do quality and safety,

NOTE Confidence: 0.8474722

 $00:07:59.710 \longrightarrow 00:08:02.307$  and so I'm going to transition now

NOTE Confidence: 0.8474722

 $00:08:02.307 \longrightarrow 00:08:04.455$  to talking about really exciting

NOTE Confidence: 0.8474722

 $00{:}08{:}04.455 \dashrightarrow 00{:}08{:}06.845$  project that we're working on.

NOTE Confidence: 0.8474722

00:08:06.850 --> 00:08:08.950 So in this, you know,

NOTE Confidence: 0.8474722

 $00:08:08.950 \longrightarrow 00:08:11.708$  in this work around quality and safety

00:08:11.708 --> 00:08:14.215 we've wanted to work on reducing

NOTE Confidence: 0.8474722

 $00{:}08{:}14.215 \dashrightarrow 00{:}08{:}16.295$  variations and variations can occur

NOTE Confidence: 0.8474722

 $00:08:16.295 \longrightarrow 00:08:19.028$  in a number of different ways,

NOTE Confidence: 0.8474722

 $00:08:19.030 \longrightarrow 00:08:20.822$  and clinical care delivery.

NOTE Confidence: 0.8474722

 $00:08:20.822 \longrightarrow 00:08:23.999$  And there's that aspect of care delivery

NOTE Confidence: 0.8474722

 $00:08:23.999 \longrightarrow 00:08:26.855$  that is really great and focus on.

NOTE Confidence: 0.8474722

 $00:08:26.860 \longrightarrow 00:08:28.715$  Patient center care that my

NOTE Confidence: 0.8474722

00:08:28.715 --> 00:08:29.828 talked about earlier,

NOTE Confidence: 0.8474722

 $00{:}08{:}29.830 \dashrightarrow 00{:}08{:}32.175$  but there's also an aspect of being

NOTE Confidence: 0.8474722

 $00{:}08{:}32.175 \dashrightarrow 00{:}08{:}34.067$  able to ensure consistent care

NOTE Confidence: 0.8474722

 $00{:}08{:}34.067 \dashrightarrow 00{:}08{:}36.521$  and being able to provide evidence

NOTE Confidence: 0.8474722

 $00:08:36.521 \longrightarrow 00:08:39.181$  based care to patients and so with

NOTE Confidence: 0.8474722

 $00:08:39.181 \longrightarrow 00:08:40.956$  a care signature project that

NOTE Confidence: 0.8474722

 $00:08:40.960 \longrightarrow 00:08:43.459$  we've taken on this is a larger

NOTE Confidence: 0.8474722

00:08:43.459 --> 00:08:45.409 health system project within Yale,

NOTE Confidence: 0.8474722

 $00:08:45.410 \longrightarrow 00:08:48.034$  New Haven that we've also been able to

 $00:08:48.034 \longrightarrow 00:08:50.976$  work on in the psychiatry service line.

NOTE Confidence: 0.8474722

 $00:08:50.980 \longrightarrow 00:08:52.090$  We wanted to,

NOTE Confidence: 0.8474722

 $00:08:52.090 \longrightarrow 00:08:52.830$  you know,

NOTE Confidence: 0.8474722

 $00:08:52.830 \longrightarrow 00:08:55.182$  the core tenants of this project

NOTE Confidence: 0.8474722

 $00:08:55.182 \longrightarrow 00:08:57.220$  has been to ensure best.

NOTE Confidence: 0.8474722

 $00:08:57.220 \longrightarrow 00:08:58.864$  Practice on minimize variations

NOTE Confidence: 0.8474722

 $00:08:58.864 \longrightarrow 00:09:00.097$  that can occur,

NOTE Confidence: 0.8474722

 $00{:}09{:}00.100 \dashrightarrow 00{:}09{:}02.560$  and when I mentioned about variation,

NOTE Confidence: 0.8554889

 $00{:}09{:}02.560 \dashrightarrow 00{:}09{:}05.332$  I wanted to highlight the idea of

NOTE Confidence: 0.8554889

 $00:09:05.332 \longrightarrow 00:09:07.361$  unnecessary care variation and this

NOTE Confidence: 0.8554889

00:09:07.361 --> 00:09:10.042 can be ordering extra tests or delaying

NOTE Confidence: 0.8554889

 $00:09:10.042 \longrightarrow 00:09:12.019$  treatment on different processes.

NOTE Confidence: 0.8554889

 $00{:}09{:}12.020 \dashrightarrow 00{:}09{:}15.068$  Aspects to care that we can try to

NOTE Confidence: 0.8554889

00:09:15.068 --> 00:09:17.943 streamline to be able to allow more

NOTE Confidence: 0.8554889

 $00:09:17.943 \longrightarrow 00:09:20.483$  efficient care and also allow for

 $00:09:20.483 \longrightarrow 00:09:23.057$  high quality care and might gave

NOTE Confidence: 0.8554889

 $00{:}09{:}23.057 \dashrightarrow 00{:}09{:}25.260$  a definition from the Institute

NOTE Confidence: 0.8554889

 $00:09:25.260 \longrightarrow 00:09:27.990$  of Medicine earlier on in the.

NOTE Confidence: 0.8554889

00:09:27.990 --> 00:09:29.282 Beginning of the talk,

NOTE Confidence: 0.8554889

 $00:09:29.282 \longrightarrow 00:09:31.652$  but the idea is to really allow

NOTE Confidence: 0.8554889

00:09:31.652 --> 00:09:33.794 us to move toward evidence based

NOTE Confidence: 0.8554889

00:09:33.794 --> 00:09:35.950 treatment in a meaningful way.

NOTE Confidence: 0.8554889

 $00:09:35.950 \longrightarrow 00:09:38.246$  The other aspect to care signature that

NOTE Confidence: 0.8554889

 $00{:}09{:}38.246 {\:{\circ}{\circ}{\circ}\:} > 00{:}09{:}41.139$  I wanted to emphasize as being able to

NOTE Confidence: 0.8554889

00:09:41.139 --> 00:09:43.560 improve health care access and quality.

NOTE Confidence: 0.8554889

 $00{:}09{:}43.560 \dashrightarrow 00{:}09{:}45.848$  An idea there is being able to provide

NOTE Confidence: 0.8554889

00:09:45.848 --> 00:09:48.487 us a patient centered approach to access

NOTE Confidence: 0.8554889

00:09:48.487 --> 00:09:50.949 and ensure that there is equitable

NOTE Confidence: 0.8554889

 $00:09:50.949 \longrightarrow 00:09:53.686$  care processes and outcomes to do so.

NOTE Confidence: 0.8554889

 $00:09:53.690 \longrightarrow 00:09:56.238$  And so these are the core principles

NOTE Confidence: 0.8554889

 $00:09:56.238 \longrightarrow 00:09:58.398$  that we're working on within care.

00:09:58.400 --> 00:09:59.084 Signature an.

NOTE Confidence: 0.8554889

 $00:09:59.084 \longrightarrow 00:10:00.110$  I wanted to.

NOTE Confidence: 0.8554889

 $00:10:00.110 \longrightarrow 00:10:02.744$  Provide that scaffold before we talk

NOTE Confidence: 0.8554889

 $00:10:02.744 \longrightarrow 00:10:04.931$  about the projects themselves and

NOTE Confidence: 0.8554889

00:10:04.931 --> 00:10:07.097 exactly how we're setting this up,

NOTE Confidence: 0.8554889

00:10:07.100 --> 00:10:09.375 because conceptually being able to

NOTE Confidence: 0.8554889

 $00:10:09.375 \longrightarrow 00:10:12.040$  provide a consistent care signature or

NOTE Confidence: 0.8554889

 $00:10:12.040 \longrightarrow 00:10:14.315$  something that we want to strive toward

NOTE Confidence: 0.8554889

 $00:10:14.315 \longrightarrow 00:10:17.370$  as part of broader quality improvement work,

NOTE Confidence: 0.8554889

 $00:10:17.370 \longrightarrow 00:10:19.981$  and so the way that we've set

NOTE Confidence: 0.8554889

00:10:19.981 --> 00:10:22.542 up here signature is to have

NOTE Confidence: 0.8554889

00:10:22.542 --> 00:10:24.354 an overarching clinical body.

NOTE Confidence: 0.8554889

00:10:24.360 --> 00:10:26.454 The Care Signature Council and the

NOTE Confidence: 0.8554889

 $00:10:26.454 \longrightarrow 00:10:28.900$  idea is that this care Signature

NOTE Confidence: 0.8554889

00:10:28.900 --> 00:10:31.345 Council has service line leadership,

 $00:10:31.350 \longrightarrow 00:10:31.687$  including.

NOTE Confidence: 0.8554889

00:10:31.687 --> 00:10:34.046 John, as chair of the Department and

NOTE Confidence: 0.8554889

 $00:10:34.046 \longrightarrow 00:10:36.349$  Michael Holmes as the senior vice president.

NOTE Confidence: 0.8554889

 $00:10:36.350 \longrightarrow 00:10:38.527$  Frankfurt and Audio who I saw earlier

NOTE Confidence: 0.8554889

 $00:10:38.527 \longrightarrow 00:10:40.874$  on the on the screen grounds as

NOTE Confidence: 0.8554889

 $00:10:40.874 \longrightarrow 00:10:43.270$  well as the Council chair and then

NOTE Confidence: 0.8554889

00:10:43.270 --> 00:10:45.398 I work as the quality and safety

NOTE Confidence: 0.8554889

00:10:45.398 --> 00:10:47.286 lead and the care signature leave.

NOTE Confidence: 0.8554889

 $00:10:47.286 \longrightarrow 00:10:49.902$  The idea is that we bring together a

NOTE Confidence: 0.8554889

00:10:49.902 --> 00:10:52.454 group of people that have an interest in

NOTE Confidence: 0.8554889

00:10:52.517 --> 00:10:55.013 being able to advance this work in care,

NOTE Confidence: 0.8554889

00:10:55.020 --> 00:10:56.772 signature and also across our delivery

NOTE Confidence: 0.8554889

 $00{:}10{:}56.772 \dashrightarrow 00{:}10{:}59.053$  network so that we can ensure consistent

NOTE Confidence: 0.8554889

00:10:59.053 --> 00:11:00.813 care to Bridgeport and Greenwich,

NOTE Confidence: 0.8554889

 $00:11:00.820 \longrightarrow 00:11:02.348$  Ann Lawrence and Memorial.

NOTE Confidence: 0.8554889

 $00:11:02.348 \longrightarrow 00:11:05.515$  I under her bed as well as other

00:11:05.515 --> 00:11:08.294 sites that we have in the ambulatory

NOTE Confidence: 0.8554889

 $00{:}11{:}08.294 \dashrightarrow 00{:}11{:}10.546$  spaces and this governing Council

NOTE Confidence: 0.8554889

 $00{:}11{:}10.546 \dashrightarrow 00{:}11{:}13.610$  allow works to select ideas for us

NOTE Confidence: 0.8554889

 $00:11:13.610 \longrightarrow 00:11:16.410$  to work on around places where there

NOTE Confidence: 0.8554889

 $00:11:16.410 \longrightarrow 00:11:18.730$  are increased areas of variation.

NOTE Confidence: 0.8554889

 $00:11:18.730 \longrightarrow 00:11:21.810$  So if we think that and so the first 2

NOTE Confidence: 0.8554889

 $00:11:21.894 \longrightarrow 00:11:24.912$  projects that this group has selected

NOTE Confidence: 0.8554889

00:11:24.912 --> 00:11:27.458 include working on acute mania

NOTE Confidence: 0.8554889

00:11:27.458 --> 00:11:30.170 and the treatment of acute mania,

NOTE Confidence: 0.8554889

 $00:11:30.170 \longrightarrow 00:11:32.610$  the second project is around.

NOTE Confidence: 0.8554889

 $00{:}11{:}32.610 \dashrightarrow 00{:}11{:}34.600$  Behavioral symptoms of dementia and

NOTE Confidence: 0.8554889

 $00:11:34.600 \longrightarrow 00:11:37.046$  being able to develop a consistent

NOTE Confidence: 0.8554889

 $00{:}11{:}37.046 \dashrightarrow 00{:}11{:}38.210$  set of care.

NOTE Confidence: 0.8554889

 $00:11:38.210 \longrightarrow 00:11:40.994$  And So what we found is that in

NOTE Confidence: 0.8554889

 $00:11:40.994 \longrightarrow 00:11:42.579$  clinical practice the starting

00:11:42.579 --> 00:11:45.009 dose of lithium could be variable

NOTE Confidence: 0.8554889

00:11:45.009 --> 00:11:46.610 across our providers.

NOTE Confidence: 0.8554889

 $00:11:46.610 \longrightarrow 00:11:49.445$  There might be variations in terms of

NOTE Confidence: 0.8554889

 $00:11:49.445 \longrightarrow 00:11:52.762$  who gets access to ECT and so creating

NOTE Confidence: 0.8554889

00:11:52.762 --> 00:11:55.239 guidelines for how we identify on

NOTE Confidence: 0.8554889

00:11:55.239 --> 00:11:57.483 the process for the treatment of

NOTE Confidence: 0.8554889

 $00:11:57.483 \longrightarrow 00:12:00.302$  mania was one of the things that

NOTE Confidence: 0.8554889

 $00:12:00.302 \longrightarrow 00:12:03.560$  the group wanted to focus on and so.

NOTE Confidence: 0.8554889

00:12:03.560 --> 00:12:06.080 Mature of that is Doctor Hummel ARD,

NOTE Confidence: 0.8554889

 $00:12:06.080 \longrightarrow 00:12:08.240$  and for the behavioral symptoms of

NOTE Confidence: 0.8554889

00:12:08.240 --> 00:12:10.400 dementia it's doctor Arti grouped up.

NOTE Confidence: 0.8554889

 $00:12:10.400 \longrightarrow 00:12:12.200$  And So what we do,

NOTE Confidence: 0.8554889

 $00:12:12.200 \longrightarrow 00:12:14.252$  after we've decided on these topics

NOTE Confidence: 0.8554889

 $00:12:14.252 \longrightarrow 00:12:15.620$  in the Care Signature

NOTE Confidence: 0.84225273

 $00:12:15.680 \longrightarrow 00:12:17.885$  Council, is to create these clinical

NOTE Confidence: 0.84225273

 $00{:}12{:}17.885 \dashrightarrow 00{:}12{:}20.025$  consensus groups to be able to

 $00:12:20.025 \longrightarrow 00:12:22.095$  really work through the nitty gritty

NOTE Confidence: 0.84225273

 $00{:}12{:}22.095 \dashrightarrow 00{:}12{:}24.080$  of the clinical care pathways.

NOTE Confidence: 0.84225273

 $00:12:24.080 \longrightarrow 00:12:26.240$  And so I'll talk a little

NOTE Confidence: 0.84225273

 $00:12:26.240 \longrightarrow 00:12:27.680$  bit more about that.

NOTE Confidence: 0.84225273

 $00:12:27.680 \longrightarrow 00:12:29.840$  So within the clinical consensus groups,

NOTE Confidence: 0.84225273

 $00:12:29.840 \longrightarrow 00:12:32.520$  the idea is that we bring together a

NOTE Confidence: 0.84225273

 $00:12:32.520 \longrightarrow 00:12:35.048$  multitude of clinical experts and also.

NOTE Confidence: 0.84225273

00:12:35.050 --> 00:12:36.730 Individuals with different backgrounds,

NOTE Confidence: 0.84225273

00:12:36.730 --> 00:12:37.570 including residents,

NOTE Confidence: 0.84225273

 $00:12:37.570 \longrightarrow 00:12:40.370$  as well as fits that are working

NOTE Confidence: 0.84225273

 $00:12:40.370 \longrightarrow 00:12:41.570$  in interventional psychiatry

NOTE Confidence: 0.84225273

00:12:41.639 --> 00:12:43.869 pharmacists to come together with,

NOTE Confidence: 0.84225273

 $00{:}12{:}43.870 \dashrightarrow 00{:}12{:}46.390$  you know, come away with consensus.

NOTE Confidence: 0.84225273

 $00:12:46.390 \longrightarrow 00:12:49.550$  So the idea is that there might be

NOTE Confidence: 0.84225273

 $00:12:49.550 \longrightarrow 00:12:52.108$  variations and how we choose the

00:12:52.108 --> 00:12:54.628 starting dose of lithium and group

NOTE Confidence: 0.84225273

 $00:12:54.709 \longrightarrow 00:12:57.705$  can help us potentially be able to

NOTE Confidence: 0.84225273

00:12:57.705 --> 00:12:59.856 pull that together and identify

NOTE Confidence: 0.84225273

 $00:12:59.856 \longrightarrow 00:13:02.454$  what's the best starting dose and

NOTE Confidence: 0.84225273

 $00:13:02.454 \longrightarrow 00:13:05.139$  then the pathway for treatment.

NOTE Confidence: 0.84225273

 $00{:}13{:}05.140 \dashrightarrow 00{:}13{:}07.195$  And similarly with the behavioral

NOTE Confidence: 0.84225273

00:13:07.195 --> 00:13:08.428 symptoms of dementia.

NOTE Confidence: 0.84225273

 $00:13:08.430 \longrightarrow 00:13:10.999$  One of the things that we noticed

NOTE Confidence: 0.84225273

 $00:13:10.999 \longrightarrow 00:13:13.591$  was there was variation in how

NOTE Confidence: 0.84225273

 $00:13:13.591 \longrightarrow 00:13:14.998$  we treat agitation,

NOTE Confidence: 0.84225273

 $00{:}13{:}15.000 \dashrightarrow 00{:}13{:}17.877$  and so the group has identified well.

NOTE Confidence: 0.84225273

00:13:17.880 --> 00:13:20.346 What's the best treatment for agitation?

NOTE Confidence: 0.84225273

 $00:13:20.350 \longrightarrow 00:13:23.450$  The starting dose for?

NOTE Confidence: 0.84225273

 $00:13:23.450 \longrightarrow 00:13:24.862$  In the treatment selection

NOTE Confidence: 0.84225273

 $00:13:24.862 \longrightarrow 00:13:26.274$  for an agitated patient,

NOTE Confidence: 0.84225273

 $00:13:26.280 \longrightarrow 00:13:28.667$  so the group is working toward being

00:13:28.667 --> 00:13:30.438 able to identify those treatments

NOTE Confidence: 0.84225273

 $00{:}13{:}30.438 \dashrightarrow 00{:}13{:}32.825$  so that if you were in Bridgeport

NOTE Confidence: 0.84225273

00:13:32.825 --> 00:13:35.427 or you're in your New Haven that

NOTE Confidence: 0.84225273

 $00:13:35.427 \longrightarrow 00:13:37.255$  we're recommending the same starting

NOTE Confidence: 0.84225273

 $00{:}13{:}37.255 \dashrightarrow 00{:}13{:}39.385$  medication based on evidence that we

NOTE Confidence: 0.84225273

 $00:13:39.385 \longrightarrow 00:13:42.208$  gather from the field and from prior studies,

NOTE Confidence: 0.84225273

 $00:13:42.210 \longrightarrow 00:13:44.346$  and so the way that we are able

NOTE Confidence: 0.84225273

 $00:13:44.346 \longrightarrow 00:13:47.221$  to do this is that with these

NOTE Confidence: 0.84225273

00:13:47.221 --> 00:13:48.577 clinical consensus groups,

NOTE Confidence: 0.84225273

 $00:13:48.580 \longrightarrow 00:13:51.340$  what we do is we have what's called

NOTE Confidence: 0.84225273

 $00:13:51.340 \longrightarrow 00:13:53.960$  a pathway kickoff and the idea is.

NOTE Confidence: 0.84225273

00:13:53.960 --> 00:13:57.080 To identify well what are we working on?

NOTE Confidence: 0.84225273

 $00{:}13{:}57.080 \dashrightarrow 00{:}13{:}59.024$  Who are the patients that we

NOTE Confidence: 0.84225273

00:13:59.024 --> 00:14:01.814 want to work to help an address

NOTE Confidence: 0.84225273

00:14:01.814 --> 00:14:03.706 a particular treatment topic?

 $00:14:03.710 \longrightarrow 00:14:05.270$  Ensure that there is

NOTE Confidence: 0.84225273

 $00{:}14{:}05.270 \dashrightarrow 00{:}14{:}06.050$  stakeholder representation.

NOTE Confidence: 0.84225273

 $00:14:06.050 \longrightarrow 00:14:08.000$  We then go through the

NOTE Confidence: 0.84225273

 $00:14:08.000 \longrightarrow 00:14:09.560$  literature an review well.

NOTE Confidence: 0.84225273

 $00:14:09.560 \longrightarrow 00:14:11.900$  What are we trying to treat?

NOTE Confidence: 0.84225273

 $00:14:11.900 \longrightarrow 00:14:13.460$  What's recommended based on

NOTE Confidence: 0.84225273

 $00:14:13.460 \longrightarrow 00:14:15.020$  literature that we review,

NOTE Confidence: 0.84225273

 $00:14:15.020 \longrightarrow 00:14:16.580$  we determine pathways and

NOTE Confidence: 0.84225273

 $00{:}14{:}16.580 \dashrightarrow 00{:}14{:}18.140$  goals for the metrics.

NOTE Confidence: 0.84225273

00:14:18.140 --> 00:14:18.918 Following that,

NOTE Confidence: 0.84225273

 $00:14:18.918 \longrightarrow 00:14:21.252$  we start to drop draft different

NOTE Confidence: 0.84225273

 $00:14:21.252 \longrightarrow 00:14:23.685$  kinds of you know what the

NOTE Confidence: 0.84225273

 $00:14:23.685 \longrightarrow 00:14:25.660$  treatment algorithm can look like.

NOTE Confidence: 0.84225273

 $00{:}14{:}25.660 \dashrightarrow 00{:}14{:}27.835$  I'm mapping the discrete steps

NOTE Confidence: 0.84225273

00:14:27.835 --> 00:14:30.457 and identifying areas of gas and

NOTE Confidence: 0.84225273

 $00:14:30.457 \longrightarrow 00:14:32.671$  also process gaps that can occur

 $00:14:32.671 \longrightarrow 00:14:35.384$  and then what we do afterwards is

NOTE Confidence: 0.84225273

 $00{:}14{:}35.384 \dashrightarrow 00{:}14{:}37.682$  if we do identify some consensus

NOTE Confidence: 0.84225273

 $00:14:37.690 \longrightarrow 00:14:39.922$  gaps or variations in care that

NOTE Confidence: 0.84225273

00:14:39.922 --> 00:14:42.100 are common in clinical practice,

NOTE Confidence: 0.84225273

 $00:14:42.100 \longrightarrow 00:14:44.105$  we're able to build consensus

NOTE Confidence: 0.84225273

00:14:44.105 --> 00:14:45.709 statements and work through,

NOTE Confidence: 0.84225273

00:14:45.710 --> 00:14:46.374 you know,

NOTE Confidence: 0.84225273

 $00:14:46.374 \longrightarrow 00:14:49.030$  the the group to be able to drive

NOTE Confidence: 0.84225273

 $00{:}14{:}49.112 \dashrightarrow 00{:}14{:}51.597$  toward agreement and the idea is to

NOTE Confidence: 0.84225273

 $00:14:51.597 \longrightarrow 00:14:54.340$  be able to provide short statements

NOTE Confidence: 0.84225273

 $00:14:54.340 \longrightarrow 00:14:56.995$  that are action oriented with.

NOTE Confidence: 0.84225273

 $00{:}14{:}57.000 \dashrightarrow 00{:}14{:}58.602$  Recommendations the rationale

NOTE Confidence: 0.84225273

 $00{:}14{:}58.602 \dashrightarrow 00{:}15{:}01.272$  for why we're recommending those

NOTE Confidence: 0.84225273

 $00{:}15{:}01.272 \dashrightarrow 00{:}15{:}03.868$  treatments and then also provide

NOTE Confidence: 0.84225273

 $00:15:03.868 \longrightarrow 00:15:05.808$  references toward the literature

 $00:15:05.808 \longrightarrow 00:15:08.450$  that supports those recommendations?

NOTE Confidence: 0.84225273

 $00:15:08.450 \longrightarrow 00:15:10.291$  One idea is that once we have

NOTE Confidence: 0.84225273

 $00{:}15{:}10.291 \dashrightarrow 00{:}15{:}11.935$  all of the consensus statements

NOTE Confidence: 0.84225273

 $00:15:11.935 \longrightarrow 00:15:13.905$  as well as the steps,

NOTE Confidence: 0.84225273

 $00:15:13.910 \longrightarrow 00:15:15.996$  what we can do is translate this

NOTE Confidence: 0.84225273

00:15:15.996 --> 00:15:17.759 into a clinical care pathway,

NOTE Confidence: 0.84225273

00:15:17.760 --> 00:15:19.704 and the idea is that this is going

NOTE Confidence: 0.84225273

 $00:15:19.704 \longrightarrow 00:15:21.779$  to be embedded in the electronic

NOTE Confidence: 0.84225273

 $00:15:21.779 \longrightarrow 00:15:24.071$  medical record so that an individual

NOTE Confidence: 0.84225273

 $00:15:24.140 \longrightarrow 00:15:25.780$  that wants to look through.

NOTE Confidence: 0.84225273

00:15:25.780 --> 00:15:27.677 How do we treat acute mania or

NOTE Confidence: 0.84225273

 $00:15:27.677 \longrightarrow 00:15:28.978$  acute agitation and behavioral

NOTE Confidence: 0.84225273

 $00:15:28.978 \longrightarrow 00:15:30.277$  symptoms of dementia?

NOTE Confidence: 0.84225273

 $00{:}15{:}30.280 {\:\dashrightarrow\:} 00{:}15{:}33.160$  They can go look it up and be able to

NOTE Confidence: 0.8702306

 $00:15:33.247 \longrightarrow 00:15:35.472$  get those recommendations right there

NOTE Confidence: 0.8702306

 $00:15:35.472 \longrightarrow 00:15:38.789$  when they are on at the point of.

 $00:15:38.790 \longrightarrow 00:15:40.580$  Of clinical practice and what's

NOTE Confidence: 0.8702306

 $00:15:40.580 \longrightarrow 00:15:42.773$  really nice is that there is

NOTE Confidence: 0.8702306

 $00:15:42.773 \longrightarrow 00:15:44.448$  many iterative steps to this,

NOTE Confidence: 0.8702306

 $00:15:44.450 \longrightarrow 00:15:47.390$  and this really focuses on the quality

NOTE Confidence: 0.8702306

 $00:15:47.390 \longrightarrow 00:15:49.262$  improvement opportunities where we get

NOTE Confidence: 0.8702306

 $00{:}15{:}49.262 \dashrightarrow 00{:}15{:}51.173$  a group of people who are experts.

NOTE Confidence: 0.8702306

00:15:51.180 --> 00:15:53.388 And then we also then have many people

NOTE Confidence: 0.8702306

00:15:53.388 --> 00:15:55.746 look at the pathway before it goes

NOTE Confidence: 0.8702306

 $00:15:55.746 \longrightarrow 00:15:58.025$  live and we have representation from

NOTE Confidence: 0.8702306

 $00:15:58.025 \longrightarrow 00:16:00.380$  different stakeholders around the utility.

NOTE Confidence: 0.8702306

 $00{:}16{:}00.380 \dashrightarrow 00{:}16{:}02.592$  And then we're able to publish this

NOTE Confidence: 0.8702306

 $00:16:02.592 \longrightarrow 00:16:04.990$  and use this in clinical practice.

NOTE Confidence: 0.8702306

 $00:16:04.990 \longrightarrow 00:16:07.582$  So what I'll do is share a demo

NOTE Confidence: 0.8702306

 $00:16:07.582 \longrightarrow 00:16:10.069$  of what this might look like.

NOTE Confidence: 0.8702306

 $00:16:10.070 \longrightarrow 00:16:12.198$  An on in real life this is going

00:16:12.198 --> 00:16:14.480 to be in the test environment,

NOTE Confidence: 0.8702306

 $00:16:14.480 \longrightarrow 00:16:16.060$  so there's no patient data,

NOTE Confidence: 0.8702306

 $00:16:16.060 \longrightarrow 00:16:18.097$  but I'm going to share a video

NOTE Confidence: 0.8702306

 $00:16:18.097 \longrightarrow 00:16:20.467$  of how how this might work out.

NOTE Confidence: 0.8702306

 $00:16:20.470 \longrightarrow 00:16:22.675$  Once we launched us in in the

NOTE Confidence: 0.8702306

 $00:16:22.675 \longrightarrow 00:16:23.620$  electronic medical records.

NOTE Confidence: 0.8268453

00:16:27.630 --> 00:16:30.325 Her signature pathways are embedded directly

NOTE Confidence: 0.8268453

 $00:16:30.325 \longrightarrow 00:16:33.080$  in the epic electronic medical record.

NOTE Confidence: 0.8268453

 $00:16:33.080 \longrightarrow 00:16:36.048$  When fully built and integrated into epic

NOTE Confidence: 0.8268453

 $00:16:36.048 \longrightarrow 00:16:39.301$  of provider can directly click on the

NOTE Confidence: 0.8268453

 $00:16:39.301 \longrightarrow 00:16:42.157$  Pathways tab and access relevant pathways.

NOTE Confidence: 0.8268453

00:16:42.160 --> 00:16:43.808 Today, the inpatient psychiatry

NOTE Confidence: 0.8268453

00:16:43.808 --> 00:16:46.280 pathway for acute mania will be

NOTE Confidence: 0.8268453

 $00:16:46.351 \longrightarrow 00:16:48.966$  demonstrated in the testing environment.

NOTE Confidence: 0.8268453

 $00:16:48.970 \longrightarrow 00:16:51.994$  A similar look and feel will be

NOTE Confidence: 0.8268453

 $00:16:51.994 \longrightarrow 00:16:55.013$  used once the pathway is fully

 $00:16:55.013 \longrightarrow 00:16:57.713$  built and available in epic.

NOTE Confidence: 0.8268453

00:16:57.720 --> 00:17:00.360 Hyperlinks will take you to

NOTE Confidence: 0.8268453

 $00:17:00.360 \longrightarrow 00:17:02.472$  additional resources if needed.

NOTE Confidence: 0.8268453

00:17:02.480 --> 00:17:06.183 In addition, you're able to see important

NOTE Confidence: 0.8268453

00:17:06.183 --> 00:17:08.829 information relevant to the pathway,

NOTE Confidence: 0.8268453

 $00{:}17{:}08.830 \dashrightarrow 00{:}17{:}11.630$  including consensus statements as well

NOTE Confidence: 0.8268453

00:17:11.630 --> 00:17:14.992 as patient information in the helpful

NOTE Confidence: 0.8268453

 $00:17:14.992 \longrightarrow 00:17:17.818$  resources tab on the left order.

NOTE Confidence: 0.8268453

 $00{:}17{:}17.820 \dashrightarrow 00{:}17{:}21.375$  Sets order panels orders can be

NOTE Confidence: 0.8268453

 $00:17:21.375 \longrightarrow 00:17:24.650$  launched directly from the pathway.

NOTE Confidence: 0.8268453

 $00{:}17{:}24.650 \dashrightarrow 00{:}17{:}28.080$  The orders can be selected individually or

NOTE Confidence: 0.8268453

 $00:17:28.080 \longrightarrow 00:17:31.139$  grouped together by clicking this icon.

NOTE Confidence: 0.8268453

 $00:17:31.140 \longrightarrow 00:17:34.150$  All orders in the pathway or pre

NOTE Confidence: 0.8268453

 $00:17:34.150 \longrightarrow 00:17:36.719$  populated with options and indications

NOTE Confidence: 0.8268453

 $00:17:36.719 \longrightarrow 00:17:39.115$  appropriate for the condition.

 $00:17:39.120 \longrightarrow 00:17:40.226$  For example,

NOTE Confidence: 0.8268453

 $00{:}17{:}40.226 \operatorname{--}{>} 00{:}17{:}43.544$  instead of having to populate distinct

NOTE Confidence: 0.8268453

 $00:17:43.544 \longrightarrow 00:17:45.676$  medication information for ordering

NOTE Confidence: 0.8268453

 $00:17:45.676 \longrightarrow 00:17:48.031$  with young medication fields will

NOTE Confidence: 0.8268453

00:17:48.031 --> 00:17:50.892 be pre populated with the correct

NOTE Confidence: 0.8268453

 $00:17:50.892 \longrightarrow 00:17:53.172$  starting dose frequency and indication

NOTE Confidence: 0.8268453

00:17:53.172 --> 00:17:56.074 for a patient with acute mania.

NOTE Confidence: 0.8268453

00:17:56.074 --> 00:17:56.570 Thus,

NOTE Confidence: 0.8268453

 $00{:}17{:}56.570 \dashrightarrow 00{:}17{:}59.384$  saving the clinician time and clicks

NOTE Confidence: 0.8268453

 $00:17:59.384 \longrightarrow 00:18:02.157$  the first decision point in this

NOTE Confidence: 0.8268453

 $00:18:02.157 \longrightarrow 00:18:04.599$  pathway is assessing whether or not

NOTE Confidence: 0.8268453

 $00:18:04.599 \longrightarrow 00:18:07.415$  a patient is acutely agitated and

NOTE Confidence: 0.8268453

 $00{:}18{:}07.415 \dashrightarrow 00{:}18{:}09.810$  in need for immediate treatment.

NOTE Confidence: 0.8268453

 $00:18:09.810 \longrightarrow 00:18:12.306$  The next decision point is assessing

NOTE Confidence: 0.8268453

 $00:18:12.306 \longrightarrow 00:18:15.552$  whether or not the patient is pregnant

NOTE Confidence: 0.8268453

 $00:18:15.552 \longrightarrow 00:18:17.552$  as the treatment recommendations

 $00:18:17.552 \longrightarrow 00:18:20.340$  for those who are pregnant do.

NOTE Confidence: 0.8268453

 $00:18:20.340 \longrightarrow 00:18:22.590$  The are different than those who

NOTE Confidence: 0.8268453

 $00:18:22.590 \longrightarrow 00:18:26.186$  are not due to the risk for fetal

NOTE Confidence: 0.8268453

 $00:18:26.186 \longrightarrow 00:18:28.701$  malformations with some mood stabilizers

NOTE Confidence: 0.8268453

 $00:18:28.701 \longrightarrow 00:18:31.682$  and other key decision point in

NOTE Confidence: 0.8268453

00:18:31.682 --> 00:18:34.077 this pathway include the initial

NOTE Confidence: 0.8268453

 $00:18:34.080 \longrightarrow 00:18:36.370$  starting treatment for acute mania.

NOTE Confidence: 0.8268453

 $00{:}18{:}36.370 \dashrightarrow 00{:}18{:}38.038$  The consensus group determines

NOTE Confidence: 0.8268453

 $00{:}18{:}38.038 \dashrightarrow 00{:}18{:}40.123$  specific criteria as well as

NOTE Confidence: 0.8268453

 $00:18:40.123 \longrightarrow 00:18:41.560$  medication recommendations.

NOTE Confidence: 0.8268453

 $00:18:41.560 \longrightarrow 00:18:44.476$  For treatment of both the acute

NOTE Confidence: 0.8268453

00:18:44.476 --> 00:18:47.839 mania as well As for insomnia.

NOTE Confidence: 0.8268453

 $00:18:47.840 \longrightarrow 00:18:49.166$  In addition,

NOTE Confidence: 0.8268453

 $00:18:49.166 \longrightarrow 00:18:52.481$  the pathway also includes information

NOTE Confidence: 0.8268453

00:18:52.481 --> 00:18:54.470 about discontinuing ineffective

 $00:18:54.553 \longrightarrow 00:18:57.121$  psychotropics as well as links that

NOTE Confidence: 0.8268453

 $00{:}18{:}57.121 \dashrightarrow 00{:}19{:}00.303$  allow you to look at treatment scales

NOTE Confidence: 0.8268453

 $00:19:00.303 \dashrightarrow 00:19:03.530$  such as the Young Mania Rating scale.

NOTE Confidence: 0.8268453

 $00:19:03.530 \longrightarrow 00:19:07.418$  To assess for patient clinical improvement.

NOTE Confidence: 0.8268453

 $00:19:07.420 \longrightarrow 00:19:08.552$  In addition,

NOTE Confidence: 0.8268453

00:19:08.552 --> 00:19:11.874 the pathway allows you to identify whether

NOTE Confidence: 0.8268453

 $00{:}19{:}11.874 \dashrightarrow 00{:}19{:}15.221$  or not easy T and the interventional

NOTE Confidence: 0.8268453

00:19:15.221 --> 00:19:19.286 psychiatry service should be consulted,

NOTE Confidence: 0.8268453

 $00{:}19{:}19.290 \dashrightarrow 00{:}19{:}22.386$  as well as criteria for discharge

NOTE Confidence: 0.8268453

00:19:22.386 --> 00:19:24.450 and considerations with regard

NOTE Confidence: 0.8268453

 $00{:}19{:}24.533 \dashrightarrow 00{:}19{:}26.630$  to medication transitions.

NOTE Confidence: 0.8687477

 $00:19:29.990 \longrightarrow 00:19:32.660$  So I just wanted to do a brief demo so

NOTE Confidence: 0.8687477

 $00:19:32.736 \longrightarrow 00:19:35.720$  that you can see what we're talking about

NOTE Confidence: 0.8687477

 $00{:}19{:}35.720 \dashrightarrow 00{:}19{:}38.693$  with regard to how this can all pull

NOTE Confidence: 0.8687477

 $00:19:38.693 \longrightarrow 00:19:40.748$  together with the clinical care pathways.

NOTE Confidence: 0.8687477

 $00:19:40.748 \dashrightarrow 00:19:42.911$  So with that I know we're going

 $00:19:42.911 \longrightarrow 00:19:44.859$  to have some other speakers,

NOTE Confidence: 0.8687477

00:19:44.860 --> 00:19:47.506 but I look forward to being able to talk

NOTE Confidence: 0.8687477

 $00:19:47.506 \longrightarrow 00:19:50.429$  more about the pathways and if you have

NOTE Confidence: 0.8687477

00:19:50.429 --> 00:19:52.638 any questions related to this project,

NOTE Confidence: 0.8687477

00:19:52.640 --> 00:19:54.642 we have many, many projects that we've

NOTE Confidence: 0.8687477

00:19:54.642 --> 00:19:56.689 taken on and quality improvement,

NOTE Confidence: 0.8687477

 $00:19:56.690 \longrightarrow 00:19:58.540$  but it highlights one network.

NOTE Confidence: 0.8687477

00:19:58.540 --> 00:20:00.032 Really excited about implants.

NOTE Confidence: 0.8687477

 $00{:}20{:}00.032 \dashrightarrow 00{:}20{:}02.630$  Dear for many other conditions as well,

NOTE Confidence: 0.8687477

 $00:20:02.630 \longrightarrow 00:20:04.442$  we just started with two and

NOTE Confidence: 0.8687477

 $00{:}20{:}04.442 \dashrightarrow 00{:}20{:}06.143$  will look forward to hearing

NOTE Confidence: 0.8687477

 $00{:}20{:}06.143 \dashrightarrow 00{:}20{:}07.867$  your feedback and thoughts.

NOTE Confidence: 0.8687477

 $00{:}20{:}07.870 \dashrightarrow 00{:}20{:}10.118$  So what I'll do is I'll pass it

NOTE Confidence: 0.8687477

 $00:20:10.118 \longrightarrow 00:20:12.750$  off to my colleague Doctor Hermes.

NOTE Confidence: 0.8236948

 $00:20:14.790 \longrightarrow 00:20:16.690$  Great hey thanks Doctor Lee,

 $00:20:16.690 \longrightarrow 00:20:18.970$  let me share my screen here.

NOTE Confidence: 0.90376216

 $00:20:21.480 \longrightarrow 00:20:22.860$  So good morning everyone.

NOTE Confidence: 0.85592127

 $00:20:25.080 \longrightarrow 00:20:27.336$  Great, so I'm talking today to you as

NOTE Confidence: 0.85592127

 $00:20:27.336 \longrightarrow 00:20:30.173$  the chair of the V8 Connecticut mental

NOTE Confidence: 0.85592127

 $00:20:30.173 \longrightarrow 00:20:31.937$  health Process Improvement Committee.

NOTE Confidence: 0.85592127

 $00:20:31.940 \longrightarrow 00:20:34.470$  And So what I'd like to do is take a

NOTE Confidence: 0.85592127

00:20:34.542 --> 00:20:36.690 few minutes first to describe kind

NOTE Confidence: 0.85592127

00:20:36.690 --> 00:20:39.113 of the breath of quality improvement

NOTE Confidence: 0.85592127

 $00{:}20{:}39.113 \dashrightarrow 00{:}20{:}41.855$  that's going on at Villa Connecticut

NOTE Confidence: 0.85592127

00:20:41.855 --> 00:20:44.765 and then dive into a specific project

NOTE Confidence: 0.85592127

 $00{:}20{:}44.765 \dashrightarrow 00{:}20{:}47.692$  we have that will hopefully be able to

NOTE Confidence: 0.85592127

 $00:20:47.692 \longrightarrow 00:20:49.824$  to bring from that some generalizable

NOTE Confidence: 0.85592127

 $00:20:49.824 \longrightarrow 00:20:52.040$  principles about quality improvement.

NOTE Confidence: 0.85592127

 $00:20:52.040 \longrightarrow 00:20:53.740$  Great so it started out.

NOTE Confidence: 0.85592127

 $00:20:53.740 \longrightarrow 00:20:55.940$  Basically there is a heck of a lot

NOTE Confidence: 0.85592127

 $00:20:55.940 \longrightarrow 00:20:57.399$  of quality improvement activity

 $00{:}20{:}57.399 \dashrightarrow 00{:}20{:}59.499$  going on at BA Connecticut.

NOTE Confidence: 0.85592127

 $00{:}20{:}59.500 \dashrightarrow 00{:}21{:}02.172$  I sent out an email earlier in the

NOTE Confidence: 0.85592127

00:21:02.172 --> 00:21:04.162 month asking providers to to get

NOTE Confidence: 0.85592127

00:21:04.162 --> 00:21:06.469 to be kind of with their projects

NOTE Confidence: 0.85592127

00:21:06.469 --> 00:21:09.309 and what's going on and as of today

NOTE Confidence: 0.85592127

00:21:09.309 --> 00:21:11.194 we're up to 31 projects so that's

NOTE Confidence: 0.85592127

 $00:21:11.194 \longrightarrow 00:21:13.431$  a lot and it's really represents a

NOTE Confidence: 0.85592127

 $00{:}21{:}13.431 \dashrightarrow 00{:}21{:}15.753$  broad range anywhere from sort of

NOTE Confidence: 0.85592127

 $00:21:15.753 \longrightarrow 00:21:17.469$  impression projects to projects.

NOTE Confidence: 0.85592127

 $00:21:17.470 \longrightarrow 00:21:19.468$  Working on changing the culture of

NOTE Confidence: 0.85592127

00:21:19.468 --> 00:21:21.978 EA and this isn't this, isn't it?

NOTE Confidence: 0.85592127

00:21:21.978 --> 00:21:24.634 By any means at it, you know,

NOTE Confidence: 0.85592127

 $00{:}21{:}24.634 --> 00{:}21{:}25.318 \ {\rm for \ instance},$ 

NOTE Confidence: 0.85592127

 $00{:}21{:}25.318 \to 00{:}21{:}27.370$  we have three separate committees at

NOTE Confidence: 0.85592127

 $00:21:27.428 \longrightarrow 00:21:29.423$  at at the Connecticut looking to to

00:21:29.423 --> 00:21:31.705 work on racial disparity issues and

NOTE Confidence: 0.85592127

 $00{:}21{:}31.705 \dashrightarrow 00{:}21{:}33.529$  implementing anti racist practices.

NOTE Confidence: 0.85592127

 $00:21:33.530 \longrightarrow 00:21:36.370$  So there's a lot of stuff going on,

NOTE Confidence: 0.85592127

 $00:21:36.370 \longrightarrow 00:21:39.026$  but one of the primary points I want

NOTE Confidence: 0.85592127

 $00:21:39.026 \longrightarrow 00:21:41.464$  to make is most of these projects

NOTE Confidence: 0.85592127

 $00:21:41.464 \longrightarrow 00:21:44.374$  are what I think of as bottom up

NOTE Confidence: 0.85592127

 $00:21:44.374 \longrightarrow 00:21:46.636$  quality improvement in what I mean

NOTE Confidence: 0.85592127

 $00:21:46.636 \longrightarrow 00:21:49.012$  by that is a provider at Villa

NOTE Confidence: 0.85592127

 $00{:}21{:}49.012 \dashrightarrow 00{:}21{:}50.750$  Connecticut is identified a problem

NOTE Confidence: 0.85592127

00:21:50.750 --> 00:21:53.200 in care and is working to investigate

NOTE Confidence: 0.85592127

 $00{:}21{:}53.200 \dashrightarrow 00{:}21{:}55.279$  that further or develop solutions

NOTE Confidence: 0.85592127

 $00:21:55.279 \longrightarrow 00:21:57.035$  or evaluating those solutions.

NOTE Confidence: 0.85592127

 $00:21:57.040 \longrightarrow 00:21:59.240$  And this can be contrasted to something I

NOTE Confidence: 0.85592127

 $00{:}21{:}59.240 \dashrightarrow 00{:}22{:}01.619$  think of as top down quality improvement.

NOTE Confidence: 0.85592127

 $00:22:01.620 \longrightarrow 00:22:04.735$  And also I'll discuss sort of the

NOTE Confidence: 0.85592127

00:22:04.735 --> 00:22:06.919 differences here as we go on.

 $00:22:06.920 \longrightarrow 00:22:07.547$  Great,

NOTE Confidence: 0.85592127

 $00{:}22{:}07.547 \dashrightarrow 00{:}22{:}11.309$  so that's bottom up quality improvement.

NOTE Confidence: 0.85592127

00:22:11.310 --> 00:22:13.958 But what we're talking about now is this.

NOTE Confidence: 0.85592127

 $00:22:13.960 \longrightarrow 00:22:16.128$  This idea of top down and what is

NOTE Confidence: 0.85592127

 $00:22:16.128 \longrightarrow 00:22:18.400$  that in the first thing we need to

NOTE Confidence: 0.85592127

 $00:22:18.400 \longrightarrow 00:22:21.071$  know is that VA is a nationwide

NOTE Confidence: 0.85592127

 $00:22:21.071 \longrightarrow 00:22:22.559$  integrated healthcare system.

NOTE Confidence: 0.85592127

 $00:22:22.560 \longrightarrow 00:22:24.625$  So VA has a central office in

NOTE Confidence: 0.85592127

 $00:22:24.625 \longrightarrow 00:22:26.674$  Washington and what they do produce

NOTE Confidence: 0.85592127

 $00:22:26.674 \longrightarrow 00:22:28.514$  policy and make budget decisions.

NOTE Confidence: 0.85592127

00:22:28.520 --> 00:22:29.206 But really,

NOTE Confidence: 0.85592127

 $00:22:29.206 \longrightarrow 00:22:30.921$  the responsibility for care and

NOTE Confidence: 0.85592127

 $00{:}22{:}30.921 \dashrightarrow 00{:}22{:}33.248$  the oversight of care is at the

NOTE Confidence: 0.85592127

 $00:22:33.248 \longrightarrow 00:22:34.480$  regional and facility level.

NOTE Confidence: 0.85592127

 $00:22:34.480 \longrightarrow 00:22:36.867$  Much of the policy driven out of

 $00:22:36.867 \longrightarrow 00:22:38.929$  central office is trying to ensure

NOTE Confidence: 0.85592127

 $00:22:38.929 \longrightarrow 00:22:41.520$  the quality of care at all the 100.

NOTE Confidence: 0.85592127

 $00:22:41.520 \longrightarrow 00:22:42.720$  40 different facilities.

NOTE Confidence: 0.85592127

 $00:22:42.720 \longrightarrow 00:22:45.520$  One of the primary ways they do

NOTE Confidence: 0.85592127

 $00:22:45.600 \longrightarrow 00:22:48.120$  that is that they push out a host

NOTE Confidence: 0.85592127

 $00:22:48.120 \longrightarrow 00:22:50.421$  of metrics that are designed to

NOTE Confidence: 0.85592127

00:22:50.421 --> 00:22:52.821 track that quality in these metrics

NOTE Confidence: 0.85592127

 $00:22:52.830 \longrightarrow 00:22:54.051$  are essentially designed.

NOTE Confidence: 0.85592127

 $00{:}22{:}54.051 \dashrightarrow 00{:}22{:}56.493$  They use data from our electronic

NOTE Confidence: 0.85592127

00:22:56.493 --> 00:22:58.397 medical record that is centrally

NOTE Confidence: 0.85592127

 $00{:}22{:}58.397 \dashrightarrow 00{:}23{:}00.187$  processed and then scores on

NOTE Confidence: 0.85592127

 $00:23:00.187 \longrightarrow 00:23:02.373$  these metrics are pushed out to

NOTE Confidence: 0.85592127

 $00{:}23{:}02.373 \dashrightarrow 00{:}23{:}04.133$  the 140 different VA facilities.

NOTE Confidence: 0.832985854545454

 $00:23:06.270 \longrightarrow 00:23:08.874$  Great. So one of these quality

NOTE Confidence: 0.832985854545454

00:23:08.874 --> 00:23:11.090 met quality metrics look like,

NOTE Confidence: 0.832985854545454

00:23:11.090 --> 00:23:13.830 so you may have heard the term hetas and he

 $00:23:13.901 \longrightarrow 00:23:16.516$  just stands for healthcare effectiveness,

NOTE Confidence: 0.832985854545454

 $00:23:16.520 \longrightarrow 00:23:18.424$  data and information set.

NOTE Confidence: 0.832985854545454

 $00{:}23{:}18.424 \dashrightarrow 00{:}23{:}21.280$  And these are national metrics that

NOTE Confidence: 0.832985854545454

 $00:23:21.365 \longrightarrow 00:23:24.095$  can be used to compare the quality.

NOTE Confidence: 0.832985854545454

00:23:24.100 --> 00:23:25.285 Across different health

NOTE Confidence: 0.832985854545454

 $00:23:25.285 \longrightarrow 00:23:27.260$  care facilities in the US.

NOTE Confidence: 0.832985854545454

00:23:27.260 --> 00:23:29.577 Not just VA, but VA has added

NOTE Confidence: 0.832985854545454

 $00{:}23{:}29.577 \dashrightarrow 00{:}23{:}31.585$  extensively to these metrics and

NOTE Confidence: 0.832985854545454

 $00:23:31.585 \longrightarrow 00:23:33.940$  calls them strategic analytics for

NOTE Confidence: 0.832985854545454

 $00{:}23{:}33.940 \dashrightarrow 00{:}23{:}35.949$  improvement and learning or sale.

NOTE Confidence: 0.832985854545454

 $00:23:35.950 \longrightarrow 00:23:38.614$  And so one of the main takeaways of

NOTE Confidence: 0.832985854545454

00:23:38.614 --> 00:23:41.317 this talk should be if you're into

NOTE Confidence: 0.832985854545454

 $00{:}23{:}41.317 \dashrightarrow 00{:}23{:}44.244$  really bad acronyms that you need to

NOTE Confidence: 0.832985854545454

 $00:23:44.244 \longrightarrow 00:23:46.908$  go into the quality improvement check

NOTE Confidence: 0.832985854545454

 $00:23:46.908 \longrightarrow 00:23:49.356$  because that's it's full of them.

 $00:23:49.356 \longrightarrow 00:23:51.690$  But sale metrics are the primary

NOTE Confidence: 0.832985854545454

 $00:23:51.766 \longrightarrow 00:23:54.142$  way that be a central office

NOTE Confidence: 0.832985854545454

 $00:23:54.142 \longrightarrow 00:23:56.190$  monitors the quality of care.

NOTE Confidence: 0.832985854545454

 $00:23:56.190 \longrightarrow 00:23:57.100$  And theoretically,

NOTE Confidence: 0.832985854545454

 $00:23:57.100 \longrightarrow 00:23:59.830$  these metrics represent central office policy

NOTE Confidence: 0.832985854545454

00:23:59.830 --> 00:24:02.240 priorities for VA over here on the left.

NOTE Confidence: 0.832985854545454

 $00:24:02.240 \longrightarrow 00:24:04.508$  This is not an eye chart,

NOTE Confidence: 0.832985854545454

00:24:04.510 --> 00:24:06.604 it's just, it's just a list

NOTE Confidence: 0.832985854545454

00:24:06.604 --> 00:24:08.660 of the mental health quality,

NOTE Confidence: 0.832985854545454

 $00:24:08.660 \longrightarrow 00:24:10.295$  metrics within sale,

NOTE Confidence: 0.832985854545454

 $00:24:10.295 \longrightarrow 00:24:13.565$  and there's about 30 of them.

NOTE Confidence: 0.832985854545454 00:24:13.570 --> 00:24:14.048 Great.

NOTE Confidence: 0.832985854545454

 $00:24:14.048 \longrightarrow 00:24:15.960$  But wait, there's more.

NOTE Confidence: 0.832985854545454

00:24:15.960 --> 00:24:17.772 There's way more Sovyet pushes out

NOTE Confidence: 0.832985854545454

 $00:24:17.772 \longrightarrow 00:24:19.583$  way more metrics, and there are

NOTE Confidence: 0.832985854545454

 $00{:}24{:}19.583 \dashrightarrow 00{:}24{:}21.389$  hundreds of metrics you can see.

 $00:24:21.390 \longrightarrow 00:24:22.900$  Just some of them here.

NOTE Confidence: 0.832985854545454

 $00:24:22.900 \longrightarrow 00:24:25.014$  And this brings me to another point,

NOTE Confidence: 0.832985854545454

 $00:24:25.020 \longrightarrow 00:24:27.510$  I want to make, which is there is a major

NOTE Confidence: 0.832985854545454

 $00:24:27.572 \longrightarrow 00:24:29.880$  difference between quality monitoring.

NOTE Confidence: 0.832985854545454 00:24:29.880 --> 00:24:30.235 Yeah,

NOTE Confidence: 0.832985854545454

 $00:24:30.235 \longrightarrow 00:24:32.010$  with using these metrics and

NOTE Confidence: 0.832985854545454

00:24:32.010 --> 00:24:34.038 trying to improve care with these

NOTE Confidence: 0.832985854545454

 $00{:}24{:}34.038 \dashrightarrow 00{:}24{:}36.182$  metrics and so you need a lot of

NOTE Confidence: 0.832985854545454

 $00:24:36.249 \longrightarrow 00:24:38.059$  data streams to monitor care,

NOTE Confidence: 0.832985854545454

 $00:24:38.060 \longrightarrow 00:24:39.732$  but to improve care,

NOTE Confidence: 0.832985854545454

00:24:39.732 --> 00:24:41.822 you really usually just focus

NOTE Confidence: 0.832985854545454

 $00:24:41.822 \longrightarrow 00:24:44.699$  on sort of a small part or a

NOTE Confidence: 0.832985854545454

 $00{:}24{:}44.699 \dashrightarrow 00{:}24{:}46.669$  couple of metrics to improve.

NOTE Confidence: 0.832985854545454

 $00{:}24{:}46.670 \dashrightarrow 00{:}24{:}50.120$  In individual aspect of care.

NOTE Confidence: 0.832985854545454

00:24:50.120 --> 00:24:53.657 Great, so how does VA Connecticut do on sale?

 $00:24:53.660 \longrightarrow 00:24:56.018$  This is called a target plotter.

NOTE Confidence: 0.832985854545454

 $00:24:56.020 \longrightarrow 00:24:58.812$  Radar plots in so within the sale metrics

NOTE Confidence: 0.832985854545454

 $00:24:58.812 \longrightarrow 00:25:01.611$  that are within the mental health sale

NOTE Confidence: 0.832985854545454

00:25:01.611 --> 00:25:04.270 metrics that there are three domains.

NOTE Confidence: 0.832985854545454

 $00:25:04.270 \longrightarrow 00:25:05.850$  I've got them highlighted in

NOTE Confidence: 0.832985854545454

 $00:25:05.850 \longrightarrow 00:25:08.384$  red here and from a cop quality

NOTE Confidence: 0.832985854545454

 $00:25:08.384 \longrightarrow 00:25:10.148$  monitoring standpoint via Connecticut

NOTE Confidence: 0.832985854545454

00:25:10.148 --> 00:25:12.909 does very well in these metrics,

NOTE Confidence: 0.832985854545454

 $00{:}25{:}12.910 \dashrightarrow 00{:}25{:}14.502$  especially our access metrics.

NOTE Confidence: 0.832985854545454

 $00:25:14.502 \longrightarrow 00:25:16.492$  And to some extent our

NOTE Confidence: 0.832985854545454

00:25:16.492 --> 00:25:18.020 continuity of care measures.

NOTE Confidence: 0.832985854545454

 $00:25:18.020 \longrightarrow 00:25:19.792$  But of course there's

NOTE Confidence: 0.832985854545454

00:25:19.792 --> 00:25:21.564 always room for improvement.

NOTE Confidence: 0.832985854545454

 $00:25:21.570 \longrightarrow 00:25:22.710$  And for instance,

NOTE Confidence: 0.832985854545454

 $00:25:22.710 \longrightarrow 00:25:24.990$  within this a continuity of care

NOTE Confidence: 0.832985854545454

 $00:25:24.990 \longrightarrow 00:25:27.484$  domain over here on the left there

 $00:25:27.484 \longrightarrow 00:25:29.571$  are 16 separate metrics within that

NOTE Confidence: 0.832985854545454

 $00:25:29.571 \longrightarrow 00:25:31.860$  and it in looking at these metrics

NOTE Confidence: 0.832985854545454

 $00:25:31.860 \longrightarrow 00:25:33.915$  we have identified that two which

NOTE Confidence: 0.832985854545454

 $00:25:33.915 \longrightarrow 00:25:34.950$  evaluate antidepressant treatment

NOTE Confidence: 0.832985854545454

 $00:25:34.950 \longrightarrow 00:25:36.788$  longevity for patients with depression.

NOTE Confidence: 0.832985854545454

 $00:25:36.790 \longrightarrow 00:25:39.100$  The two of those metrics that do

NOTE Confidence: 0.832985854545454

00:25:39.100 --> 00:25:41.618 that are really kind of dragging down

NOTE Confidence: 0.832985854545454

 $00{:}25{:}41.618 {\:{\mbox{--}}\!\!>}\ 00{:}25{:}44.230$  our continuity of care and sort of

NOTE Confidence: 0.832985854545454

 $00{:}25{:}44.230 \dashrightarrow 00{:}25{:}46.694$  adding to our middling scores on that,

NOTE Confidence: 0.832985854545454

 $00{:}25{:}46.700 \dashrightarrow 00{:}25{:}50.044$  and I want to talk you through what

NOTE Confidence: 0.832985854545454

 $00:25:50.044 \longrightarrow 00:25:53.067$  we've done to try to rectify that.

NOTE Confidence: 0.832985854545454 00:25:53.070 --> 00:25:53.439 Great,

NOTE Confidence: 0.832985854545454

 $00{:}25{:}53.439 \dashrightarrow 00{:}25{:}55.653$  so this metrics I'm showing you

NOTE Confidence: 0.832985854545454

 $00:25:55.653 \longrightarrow 00:25:57.639$  here measures where their patients

NOTE Confidence: 0.832985854545454

 $00:25:57.639 \longrightarrow 00:25:59.674$  diagnosed with depression who are

 $00:25:59.674 \longrightarrow 00:26:01.789$  started on anti suppress antidepressant

NOTE Confidence: 0.832985854545454

 $00{:}26{:}01.789 \dashrightarrow 00{:}26{:}04.267$  have that continued out to six

NOTE Confidence: 0.832985854545454

 $00:26:04.267 \longrightarrow 00:26:06.328$  months and so the background for

NOTE Confidence: 0.832985854545454

 $00:26:06.328 \longrightarrow 00:26:08.734$  this metric is based on a wealth

NOTE Confidence: 0.832985854545454

 $00:26:08.734 \longrightarrow 00:26:11.214$  of research research showing that

NOTE Confidence: 0.832985854545454

00:26:11.214 --> 00:26:13.198 antidepressant treatment for people

NOTE Confidence: 0.832985854545454

 $00{:}26{:}13.273 \dashrightarrow 00{:}26{:}15.198$  depression should be continued for

NOTE Confidence: 0.832985854545454

00:26:15.198 --> 00:26:17.531 most patients out to six months

NOTE Confidence: 0.832985854545454

 $00:26:17.531 \longrightarrow 00:26:19.536$  in order to prevent relapse.

NOTE Confidence: 0.832985854545454

 $00:26:19.540 \longrightarrow 00:26:22.000$  So this figure is showing that

NOTE Confidence: 0.832985854545454

 $00:26:22.000 \longrightarrow 00:26:23.640$  on average over the

NOTE Confidence: 0.84767425

 $00:26:23.727 \longrightarrow 00:26:25.816$  last five years. Three years,

NOTE Confidence: 0.84767425

 $00:26:25.816 \longrightarrow 00:26:28.144$  about 53% of via Connecticut patients

NOTE Confidence: 0.84767425

 $00:26:28.144 \longrightarrow 00:26:30.374$  with depression have had their anti

NOTE Confidence: 0.84767425

00:26:30.374 --> 00:26:32.456 depressant continued out to six months,

NOTE Confidence: 0.84767425

 $00:26:32.460 \longrightarrow 00:26:35.428$  whereas the average for for VA is 63%.

00:26:35.430 --> 00:26:37.656 So on average we're running about

NOTE Confidence: 0.84767425

 $00:26:37.656 \longrightarrow 00:26:40.095$  a 10% deficit and so this brings

NOTE Confidence: 0.84767425

 $00:26:40.095 \longrightarrow 00:26:43.218$  me to one of the main points here,

NOTE Confidence: 0.84767425

00:26:43.220 --> 00:26:45.356 which is I'm pretty sure without

NOTE Confidence: 0.84767425

00:26:45.356 --> 00:26:47.614 this data from central office that

NOTE Confidence: 0.84767425

00:26:47.614 --> 00:26:49.900 compares us to other VA facilities,

NOTE Confidence: 0.84767425

00:26:49.900 --> 00:26:52.427 we really wouldn't be able to identify

NOTE Confidence: 0.84767425

 $00{:}26{:}52.427 \dashrightarrow 00{:}26{:}55.050$  this issue as an individual system.

NOTE Confidence: 0.84767425

 $00{:}26{:}55.050 \dashrightarrow 00{:}26{:}57.090$  And certainly it would be very

NOTE Confidence: 0.84767425

 $00{:}26{:}57.090 \dashrightarrow 00{:}26{:}58.843$  difficult for an individual provider

NOTE Confidence: 0.84767425

00:26:58.843 --> 00:27:01.139 to identify this trend if they didn't

NOTE Confidence: 0.84767425

 $00:27:01.139 \longrightarrow 00:27:03.330$  have this type of comparative data,

NOTE Confidence: 0.84767425

 $00:27:03.330 \longrightarrow 00:27:05.400$  and so that's the first point.

NOTE Confidence: 0.84767425

 $00:27:05.400 \longrightarrow 00:27:07.992$  I want to make is that there's a

NOTE Confidence: 0.84767425

00:27:07.992 --> 00:27:10.152 difference between sort of top down

 $00:27:10.152 \longrightarrow 00:27:11.952$  and bottom up quality improvement.

NOTE Confidence: 0.84767425

00:27:11.960 --> 00:27:13.790 Top down quality improvement really

NOTE Confidence: 0.84767425

 $00:27:13.790 \longrightarrow 00:27:16.000$  relies on quality monitoring and that

NOTE Confidence: 0.84767425

00:27:16.000 --> 00:27:17.908 quality monitoring allows us to identify

NOTE Confidence: 0.84767425

00:27:17.908 --> 00:27:19.888 gaps we would not otherwise see,

NOTE Confidence: 0.84767425

 $00:27:19.890 \longrightarrow 00:27:23.022$  and so a second point I want to make

NOTE Confidence: 0.84767425

 $00{:}27{:}23.022 \dashrightarrow 00{:}27{:}26.438$  here is that the second point about the.

NOTE Confidence: 0.84767425

00:27:26.440 --> 00:27:28.420 Top down quality improvement is the

NOTE Confidence: 0.84767425

 $00{:}27{:}28.420 \dashrightarrow 00{:}27{:}30.597$  issue of buying and so getting buy

NOTE Confidence: 0.84767425

 $00{:}27{:}30.597 \dashrightarrow 00{:}27{:}32.929$  in for an issue that is shown to you.

NOTE Confidence: 0.84767425

 $00:27:32.930 \longrightarrow 00:27:34.995$  Kind of from the outside or is

NOTE Confidence: 0.84767425

 $00:27:34.995 \longrightarrow 00:27:35.880$  not intrinsically developed.

NOTE Confidence: 0.84767425

00:27:35.880 --> 00:27:38.499 It's more difficult to get that buy in OK

NOTE Confidence: 0.84767425

 $00:27:38.499 \longrightarrow 00:27:41.187$  and so that that's kind of a main issue.

NOTE Confidence: 0.84767425

 $00:27:41.190 \longrightarrow 00:27:42.798$  I want to.

NOTE Confidence: 0.84767425

 $00:27:42.798 \longrightarrow 00:27:45.887$  I want to point out. Good.

 $00:27:45.887 \longrightarrow 00:27:48.329$  So, so we get the data.

NOTE Confidence: 0.84767425

 $00:27:48.330 \longrightarrow 00:27:50.171$  The data shows us a problem we

NOTE Confidence: 0.84767425

 $00:27:50.171 \longrightarrow 00:27:52.567$  get by and we decide to focus on

NOTE Confidence: 0.84767425

 $00:27:52.567 \longrightarrow 00:27:54.107$  it and it via Connecticut.

NOTE Confidence: 0.84767425

 $00{:}27{:}54.110 \dashrightarrow 00{:}27{:}55.902$  What we did is formed a group to

NOTE Confidence: 0.84767425

00:27:55.902 --> 00:27:57.869 look at this problem specifically,

NOTE Confidence: 0.84767425

 $00:27:57.870 \longrightarrow 00:28:00.462$  we did three major things we dug into charts.

NOTE Confidence: 0.84767425

 $00{:}28{:}00.470 \dashrightarrow 00{:}28{:}02.264$  We talked to providers and then

NOTE Confidence: 0.84767425

 $00:28:02.264 \longrightarrow 00:28:04.144$  we discussed this issue with VA

NOTE Confidence: 0.84767425

 $00:28:04.144 \longrightarrow 00:28:06.004$  Central office experts and from that

NOTE Confidence: 0.84767425

 $00:28:06.004 \longrightarrow 00:28:07.911$  we developed kind of this list of

NOTE Confidence: 0.84767425

 $00{:}28{:}07.911 \dashrightarrow 00{:}28{:}09.698$  root causes and I've got the three

NOTE Confidence: 0.84767425

 $00{:}28{:}09.698 \operatorname{--}{>} 00{:}28{:}11.372$  primary root causes up here and

NOTE Confidence: 0.84767425

 $00{:}28{:}11.372 \longrightarrow 00{:}28{:}13.190$  I'll just run through them here.

NOTE Confidence: 0.84767425

 $00:28:13.190 \longrightarrow 00:28:14.605$  So first there's an extended

00:28:14.605 --> 00:28:15.737 interval between when medicated

NOTE Confidence: 0.84767425

 $00{:}28{:}15.737 \dashrightarrow 00{:}28{:}17.158$  anti depressants were started.

NOTE Confidence: 0.84767425

 $00:28:17.160 \longrightarrow 00:28:19.407$  And then when we are able to

NOTE Confidence: 0.84767425

00:28:19.407 --> 00:28:21.718 follow up with patients on that,

NOTE Confidence: 0.84767425

 $00:28:21.720 \longrightarrow 00:28:24.275$  second thing is that we have frequently

NOTE Confidence: 0.84767425

 $00{:}28{:}24.275 \dashrightarrow 00{:}28{:}26.125$  care transition care transitions and

NOTE Confidence: 0.84767425

 $00:28:26.125 \longrightarrow 00:28:28.893$  then a lot of people in those transitions

NOTE Confidence: 0.84767425

 $00:28:28.963 \longrightarrow 00:28:30.847$  end up sort of falling through.

NOTE Confidence: 0.84767425

 $00{:}28{:}30.850 \dashrightarrow 00{:}28{:}33.307$  The cracks are dropping out of care.

NOTE Confidence: 0.84767425

00:28:33.310 --> 00:28:33.657 Thirdly,

NOTE Confidence: 0.84767425

 $00{:}28{:}33.657 \dashrightarrow 00{:}28{:}35.739$  this problem seems to localize to

NOTE Confidence: 0.84767425

00:28:35.739 --> 00:28:37.691 really high workload and relatively

NOTE Confidence: 0.84767425

 $00{:}28{:}37.691 \dashrightarrow 00{:}28{:}39.403$  low resource treatment locations

NOTE Confidence: 0.84767425

 $00:28:39.403 \longrightarrow 00:28:40.687$  within V8 Connecticut.

NOTE Confidence: 0.84767425

00:28:40.690 --> 00:28:40.970 OK,

NOTE Confidence: 0.84767425

 $00:28:40.970 \longrightarrow 00:28:42.930$  so now now for another issue related

 $00:28:42.930 \longrightarrow 00:28:44.781$  to a top down quality improvement

NOTE Confidence: 0.84767425

 $00:28:44.781 \longrightarrow 00:28:47.179$  we get heck of a lot of data.

NOTE Confidence: 0.84767425

00:28:47.180 --> 00:28:48.950 We have access to world experts,

NOTE Confidence: 0.84767425

 $00:28:48.950 \longrightarrow 00:28:51.015$  but this still the data is not

NOTE Confidence: 0.84767425

 $00:28:51.015 \longrightarrow 00:28:51.900$  the the answer.

NOTE Confidence: 0.84767425

 $00:28:51.900 \longrightarrow 00:28:53.580$  It's it's digging into the data

NOTE Confidence: 0.84767425

 $00:28:53.580 \longrightarrow 00:28:55.063$  and understanding how the data

NOTE Confidence: 0.84767425

 $00:28:55.063 \longrightarrow 00:28:56.618$  applies to your specific context,

NOTE Confidence: 0.84767425

 $00:28:56.620 \longrightarrow 00:28:58.020$  which is really important.

NOTE Confidence: 0.84767425

 $00:28:58.020 \longrightarrow 00:29:00.700$  Second thing I want to say is is

NOTE Confidence: 0.84767425

 $00:29:00.700 \longrightarrow 00:29:02.756$  in the end a root cause is really

NOTE Confidence: 0.84767425

 $00{:}29{:}02.828 \dashrightarrow 00{:}29{:}04.940$  just a best guess so we can sort

NOTE Confidence: 0.84767425

 $00{:}29{:}04.940 \dashrightarrow 00{:}29{:}06.845$  of look at all this data and

NOTE Confidence: 0.84767425

 $00:29:06.845 \longrightarrow 00:29:08.720$  come up with these root causes,

NOTE Confidence: 0.84767425

 $00:29:08.720 \longrightarrow 00:29:10.170$  but they're not smoking guns

 $00:29:10.170 \longrightarrow 00:29:11.620$  so we don't have any

NOTE Confidence: 0.8459283

 $00{:}29{:}11.688 \dashrightarrow 00{:}29{:}13.552$  smoking gun. Proof that these three

NOTE Confidence: 0.8459283

 $00:29:13.552 \longrightarrow 00:29:15.280$  issues are really the whole story,

NOTE Confidence: 0.8459283

 $00:29:15.280 \longrightarrow 00:29:17.910$  and at some point we have to take it on

NOTE Confidence: 0.8459283

 $00:29:17.982 \longrightarrow 00:29:20.414$  faith and go with with with what

NOTE Confidence: 0.8459283

 $00:29:20.414 \longrightarrow 00:29:23.060$  we with what our gut says is that the

NOTE Confidence: 0.8459283

 $00{:}29{:}23.060 \dashrightarrow 00{:}29{:}26.162$  three main issues are. Good alright?

NOTE Confidence: 0.8459283

00:29:26.162 --> 00:29:28.339 So so after identifying root causes we

NOTE Confidence: 0.8459283

 $00{:}29{:}28.339 \dashrightarrow 00{:}29{:}30.397$  said about coming up with solutions.

NOTE Confidence: 0.8459283

 $00:29:30.400 \longrightarrow 00:29:32.380$  We identified several different potential

NOTE Confidence: 0.8459283

 $00{:}29{:}32.380 \dashrightarrow 00{:}29{:}34.873$  solutions and I'd map them out here

NOTE Confidence: 0.8459283

00:29:34.873 --> 00:29:36.876 on the X axis we have, you know,

NOTE Confidence: 0.8459283

 $00:29:36.876 \longrightarrow 00:29:38.814$  sort of the continuum of effectiveness,

NOTE Confidence: 0.8459283

 $00:29:38.820 \longrightarrow 00:29:41.385$  and then on the Y act access we have

NOTE Confidence: 0.8459283

 $00:29:41.385 \longrightarrow 00:29:43.521$  sort of a difficulty of implementing

NOTE Confidence: 0.8459283

 $00:29:43.521 \longrightarrow 00:29:45.296$  and as you can see,

 $00:29:45.300 \longrightarrow 00:29:47.456$  there's no free lunch and in this

NOTE Confidence: 0.8459283

 $00:29:47.456 \longrightarrow 00:29:49.370$  case there certainly isn't a free

NOTE Confidence: 0.8459283

 $00:29:49.370 \longrightarrow 00:29:51.218$  lunch in that the easy solutions

NOTE Confidence: 0.8459283

00:29:51.218 --> 00:29:53.077 probably aren't all that effective,

NOTE Confidence: 0.8459283

 $00:29:53.080 \longrightarrow 00:29:54.815$  and the effective solutions are

NOTE Confidence: 0.8459283

00:29:54.815 --> 00:29:57.260 probably hard to do or expensive.

NOTE Confidence: 0.8459283

00:29:57.260 --> 00:29:59.148 And this brings me to my last point,

NOTE Confidence: 0.8459283

 $00{:}29{:}59.150 \dashrightarrow 00{:}30{:}01.700$  which is. Economics of solution making.

NOTE Confidence: 0.8459283

 $00{:}30{:}01.700 \dashrightarrow 00{:}30{:}03.132$  Even though antidepressant treatment

NOTE Confidence: 0.8459283

00:30:03.132 --> 00:30:04.564 longevity is really important,

NOTE Confidence: 0.8459283

 $00:30:04.570 \longrightarrow 00:30:07.398$  we want all our patients who are

NOTE Confidence: 0.8459283

 $00:30:07.398 \dashrightarrow 00:30:09.295$  diagnosed with depression on on

NOTE Confidence: 0.8459283

 $00:30:09.295 \dashrightarrow 00:30:11.743$  adequate dose in for a length of time.

NOTE Confidence: 0.8459283

 $00{:}30{:}11.750 --> 00{:}30{:}14.382$  We can't pour all our resources into

NOTE Confidence: 0.8459283

00:30:14.382 --> 00:30:16.954 solving this problem and so we need

 $00:30:16.954 \longrightarrow 00:30:18.669$  leaders that could make decisions

NOTE Confidence: 0.8459283

 $00{:}30{:}18.669 \dashrightarrow 00{:}30{:}20.799$  and make priorities as to where

NOTE Confidence: 0.8459283

 $00:30:20.799 \longrightarrow 00:30:22.904$  we're going to focus our efforts.

NOTE Confidence: 0.8459283

 $00:30:22.904 \longrightarrow 00:30:26.937$  And So what we did as a group as we

NOTE Confidence: 0.8459283

 $00:30:26.937 \longrightarrow 00:30:30.297$  chose three of these solutions and so.

NOTE Confidence: 0.8459283

 $00:30:30.300 \longrightarrow 00:30:31.830$  There there are the three.

NOTE Confidence: 0.8459283

 $00:30:31.830 \longrightarrow 00:30:32.139$  OK,

NOTE Confidence: 0.8459283

 $00:30:32.139 \longrightarrow 00:30:33.993$  so we started with some general

NOTE Confidence: 0.8459283

 $00{:}30{:}33.993 \to 00{:}30{:}35.789$  provider education in the short term,

NOTE Confidence: 0.8459283

 $00:30:35.790 \longrightarrow 00:30:38.278$  and then we're going to add some academic

NOTE Confidence: 0.8459283

 $00:30:38.278 \dashrightarrow 00:30:39.759$  detailing visits by Angie Boggs,

NOTE Confidence: 0.8459283

 $00:30:39.760 \longrightarrow 00:30:41.150$  who is our clinical pharmacist

NOTE Confidence: 0.8459283

 $00:30:41.150 \longrightarrow 00:30:43.110$  in for a long term solution.

NOTE Confidence: 0.8459283

 $00{:}30{:}43.110 \dashrightarrow 00{:}30{:}45.254$  We're going to work to get a care

NOTE Confidence: 0.8459283

00:30:45.254 --> 00:30:47.440 manager in place in these high workload

NOTE Confidence: 0.8459283

 $00{:}30{:}47.440 \dashrightarrow 00{:}30{:}49.820$  areas to do some follow up Contacts.

 $00:30:49.820 \longrightarrow 00:30:51.512$  After antidepressants are start and so

NOTE Confidence: 0.8459283

 $00{:}30{:}51.512 \dashrightarrow 00{:}30{:}53.788$  we just kind of started this process.

NOTE Confidence: 0.8459283

 $00{:}30{:}53.790 \dashrightarrow 00{:}30{:}56.303$  So may be in the future I can

NOTE Confidence: 0.8459283

 $00:30:56.303 \longrightarrow 00:30:59.098$  come back and tell you how we do.

NOTE Confidence: 0.8459283

 $00:30:59.100 \longrightarrow 00:31:00.516$  Good, so in conclusion,

NOTE Confidence: 0.8459283

 $00{:}31{:}00.516 \dashrightarrow 00{:}31{:}02.640$  so conclusions are via Connecticut is

NOTE Confidence: 0.8459283

00:31:02.699 --> 00:31:04.563 a hotbed of Qi, primarily bottom up,

NOTE Confidence: 0.8459283

 $00:31:04.563 \longrightarrow 00:31:06.880$  which means it's driven by a bunch

NOTE Confidence: 0.8459283

 $00{:}31{:}06.941 \dashrightarrow 00{:}31{:}08.891$  of caring providers who care about

NOTE Confidence: 0.8459283

 $00:31:08.891 \longrightarrow 00:31:11.403$  where they work and want to change the

NOTE Confidence: 0.8459283

 $00{:}31{:}11.403 \dashrightarrow 00{:}31{:}13.471$  system in which in which they work.

NOTE Confidence: 0.8459283

 $00{:}31{:}13.471 \dashrightarrow 00{:}31{:}15.788$ I told you about one specific project

NOTE Confidence: 0.8459283

 $00:31:15.788 \longrightarrow 00:31:17.957$  within that that is kind of more

NOTE Confidence: 0.8459283

00:31:17.957 --> 00:31:19.788 top down and their specific some

NOTE Confidence: 0.8459283

00:31:19.788 --> 00:31:21.744 specific issues with top down Qi.

 $00:31:21.750 \longrightarrow 00:31:24.477$  First is that by in it may be more

NOTE Confidence: 0.8459283

 $00{:}31{:}24.477 \dashrightarrow 00{:}31{:}26.836$  difficult to get by in for top down Qi

NOTE Confidence: 0.8459283

 $00:31:26.836 \longrightarrow 00:31:29.539$  than it is for intrinsically developed.

NOTE Confidence: 0.8459283

 $00:31:29.540 \longrightarrow 00:31:30.581$  Identify problems next.

NOTE Confidence: 0.8459283

 $00:31:30.581 \longrightarrow 00:31:32.663$  We have a lot of data.

NOTE Confidence: 0.8459283

 $00:31:32.670 \longrightarrow 00:31:34.917$  We have a lot of resources but

NOTE Confidence: 0.8459283

 $00{:}31{:}34.917 \dashrightarrow 00{:}31{:}37.443$  it still takes work to apply that

NOTE Confidence: 0.8459283

 $00:31:37.443 \longrightarrow 00:31:39.669$  to your specific problem and then

NOTE Confidence: 0.8459283

 $00{:}31{:}39.749 \dashrightarrow 00{:}31{:}42.101$  when you look into your problem and

NOTE Confidence: 0.8459283

00:31:42.101 --> 00:31:43.806 you do root cause analysis,

NOTE Confidence: 0.8459283

 $00{:}31{:}43.806 \dashrightarrow 00{:}31{:}45.546$  there's nothing magical about that.

NOTE Confidence: 0.8459283

 $00:31:45.550 \longrightarrow 00:31:48.529$  And in the end it might be just your

NOTE Confidence: 0.8459283

 $00:31:48.529 \longrightarrow 00:31:51.456$  best guess as as to what's going on.

NOTE Confidence: 0.8459283

00:31:51.460 --> 00:31:52.156 And finally,

NOTE Confidence: 0.8459283

 $00:31:52.156 \longrightarrow 00:31:54.244$  there's usually no silver bullet solution.

NOTE Confidence: 0.8459283

 $00{:}31{:}54.250 \dashrightarrow 00{:}31{:}56.470$  It's more like a shotgun approach

 $00:31:56.470 \longrightarrow 00:31:58.753$  to solution making and you have

NOTE Confidence: 0.8459283

 $00:31:58.753 \longrightarrow 00:32:00.209$  to make decisions about.

NOTE Confidence: 0.871399

 $00:32:00.210 \longrightarrow 00:32:03.096$  Where and how to allocate your

NOTE Confidence: 0.871399

 $00:32:03.100 \longrightarrow 00:32:05.502$  resources, so I appreciate it.

NOTE Confidence: 0.871399

 $00:32:05.502 \longrightarrow 00:32:07.907$  I'm over over to utilize.

NOTE Confidence: 0.75748205

00:32:27.150 --> 00:32:28.806 I think doctor Hermes emu you

NOTE Confidence: 0.75748205

00:32:28.806 --> 00:32:30.559 handed over to Doctor Var Server.

NOTE Confidence: 0.75748205

00:32:30.560 --> 00:32:32.816 I'm up next, so I might I might

NOTE Confidence: 0.75748205

 $00{:}32{:}32.816 \dashrightarrow 00{:}32{:}35.099$  go unless you want to go to Paris.

NOTE Confidence: 0.79932624

 $00:32:36.280 \longrightarrow 00:32:37.548$  Sorry bout that. No

NOTE Confidence: 0.79932624

 $00{:}32{:}37.550 \dashrightarrow 00{:}32{:}39.446$  no. It's all. It's all good.

NOTE Confidence: 0.79932624

 $00:32:39.450 \longrightarrow 00:32:40.718$  It's all good. Just

NOTE Confidence: 0.798990712

 $00{:}32{:}40.720 --> 00{:}32{:}43.300$ checking fired up John. Don't

NOTE Confidence: 0.7976486

 $00:32:43.300 \longrightarrow 00:32:45.055$  go and government going alright

NOTE Confidence: 0.7976486

 $00:32:45.055 \longrightarrow 00:32:47.589$  here we go really nice to be here.

 $00:32:47.590 \longrightarrow 00:32:48.580$  Thanks everyone thanks

NOTE Confidence: 0.7976486

 $00:32:48.580 \longrightarrow 00:32:49.570$  Doctor Sonia conductor.

NOTE Confidence: 0.7976486

 $00:32:49.570 \longrightarrow 00:32:51.220$  Leave putting this together for.

NOTE Confidence: 0.7976486

 $00:32:51.220 \longrightarrow 00:32:53.124$  I'm going to talk a little bit

NOTE Confidence: 0.7976486

 $00:32:53.124 \longrightarrow 00:32:54.889$  about the unique UI challenges and

NOTE Confidence: 0.7976486

 $00:32:54.889 \longrightarrow 00:32:56.954$  opportunities we have at CMH C as

NOTE Confidence: 0.7976486

 $00{:}32{:}57.020 \dashrightarrow 00{:}32{:}59.110$  a public academic partnership for

NOTE Confidence: 0.7976486

 $00:32:59.110 \longrightarrow 00:33:00.782$  Community Mental Health Center.

NOTE Confidence: 0.7976486

 $00{:}33{:}00.790 \dashrightarrow 00{:}33{:}02.729$  And I'm going to go through the

NOTE Confidence: 0.7976486

 $00:33:02.729 \longrightarrow 00:33:04.783$  example this step and and outcomes

NOTE Confidence: 0.7976486

 $00{:}33{:}04.783 \dashrightarrow 00{:}33{:}06.723$  oriented learning health system model,

NOTE Confidence: 0.7976486

 $00:33:06.730 \longrightarrow 00:33:08.375$  which we've been working on

NOTE Confidence: 0.7976486

 $00:33:08.375 \longrightarrow 00:33:10.360$  for a number of years now.

NOTE Confidence: 0.7976486

 $00:33:10.360 \longrightarrow 00:33:12.010$  For those that don't know,

NOTE Confidence: 0.7976486

00:33:12.010 --> 00:33:13.660 steps are first episode psychosis,

NOTE Confidence: 0.7976486

 $00:33:13.660 \longrightarrow 00:33:16.096$  clinical research service founded at CMAC.

00:33:16.100 --> 00:33:16.760 In 2006,

NOTE Confidence: 0.7976486

 $00:33:16.760 \longrightarrow 00:33:19.400$  by the notary who's mentored a lot of

NOTE Confidence: 0.7976486

 $00:33:19.474 \longrightarrow 00:33:22.490$  the work that you're gonna see here today,

NOTE Confidence: 0.7976486

 $00:33:22.490 \longrightarrow 00:33:25.098$  and there's our funders.

NOTE Confidence: 0.7976486

00:33:25.100 --> 00:33:27.522 OK, so I'm going to start with

NOTE Confidence: 0.7976486

 $00:33:27.522 \longrightarrow 00:33:30.412$  an excuse qis MHC can be really

NOTE Confidence: 0.7976486

00:33:30.412 --> 00:33:32.176 challenging and it's probably

NOTE Confidence: 0.7976486

00:33:32.176 --> 00:33:34.842 going to seem less polished than

NOTE Confidence: 0.7976486

 $00:33:34.842 \longrightarrow 00:33:37.392$  what you've seen so far today.

NOTE Confidence: 0.7976486

 $00:33:37.400 \longrightarrow 00:33:38.900$  And here's an example,

NOTE Confidence: 0.7976486

 $00{:}33{:}38.900 \dashrightarrow 00{:}33{:}41.688$  so I want to take you through

NOTE Confidence: 0.7976486

 $00{:}33{:}41.688 \dashrightarrow 00{:}33{:}44.796$  what I might have been doing this

NOTE Confidence: 0.7976486

 $00{:}33{:}44.796 \dashrightarrow 00{:}33{:}47.646$  morning at CMAC if I wasn't here.

NOTE Confidence: 0.7976486

00:33:47.650 --> 00:33:49.700 Speaking with you all today.

NOTE Confidence: 0.7976486

 $00:33:49.700 \longrightarrow 00:33:52.980$  So here's everyday clinical care at CMH C.

 $00:33:52.980 \longrightarrow 00:33:55.030$  We have wits REHR widths,

NOTE Confidence: 0.7976486

 $00{:}33{:}55.030 \dashrightarrow 00{:}33{:}56.838$  communicates with their enterprise.

NOTE Confidence: 0.7976486

 $00:33:56.838 \longrightarrow 00:33:58.646$  Data Warehouse generating reports

NOTE Confidence: 0.7976486

 $00:33:58.646 \longrightarrow 00:34:00.529$  for Demas who we work for.

NOTE Confidence: 0.7976486

 $00:34:00.530 \longrightarrow 00:34:03.204$  But then there's also a legacy database

NOTE Confidence: 0.7976486

 $00:34:03.204 \longrightarrow 00:34:05.455$  which generate sports reports for CMS

NOTE Confidence: 0.7976486

 $00:34:05.455 \longrightarrow 00:34:07.870$  and then and then the Joint Commission.

NOTE Confidence: 0.7976486

 $00:34:07.870 \longrightarrow 00:34:10.075$  Then we have a nice you know

NOTE Confidence: 0.7976486

00:34:10.075 --> 00:34:12.384 Microsoft Suite of resource is to

NOTE Confidence: 0.7976486

 $00:34:12.384 \longrightarrow 00:34:14.108$  keep everything ticking along.

NOTE Confidence: 0.7976486

 $00{:}34{:}14.110 \dashrightarrow 00{:}34{:}15.397$  Sounds pretty reasonable.

NOTE Confidence: 0.7976486

 $00:34:15.397 \longrightarrow 00:34:15.826$  However,

NOTE Confidence: 0.7976486

 $00:34:15.826 \longrightarrow 00:34:18.770$  which is partially implemented by Dima,

NOTE Confidence: 0.7976486

 $00:34:18.770 \longrightarrow 00:34:21.185$  so we still do have a parallel

NOTE Confidence: 0.7976486

00:34:21.185 --> 00:34:21.875 physical chart,

NOTE Confidence: 0.7976486

 $00:34:21.880 \longrightarrow 00:34:23.956$  so we're still interacting with that,

 $00:34:23.960 \longrightarrow 00:34:26.050$  and that obviously needs to

NOTE Confidence: 0.7976486

 $00:34:26.050 \longrightarrow 00:34:28.140$  be scanned to the database.

NOTE Confidence: 0.7976486

 $00:34:28.140 \longrightarrow 00:34:30.380$  Fine, we can put up with that.

NOTE Confidence: 0.7976486

 $00:34:30.380 \longrightarrow 00:34:31.708$  Unfortunately there are some

NOTE Confidence: 0.7976486

 $00{:}34{:}31.708 \dashrightarrow 00{:}34{:}33.368$  other legacy databases that are

NOTE Confidence: 0.7976486

00:34:33.368 --> 00:34:34.653 available for certain services

NOTE Confidence: 0.7976486

 $00:34:34.653 \longrightarrow 00:34:36.453$  depending on what you're looking at.

NOTE Confidence: 0.7976486

 $00:34:36.460 \longrightarrow 00:34:39.020$  Some of our services go to deduct instead.

NOTE Confidence: 0.7976486

 $00:34:39.020 \longrightarrow 00:34:39.336$  OK,

NOTE Confidence: 0.7976486

 $00{:}34{:}39.336 \dashrightarrow 00{:}34{:}41.548$  will fall back into the model and

NOTE Confidence: 0.7976486

 $00:34:41.548 \longrightarrow 00:34:43.500$  then shout out to Dan Shetler.

NOTE Confidence: 0.7976486

 $00:34:43.500 \longrightarrow 00:34:44.480$  Are a QA director.

NOTE Confidence: 0.7976486

 $00{:}34{:}44.480 \dashrightarrow 00{:}34{:}47.203$  We want to we want to get some good

NOTE Confidence: 0.7976486

 $00:34:47.203 \longrightarrow 00:34:49.573$  visualizations to get some utilization data.

NOTE Confidence: 0.7976486

 $00:34:49.580 \longrightarrow 00:34:52.460$  So we want to pull in tapped into Tableau.

 $00:34:52.460 \longrightarrow 00:34:55.660$  But this is what the data flow looks like in.

NOTE Confidence: 0.7976486

 $00{:}34{:}55.660 {\:{\mbox{--}}}{>} 00{:}34{:}58.018$  In order to get some good

NOTE Confidence: 0.7976486

00:34:58.018 --> 00:34:58.804 visualizations going.

NOTE Confidence: 0.7976486

 $00:34:58.810 \longrightarrow 00:35:00.214$  But then Tableau helps

NOTE Confidence: 0.7976486

 $00:35:00.214 \longrightarrow 00:35:01.267$  you with visualizations.

NOTE Confidence: 0.7976486

 $00:35:01.270 \dashrightarrow 00:35:03.720$  That doesn't help you with data capture,

NOTE Confidence: 0.7976486

 $00:35:03.720 \longrightarrow 00:35:04.740$  so Luckily enough,

NOTE Confidence: 0.7976486

 $00:35:04.740 \longrightarrow 00:35:07.120$  I work in a research clinical research

NOTE Confidence: 0.7976486

 $00{:}35{:}07.188 \dashrightarrow 00{:}35{:}09.336$  clinic that has red cap implimented.

NOTE Confidence: 0.7976486

 $00:35:09.340 \longrightarrow 00:35:11.494$  So we've got some good data

NOTE Confidence: 0.7976486

 $00{:}35{:}11.494 \dashrightarrow 00{:}35{:}13.347$  capture resource is there and

NOTE Confidence: 0.7976486

00:35:13.347 --> 00:35:15.417 it can generate reports for the

NOTE Confidence: 0.7976486

00:35:15.417 --> 00:35:17.410 funders so that that went OK.

NOTE Confidence: 0.7976486

00:35:17.410 --> 00:35:19.165 But way to colleagues about

NOTE Confidence: 0.7976486

 $00:35:19.165 \longrightarrow 00:35:20.920$  to send you an email.

NOTE Confidence: 0.7976486

 $00{:}35{:}20.920 \dashrightarrow 00{:}35{:}23.440$  Unfortunately they send that email to your

00:35:23.440 --> 00:35:25.837 Yale outlook instead of your demas outlook,

NOTE Confidence: 0.7976486

 $00{:}35{:}25.840 \dashrightarrow 00{:}35{:}27.940$  which is a completely separate login.

NOTE Confidence: 0.7976486

 $00:35:27.940 \longrightarrow 00:35:30.340$  So you have to toggle across.

NOTE Confidence: 0.797648600:35:30.340 --> 00:35:30.710 Uh,

NOTE Confidence: 0.797648600:35:30.710 --> 00:35:31.080 give

NOTE Confidence: 0.76728946

 $00:35:31.080 \longrightarrow 00:35:33.300$  me Doctor Cahill. Sorry to interrupt,

NOTE Confidence: 0.76728946

00:35:33.300 --> 00:35:35.890 can you put this in Presenter View?

NOTE Confidence: 0.76728946

 $00{:}35{:}35.890 --> 00{:}35{:}37.740$  Yeah I can. I can.

NOTE Confidence: 0.91392255

 $00:35:39.820 \longrightarrow 00:35:41.740$  Perfect thank you.

NOTE Confidence: 0.91392255

00:35:41.740 --> 00:35:43.876 Thanks, Trisha. So we have to.

NOTE Confidence: 0.91392255

 $00:35:43.880 \longrightarrow 00:35:46.379$  We have to toggle across but OK,

NOTE Confidence: 0.91392255

 $00:35:46.380 \longrightarrow 00:35:47.451$  forget about it.

NOTE Confidence: 0.91392255

 $00{:}35{:}47.451 \dashrightarrow 00{:}35{:}49.950$  Let's go on a video conference instead.

NOTE Confidence: 0.91392255

 $00:35:49.950 \longrightarrow 00:35:52.086$  So we jump on Yell Zoom,

NOTE Confidence: 0.91392255

 $00:35:52.090 \longrightarrow 00:35:54.638$  but during the course of our conversations

 $00:35:54.638 \longrightarrow 00:35:57.090$  we start talking bout a CMAC patients.

NOTE Confidence: 0.91392255

 $00:35:57.090 \dashrightarrow 00:35:58.830$  So policy Demas from Dima says

NOTE Confidence: 0.91392255

00:35:58.830 --> 00:36:01.388 we need to jump onto DEMAS teams

NOTE Confidence: 0.91392255

 $00{:}36{:}01.388 \dashrightarrow 00{:}36{:}03.156$  instead which currently freezes.

NOTE Confidence: 0.91392255

 $00{:}36{:}03.160 \dashrightarrow 00{:}36{:}05.589$  Then we need to download a blank

NOTE Confidence: 0.91392255

 $00{:}36{:}05.589 \dashrightarrow 00{:}36{:}07.423$  admission template for the client

NOTE Confidence: 0.91392255

 $00:36:07.423 \longrightarrow 00:36:09.228$  that's on the DEMAS Intranet.

NOTE Confidence: 0.91392255

 $00:36:09.230 \longrightarrow 00:36:11.768$  Unfortunately we don't have remote desktop.

NOTE Confidence: 0.91392255

 $00{:}36{:}11.770 --> 00{:}36{:}13.166$  Access for the Internet,

NOTE Confidence: 0.91392255

00:36:13.166 --> 00:36:14.911 but Luckily there's a copy

NOTE Confidence: 0.91392255

00:36:14.911 --> 00:36:16.630 on your box I'm moving.

NOTE Confidence: 0.91392255

 $00:36:16.630 \longrightarrow 00:36:19.374$  I'm moving faster here if we want

NOTE Confidence: 0.91392255

 $00:36:19.374 \longrightarrow 00:36:21.733$  to communicate Phi on that template

NOTE Confidence: 0.91392255

 $00:36:21.733 \longrightarrow 00:36:24.316$  we have to use Zix secure email.

NOTE Confidence: 0.91392255

00:36:24.320 --> 00:36:26.468 I want to sign a nursing

NOTE Confidence: 0.91392255

 $00:36:26.468 \longrightarrow 00:36:27.900$  order for this client,

 $00:36:27.900 \longrightarrow 00:36:30.231$  so I see whether there with Laura

NOTE Confidence: 0.91392255

 $00{:}36{:}30.231 \dashrightarrow 00{:}36{:}32.808$  Home Care that has an online portal

NOTE Confidence: 0.91392255

 $00{:}36{:}32.808 \dashrightarrow 00{:}36{:}34.693$  for signing the Care orders.

NOTE Confidence: 0.91392255

 $00:36:34.700 \longrightarrow 00:36:35.057$  Unfortunately,

NOTE Confidence: 0.91392255

 $00:36:35.057 \longrightarrow 00:36:38.696$  this client is one of is with one of the

NOTE Confidence: 0.91392255

 $00{:}36{:}38.696 \dashrightarrow 00{:}36{:}41.146$  16 other agencies that we work with,

NOTE Confidence: 0.91392255

 $00:36:41.150 \longrightarrow 00:36:44.730$  so we have to use fax for that next job.

NOTE Confidence: 0.91392255

00:36:44.730 --> 00:36:47.610 I need to look at some lab work so we

NOTE Confidence: 0.91392255

00:36:47.687 --> 00:36:50.627 look at Hartford Healthcare for lab work

NOTE Confidence: 0.91392255

 $00:36:50.627 \dashrightarrow 00:36:53.678$  either on the portal or via via fax.

NOTE Confidence: 0.91392255

00:36:53.680 --> 00:36:54.081 Unfortunately,

NOTE Confidence: 0.91392255

 $00:36:54.081 \longrightarrow 00:36:56.086$  there's no lab works there.

NOTE Confidence: 0.91392255

 $00{:}36{:}56.090 \dashrightarrow 00{:}36{:}57.980$  It seems that the clients opted to

NOTE Confidence: 0.91392255

00:36:57.980 --> 00:37:00.119 use quest in the community instead,

NOTE Confidence: 0.91392255

00:37:00.120 --> 00:37:02.192 so we log on to Quantum instead

 $00:37:02.192 \longrightarrow 00:37:04.150$  to look at that next job,

NOTE Confidence: 0.91392255

 $00:37:04.150 \longrightarrow 00:37:05.406$  put in medication refill.

NOTE Confidence: 0.91392255

00:37:05.406 --> 00:37:07.560 So we put that into RX NT.

NOTE Confidence: 0.91392255

 $00:37:07.560 \longrightarrow 00:37:09.618$  But we need to print off the

NOTE Confidence: 0.91392255

 $00:37:09.618 \longrightarrow 00:37:10.970$  orders into the chart.

NOTE Confidence: 0.91392255

00:37:10.970 --> 00:37:13.140 It looks like we're prescribing clause Appin,

NOTE Confidence: 0.91392255

 $00:37:13.140 \dashrightarrow 00:37:16.620$  but also Ativan, so I also log into

NOTE Confidence: 0.91392255

 $00:37:16.620 \longrightarrow 00:37:19.479$  the closet in REM system CTP&P.

NOTE Confidence: 0.91392255

 $00:37:19.480 \longrightarrow 00:37:21.874$  Oh no, the patients in the ER,

NOTE Confidence: 0.91392255

 $00:37:21.880 \longrightarrow 00:37:23.902$  but Luckily we have read only

NOTE Confidence: 0.91392255

 $00{:}37{:}23.902 --> 00{:}37{:}25.650$  access to young Haven Epic,

NOTE Confidence: 0.91392255

 $00{:}37{:}25.650 --> 00{:}37{:}27.708$  so we can log in there.

NOTE Confidence: 0.91392255

 $00{:}37{:}27.710 \dashrightarrow 00{:}37{:}29.720$  So that's a fair summary I

NOTE Confidence: 0.91392255

 $00:37:29.720 \longrightarrow 00:37:31.829$  think and hope to send you.

NOTE Confidence: 0.91392255

00:37:31.830 --> 00:37:34.566 Correct me if I'm wrong of our currency.

NOTE Confidence: 0.91392255

00:37:34.570 --> 00:37:35.599 MHC information ecology.

 $00:37:38.230 \longrightarrow 00:37:40.158$  So I hope that's all clear to everyone.

NOTE Confidence: 0.8442803

 $00:37:42.830 \longrightarrow 00:37:44.360$  So as you can see,

NOTE Confidence: 0.8442803

00:37:44.360 --> 00:37:46.800 it's hard to do conventional Qi at CMAC.

NOTE Confidence: 0.8442803

 $00:37:46.800 \longrightarrow 00:37:49.240$  Nevertheless, we have a lot of strength here,

NOTE Confidence: 0.8442803

 $00:37:49.240 \longrightarrow 00:37:51.070$  and I want to highlight here,

NOTE Confidence: 0.8442803

 $00{:}37{:}51.070 \dashrightarrow 00{:}37{:}53.058$  and I'm not going to go through

NOTE Confidence: 0.8442803

 $00:37:53.058 \longrightarrow 00:37:54.729$  each of these for brevity.

NOTE Confidence: 0.8442803

 $00:37:54.730 \longrightarrow 00:37:56.542$  There's a few highlights here that's

NOTE Confidence: 0.8442803

 $00:37:56.542 \longrightarrow 00:37:58.689$  stood out to me over the years,

NOTE Confidence: 0.8442803

 $00:37:58.690 \dashrightarrow 00:38:00.839$  either because I've had the pleasure of

NOTE Confidence: 0.8442803

 $00{:}38{:}00.839 \dashrightarrow 00{:}38{:}02.958$  being involved with some of these efforts,

NOTE Confidence: 0.8442803

 $00:38:02.960 \longrightarrow 00:38:04.790$  working with some of these individuals,

NOTE Confidence: 0.8442803

 $00:38:04.790 \longrightarrow 00:38:06.925$  or they've really spoken to really salient

NOTE Confidence: 0.8442803

 $00:38:06.925 \longrightarrow 00:38:08.449$  narratives that that's around them.

NOTE Confidence: 0.8442803

00:38:08.450 --> 00:38:10.571 I mean, you have you have quite

 $00{:}38{:}10.571 \dashrightarrow 00{:}38{:}11.810$  structured Qi processes here.

NOTE Confidence: 0.8442803

00:38:11.810 --> 00:38:13.330 For for the Joint Commission,

NOTE Confidence: 0.8442803

 $00:38:13.330 \longrightarrow 00:38:15.580$  but you also have things like.

NOTE Confidence: 0.8442803

00:38:15.580 --> 00:38:17.506 We have a cross country ski

NOTE Confidence: 0.8442803

00:38:17.506 --> 00:38:19.800 team for our snow preparedness,

NOTE Confidence: 0.8442803

 $00:38:19.800 \longrightarrow 00:38:23.400$  forgetting forgetting physicians on site.

NOTE Confidence: 0.8442803

00:38:23.400 --> 00:38:26.595 I also want to shout out to Will Rutland,

NOTE Confidence: 0.8442803

 $00:38:26.600 \longrightarrow 00:38:29.039$  so as a PG three he notice to a

NOTE Confidence: 0.8442803

 $00{:}38{:}29.039 \dashrightarrow 00{:}38{:}31.874$  real gap in in bridging meds between

NOTE Confidence: 0.8442803

 $00:38:31.874 \longrightarrow 00:38:34.348$  the only Haven hospital system in

NOTE Confidence: 0.8442803

00:38:34.348 --> 00:38:36.924 our CMAC pharmacy and as you know,

NOTE Confidence: 0.8442803

 $00:38:36.930 \longrightarrow 00:38:38.226$  as a resident can,

NOTE Confidence: 0.8442803

 $00:38:38.226 \longrightarrow 00:38:40.170$  he bridged the two systems of

NOTE Confidence: 0.8442803

 $00{:}38{:}40.247 \dashrightarrow 00{:}38{:}43.111$  care and put in place an epic best

NOTE Confidence: 0.8442803

00:38:43.111 --> 00:38:45.120 practices advisory for CMAC Pharmacy,

NOTE Confidence: 0.8442803

 $00:38:45.120 \longrightarrow 00:38:47.124$  which which has been has been

00:38:47.124 --> 00:38:49.390 triggered 31 times since its inception,

NOTE Confidence: 0.8442803

 $00:38:49.390 \longrightarrow 00:38:52.216$  but I'll let you peruse the

NOTE Confidence: 0.8442803

 $00:38:52.216 \longrightarrow 00:38:53.629$  other examples here.

NOTE Confidence: 0.8442803

 $00:38:53.630 \longrightarrow 00:38:55.030$  But as you can see,

NOTE Confidence: 0.8442803

 $00:38:55.030 \longrightarrow 00:38:57.062$  it takes a village and I could certainly

NOTE Confidence: 0.8442803

 $00:38:57.062 \longrightarrow 00:38:59.211$  be critiqued here that some of these

NOTE Confidence: 0.8442803

 $00:38:59.211 \longrightarrow 00:39:00.479$  examples stressed stretched the

NOTE Confidence: 0.8442803

 $00{:}39{:}00.479 \dashrightarrow 00{:}39{:}01.996$  definition of Qi initiatives a bit.

NOTE Confidence: 0.8442803

 $00:39:02.000 \longrightarrow 00:39:03.953$  But what they do is capture the

NOTE Confidence: 0.8442803

 $00:39:03.953 \longrightarrow 00:39:04.790$  spirit of CMH.

NOTE Confidence: 0.8442803

 $00{:}39{:}04.790 \dashrightarrow 00{:}39{:}06.190$  See, we all mark in,

NOTE Confidence: 0.8442803

 $00{:}39{:}06.190 \dashrightarrow 00{:}39{:}08.818$  and we strive for excellence in

NOTE Confidence: 0.8442803

 $00:39:08.818 \longrightarrow 00:39:10.570$  our in our mission.

NOTE Confidence: 0.8442803

 $00:39:10.570 \longrightarrow 00:39:11.810$  So we've established informatics

NOTE Confidence: 0.8442803

 $00:39:11.810 \longrightarrow 00:39:13.360$  is a challenge for us,

00:39:13.360 --> 00:39:15.840 but we are mission driven and our strength,

NOTE Confidence: 0.8442803

 $00{:}39{:}15.840 \dashrightarrow 00{:}39{:}18.320$  so we have a community rich and dedicated,

NOTE Confidence: 0.8442803

00:39:18.320 --> 00:39:18.966 caring, smart,

NOTE Confidence: 0.8442803

 $00:39:18.966 \longrightarrow 00:39:20.258$  creative and motivated individuals

NOTE Confidence: 0.8442803

 $00:39:20.258 \longrightarrow 00:39:22.679$  and we have an access to an array

NOTE Confidence: 0.8442803

 $00:39:22.679 \longrightarrow 00:39:24.019$  of resources and expertise as

NOTE Confidence: 0.8442803

 $00:39:24.019 \longrightarrow 00:39:25.448$  well as community partners,

NOTE Confidence: 0.8442803

 $00:39:25.450 \longrightarrow 00:39:28.390$  some of whom are also presenting here

NOTE Confidence: 0.8442803

 $00{:}39{:}28.390 \dashrightarrow 00{:}39{:}31.637$  today who are willing to help us out.

NOTE Confidence: 0.8442803

 $00:39:31.640 \longrightarrow 00:39:34.125$  So traditional Qi is hard to do.

NOTE Confidence: 0.8442803

 $00:39:34.130 \longrightarrow 00:39:34.842$  It's MHC.

NOTE Confidence: 0.8442803

 $00:39:34.842 \longrightarrow 00:39:36.978$  We've seen some encouraging narratives today,

NOTE Confidence: 0.8442803

 $00:39:36.980 \longrightarrow 00:39:38.760$  but how do we know,

NOTE Confidence: 0.8442803

 $00:39:38.760 \longrightarrow 00:39:43.184$  objectively that we are doing a good job?

NOTE Confidence: 0.8442803

 $00:39:43.190 \longrightarrow 00:39:45.950$  So what other models of Qi are available

NOTE Confidence: 0.8442803

 $00:39:45.950 \longrightarrow 00:39:48.662$  that could help us so one model could

 $00:39:48.662 \longrightarrow 00:39:51.518$  be seeding or joining and outcomes oriented,

NOTE Confidence: 0.8442803

00:39:51.520 --> 00:39:52.570 learning health system,

NOTE Confidence: 0.8442803

 $00:39:52.570 \longrightarrow 00:39:54.670$  and I've thrown up a couple

NOTE Confidence: 0.8442803

 $00:39:54.670 \longrightarrow 00:39:56.580$  of definitions of of that.

NOTE Confidence: 0.8442803

 $00:39:56.580 \longrightarrow 00:39:58.076$  Their outcomes oriented learning

NOTE Confidence: 0.8442803

00:39:58.076 --> 00:40:00.320 health system would focus on core.

NOTE Confidence: 0.8442803

 $00:40:00.320 \longrightarrow 00:40:01.672$  Or outcomes.

NOTE Confidence: 0.8442803

00:40:01.672 --> 00:40:04.376 Not processes of care,

NOTE Confidence: 0.8442803

 $00:40:04.380 \longrightarrow 00:40:05.712$  so it allows.

NOTE Confidence: 0.8442803

 $00:40:05.712 \longrightarrow 00:40:08.820$  The reality of of a community mental

NOTE Confidence: 0.8442803

00:40:08.917 --> 00:40:12.397 Health Center to do what it does best

NOTE Confidence: 0.8442803

 $00:40:12.397 \longrightarrow 00:40:15.495$  was keeping an eye on what we agree.

NOTE Confidence: 0.8442803

 $00:40:15.500 \longrightarrow 00:40:17.360$  We need to be doing.

NOTE Confidence: 0.8442803

00:40:17.360 --> 00:40:18.844 Ultimately for the population

NOTE Confidence: 0.8442803

 $00:40:18.844 \longrightarrow 00:40:20.699$  with serving the core outcome,

 $00:40:20.700 \longrightarrow 00:40:22.962$  shipset should be derived from and

NOTE Confidence: 0.8442803

 $00{:}40{:}22.962 \dashrightarrow 00{:}40{:}24.889$  continuously reviewed from multi stake

NOTE Confidence: 0.8442803

 $00{:}40{:}24.889 \dashrightarrow 00{:}40{:}27.049$  in multi stakeholder input to ensure

NOTE Confidence: 0.8442803

 $00:40:27.049 \longrightarrow 00:40:29.258$  it remains meaningful for the population.

NOTE Confidence: 0.8442803

 $00:40:29.260 \longrightarrow 00:40:31.570$  Were trying to serve and the

NOTE Confidence: 0.8442803

 $00:40:31.570 \longrightarrow 00:40:33.719$  Institute of Medicine guides us here.

NOTE Confidence: 0.8442803

 $00:40:33.720 \longrightarrow 00:40:35.610$  They they talk about an

NOTE Confidence: 0.8442803

 $00:40:35.610 \longrightarrow 00:40:37.122$  LHS thriving when science.

NOTE Confidence: 0.8442803

 $00:40:37.130 \longrightarrow 00:40:38.634$  Infomatics incentives and culture

NOTE Confidence: 0.8442803

 $00:40:38.634 \longrightarrow 00:40:40.138$  aligned for continuous improvement.

NOTE Confidence: 0.8442803

 $00{:}40{:}40.140 \dashrightarrow 00{:}40{:}44.300$  And so I just wanted to expand on that a

NOTE Confidence: 0.8424812

 $00:40:44.406 \longrightarrow 00:40:47.176$  little bit. So this is how we've been

NOTE Confidence: 0.8424812

00:40:47.176 --> 00:40:49.453 thinking about it at step as sort of

NOTE Confidence: 0.8424812

 $00:40:49.453 \longrightarrow 00:40:51.692$  four pillars of a model learning health

NOTE Confidence: 0.8424812

 $00:40:51.692 \longrightarrow 00:40:54.097$  system for continuous quality improvement.

NOTE Confidence: 0.8424812

 $00{:}40{:}54.100 \dashrightarrow 00{:}40{:}55.352$  So science rigorous methodology.

00:40:55.352 --> 00:40:56.604 Essentially you want to

NOTE Confidence: 0.8424812

 $00{:}40{:}56.604 \dashrightarrow 00{:}40{:}58.049$  get your measures rights,

NOTE Confidence: 0.8424812

 $00:40:58.050 \longrightarrow 00:41:00.458$  but you want to capture the value of

NOTE Confidence: 0.8424812

 $00:41:00.458 \longrightarrow 00:41:02.659$  qualitative as well as quantitative data.

NOTE Confidence: 0.8424812

 $00{:}41{:}02.660 \dashrightarrow 00{:}41{:}04.740$  You want to Orient around a core dynamic

NOTE Confidence: 0.8424812

 $00:41:04.740 \longrightarrow 00:41:07.260$  set of multi stakeholder derived outcomes.

NOTE Confidence: 0.8424812

00:41:07.260 --> 00:41:08.172 As I've mentioned,

NOTE Confidence: 0.8424812

00:41:08.172 --> 00:41:10.300 I've put the next one in brackets

NOTE Confidence: 0.8424812

 $00:41:10.367 \longrightarrow 00:41:11.947$  because this is something that

NOTE Confidence: 0.8424812

 $00:41:11.947 \longrightarrow 00:41:13.963$  we're sort of adding to this

NOTE Confidence: 0.8424812

 $00:41:13.963 \longrightarrow 00:41:15.818$  definition as a future direction,

NOTE Confidence: 0.8424812

 $00:41:15.820 \longrightarrow 00:41:16.772$  but integration.

NOTE Confidence: 0.8424812

00:41:16.772 --> 00:41:18.676 To support multi directional

NOTE Confidence: 0.8424812

 $00:41:18.676 \longrightarrow 00:41:20.580$  knowledge generation and translation,

NOTE Confidence: 0.8424812

 $00:41:20.580 \longrightarrow 00:41:23.238$  can we plug learning health systems

 $00:41:23.238 \longrightarrow 00:41:25.010$  into basic science research

NOTE Confidence: 0.8424812

 $00:41:25.088 \longrightarrow 00:41:27.128$  and the rapeutics development?

NOTE Confidence: 0.8424812

 $00:41:27.130 \longrightarrow 00:41:29.212$  Next informatics we really want to

NOTE Confidence: 0.8424812

 $00:41:29.212 \longrightarrow 00:41:31.280$  minimize the burden to operators.

NOTE Confidence: 0.8424812

 $00:41:31.280 \longrightarrow 00:41:33.632$  As you can see from our sort

NOTE Confidence: 0.8424812

00:41:33.632 --> 00:41:35.800 of data data flow ecology,

NOTE Confidence: 0.8424812

 $00:41:35.800 \longrightarrow 00:41:38.347$  we want to try to minimize as much as

NOTE Confidence: 0.8424812

 $00:41:38.347 \longrightarrow 00:41:40.637$  possible parallel entry into systems and

NOTE Confidence: 0.8424812

 $00{:}41{:}40.637 {\:\dashrightarrow\:} 00{:}41{:}43.158$  try to create opportunities for passive

NOTE Confidence: 0.8424812

 $00:41:43.158 \longrightarrow 00:41:45.226$  and opportunistic data collection.

NOTE Confidence: 0.8424812

 $00:41:45.230 \longrightarrow 00:41:47.792$  We want to securely and ethically support

NOTE Confidence: 0.8424812

00:41:47.792 --> 00:41:49.333 interoperability and integration of

NOTE Confidence: 0.8424812

 $00:41:49.333 \longrightarrow 00:41:50.877$  applications and multiple databases,

NOTE Confidence: 0.8424812

 $00:41:50.880 \longrightarrow 00:41:53.136$  and we want to be agile,

NOTE Confidence: 0.8424812

 $00:41:53.140 \longrightarrow 00:41:54.728$  user centered and collaborative

NOTE Confidence: 0.8424812

 $00{:}41{:}54.728 {\:{\mbox{--}}\!\!>}\ 00{:}41{:}56.713$  in our design and development

 $00:41:56.713 \longrightarrow 00:41:58.420$  of mathematics systems.

NOTE Confidence: 0.8424812

 $00:41:58.420 \longrightarrow 00:42:01.591$  And one idea would be embedding embedding

NOTE Confidence: 0.8424812

 $00:42:01.591 \longrightarrow 00:42:04.259$  dashboards into everyday clinical workflow.

NOTE Confidence: 0.8424812

 $00:42:04.260 \longrightarrow 00:42:06.200$  In terms of building incentives

NOTE Confidence: 0.8424812

 $00{:}42{:}06.200 \dashrightarrow 00{:}42{:}08.512$  and Doctor Hermes spoke a little

NOTE Confidence: 0.8424812

 $00:42:08.512 \longrightarrow 00:42:10.598$  bit to this today at the VA,

NOTE Confidence: 0.8424812

 $00:42:10.600 \longrightarrow 00:42:12.712$  we want to protest the buy

NOTE Confidence: 0.8424812

 $00:42:12.712 \longrightarrow 00:42:14.120$  in of our operators,

NOTE Confidence: 0.8424812

 $00:42:14.120 \longrightarrow 00:42:15.468$  not just the managers.

NOTE Confidence: 0.8424812

00:42:15.468 --> 00:42:18.690 So we want to empower the user to reflect,

NOTE Confidence: 0.8424812

 $00:42:18.690 \longrightarrow 00:42:19.042$  learn,

NOTE Confidence: 0.8424812

 $00:42:19.042 \longrightarrow 00:42:20.802$  and improve while we're working

NOTE Confidence: 0.8424812

 $00:42:20.802 \longrightarrow 00:42:22.210$  around these these measures,

NOTE Confidence: 0.8424812

 $00:42:22.210 \longrightarrow 00:42:24.415$  we want to offer support and the

NOTE Confidence: 0.8424812

 $00:42:24.415 \longrightarrow 00:42:26.439$  tools to solve those problems,

 $00:42:26.440 \longrightarrow 00:42:28.904$  and we want to value autonomy and

NOTE Confidence: 0.8424812

 $00{:}42{:}28.904 \dashrightarrow 00{:}42{:}29.960$  individualism wherever possible.

NOTE Confidence: 0.8424812

00:42:29.960 --> 00:42:32.060 Whilst we are benchmark working

NOTE Confidence: 0.8424812

 $00{:}42{:}32.060 \dashrightarrow 00{:}42{:}34.750$  outcomes and trying to to ensure.

NOTE Confidence: 0.8424812

00:42:34.750 --> 00:42:36.725 Ensure consistent quality across our

NOTE Confidence: 0.8424812

 $00{:}42{:}36.725 \dashrightarrow 00{:}42{:}39.270$  systems of care and Lastly culture.

NOTE Confidence: 0.8424812

 $00:42:39.270 \longrightarrow 00:42:42.147$  I always enjoy being reminded of this.

NOTE Confidence: 0.8424812

 $00:42:42.150 \longrightarrow 00:42:44.610$  Quote Culture eats strategy for breakfast.

NOTE Confidence: 0.8424812

00:42:44.610 --> 00:42:45.432 You know,

NOTE Confidence: 0.8424812

00:42:45.432 --> 00:42:48.720 we wanted to develop a culture of inclusion,

NOTE Confidence: 0.8424812

00:42:48.720 --> 00:42:49.131 responsiveness,

NOTE Confidence: 0.8424812

00:42:49.131 --> 00:42:51.186 respect and humility around Qi.

NOTE Confidence: 0.8424812

 $00:42:51.190 \longrightarrow 00:42:54.515$  We want to form a nonpunitive supportive

NOTE Confidence: 0.8424812

00:42:54.515 --> 00:42:57.189 community for continuous learning of all.

NOTE Confidence: 0.8424812

 $00:42:57.190 \longrightarrow 00:42:59.780$  And we want to engender hope for

NOTE Confidence: 0.8424812

 $00:42:59.780 \longrightarrow 00:43:01.610$  improvement and elevates successes.

 $00:43:01.610 \longrightarrow 00:43:03.896$  And that's really at the core

NOTE Confidence: 0.8424812

 $00{:}43{:}03.896 \dashrightarrow 00{:}43{:}06.030$  of a learning health system.

NOTE Confidence: 0.8424812

 $00:43:06.030 \longrightarrow 00:43:08.286$  It really wants to foster these

NOTE Confidence: 0.8424812

 $00{:}43{:}08.286 \rightarrow 00{:}43{:}09.790$  water cooler conversations that

NOTE Confidence: 0.8424812

 $00:43:09.850 \longrightarrow 00:43:11.546$  generate creativity and then

NOTE Confidence: 0.8424812

00:43:11.546 --> 00:43:13.666 support rapid cycles of innovation.

NOTE Confidence: 0.8433249

 $00:43:15.850 \longrightarrow 00:43:18.760$  So I want to elevate.

NOTE Confidence: 0.8433249

 $00:43:18.760 \longrightarrow 00:43:21.126$  That the work of the nursery and

NOTE Confidence: 0.8433249

00:43:21.126 --> 00:43:23.680 Laura Levine Sykes at step they've

NOTE Confidence: 0.8433249

 $00:43:23.680 \longrightarrow 00:43:26.130$  recently launched the Connecticut early

NOTE Confidence: 0.8433249

 $00{:}43{:}26.130 \dashrightarrow 00{:}43{:}28.179$  Psychosis Learning Health Network,

NOTE Confidence: 0.8433249

 $00:43:28.180 \longrightarrow 00:43:31.050$  which is is seeking really to extend

NOTE Confidence: 0.8433249

 $00:43:31.050 \longrightarrow 00:43:32.796$  steps impacts statewide through

NOTE Confidence: 0.8433249

00:43:32.796 --> 00:43:35.016 a local learning health system.

NOTE Confidence: 0.8433249

 $00:43:35.020 \longrightarrow 00:43:37.911$  You can see from this slide and

 $00:43:37.911 \longrightarrow 00:43:41.018$  I won't go through all of it.

NOTE Confidence: 0.8433249

 $00:43:41.020 \longrightarrow 00:43:44.009$  This is this is Doctor Sykes slide.

NOTE Confidence: 0.8433249

 $00:43:44.010 \longrightarrow 00:43:46.854$  There's a real emphasis on supporting

NOTE Confidence: 0.8433249

 $00:43:46.854 \longrightarrow 00:43:48.750$  with education and training.

NOTE Confidence: 0.8433249

 $00:43:48.750 \longrightarrow 00:43:51.178$  If you want to learn more, there's a.

NOTE Confidence: 0.8433249

00:43:51.178 --> 00:43:53.306 There's a link at the bottom there,

NOTE Confidence: 0.8433249

 $00{:}43{:}53.310 \dashrightarrow 00{:}43{:}55.134$  and I encourage you water to

NOTE Confidence: 0.8433249

 $00:43:55.134 \longrightarrow 00:43:56.350$  check out the website,

NOTE Confidence: 0.8433249

 $00:43:56.350 \longrightarrow 00:43:58.359$  but this is what's happening locally in

NOTE Confidence: 0.8433249

00:43:58.359 --> 00:43:59.910 Connecticut from from step extending

NOTE Confidence: 0.8433249

 $00{:}43{:}59.910 \dashrightarrow 00{:}44{:}01.818$  into this learning health system model,

NOTE Confidence: 0.8433249

 $00:44:01.820 \longrightarrow 00:44:03.794$  and also want to acknowledge the funders

NOTE Confidence: 0.8433249

 $00:44:03.794 \longrightarrow 00:44:05.770$  there in the bottom right corner.

NOTE Confidence: 0.8264091

00:44:08.040 --> 00:44:10.236 So a busy slide. I apologize,

NOTE Confidence: 0.8264091

 $00:44:10.240 \longrightarrow 00:44:12.221$  but we realized that we wanted to

NOTE Confidence: 0.8264091

 $00{:}44{:}12.221 \dashrightarrow 00{:}44{:}14.528$  in order to develop and outcomes

00:44:14.528 --> 00:44:16.848 oriented learning health system model.

NOTE Confidence: 0.8264091

 $00:44:16.850 \longrightarrow 00:44:19.522$  In this day and age we need to

NOTE Confidence: 0.8264091

 $00:44:19.522 \longrightarrow 00:44:21.989$  support it with a digital media.

NOTE Confidence: 0.8264091

 $00:44:21.990 \longrightarrow 00:44:23.820$  So what does that mean?

NOTE Confidence: 0.8264091

00:44:23.820 --> 00:44:25.660 It means having an application,

NOTE Confidence: 0.8264091

 $00:44:25.660 \longrightarrow 00:44:26.722$  a data system,

NOTE Confidence: 0.8264091

 $00:44:26.722 \longrightarrow 00:44:28.492$  a database that facilitates the

NOTE Confidence: 0.8264091

 $00:44:28.492 \longrightarrow 00:44:30.383$  integration of multiple data sources

NOTE Confidence: 0.8264091

00:44:30.383 --> 00:44:32.627 and create sort of reflective space.

NOTE Confidence: 0.8264091

 $00:44:32.630 \longrightarrow 00:44:33.785$  For diffuse providers,

NOTE Confidence: 0.8264091

 $00:44:33.785 \longrightarrow 00:44:36.095$  diffuse clinics to sit and reflect

NOTE Confidence: 0.8264091

 $00:44:36.095 \longrightarrow 00:44:38.130$  and come up with these ideas.

NOTE Confidence: 0.8264091

 $00{:}44{:}38.130 \dashrightarrow 00{:}44{:}41.138$  So we applied for some funding to build.

NOTE Confidence: 0.8264091

 $00:44:41.140 \longrightarrow 00:44:43.534$  A prototype for this and it's it's

NOTE Confidence: 0.8264091

 $00:44:43.534 \longrightarrow 00:44:45.680$  gone through a few iterations.

 $00:44:45.680 \longrightarrow 00:44:47.948$  As you can see over over the

NOTE Confidence: 0.8264091

 $00{:}44{:}47.948 \dashrightarrow 00{:}44{:}50.305$  years we were asked to present

NOTE Confidence: 0.8264091

 $00:44:50.305 \longrightarrow 00:44:52.475$  this prototype by Bob Hines,

NOTE Confidence: 0.8264091

 $00:44:52.480 \longrightarrow 00:44:54.315$  Senator Preparatory Meeting for a

NOTE Confidence: 0.8264091

 $00:44:54.315 \longrightarrow 00:44:56.920$  series of NIMHRA phase for the for

NOTE Confidence: 0.8264091

 $00:44:56.920 \longrightarrow 00:44:58.690$  what's now called the Eppinette

NOTE Confidence: 0.8264091

00:44:58.690 --> 00:45:00.799 project that's now started rolling.

NOTE Confidence: 0.8264091

 $00:45:00.800 \longrightarrow 00:45:02.685$  So that stands for early

NOTE Confidence: 0.8264091

 $00{:}45{:}02.685 \dashrightarrow 00{:}45{:}03.816$  Psychosis intervention network,

NOTE Confidence: 0.8264091

 $00:45:03.820 \longrightarrow 00:45:06.396$  so that is essentially modeled as a

NOTE Confidence: 0.8264091

 $00{:}45{:}06.396 \dashrightarrow 00{:}45{:}07.980$ nationwide learning health system,

NOTE Confidence: 0.8264091

 $00:45:07.980 \longrightarrow 00:45:09.870$  specifically for the first episode,

NOTE Confidence: 0.8264091

 $00{:}45{:}09.870 \dashrightarrow 00{:}45{:}11.578$  psychosis services and steps.

NOTE Confidence: 0.8264091

 $00:45:11.578 \longrightarrow 00:45:12.859$  Part of that.

NOTE Confidence: 0.8264091

00:45:12.860 --> 00:45:15.674 So the group is currently funded

NOTE Confidence: 0.8264091

00:45:15.674 --> 00:45:18.107 to implement our learning health

 $00:45:18.107 \longrightarrow 00:45:20.921$  system model in two of the

NOTE Confidence: 0.8264091

 $00{:}45{:}20.921 \dashrightarrow 00{:}45{:}22.820$  eight national eppinette hubs.

NOTE Confidence: 0.8264091

00:45:22.820 --> 00:45:27.077 So I just wanted to last couple of slides.

NOTE Confidence: 0.8264091

 $00:45:27.080 \longrightarrow 00:45:28.972$  This is what happen.

NOTE Confidence: 0.8264091

 $00:45:28.972 \longrightarrow 00:45:30.864$  It looks like nationally,

NOTE Confidence: 0.8264091

 $00:45:30.870 \longrightarrow 00:45:32.826$  there's eight regional hubs.

NOTE Confidence: 0.8264091

 $00:45:32.826 \longrightarrow 00:45:35.271$  There's 101 early psychosis clinics

NOTE Confidence: 0.8264091

 $00:45:35.271 \longrightarrow 00:45:38.076$  across 17 States and then there's

NOTE Confidence: 0.8264091

 $00{:}45{:}38.076 \dashrightarrow 00{:}45{:}39.868$  the eppinette data coordinating

NOTE Confidence: 0.8264091

 $00{:}45{:}39.868 \dashrightarrow 00{:}45{:}42.317$  center and their harmonized accord.

NOTE Confidence: 0.8264091

 $00:45:42.320 \longrightarrow 00:45:44.840$  Outcomes set which is starting to be

NOTE Confidence: 0.8264091

 $00{:}45{:}44.840 \dashrightarrow 00{:}45{:}46.710$  collected across across the network.

NOTE Confidence: 0.8264091

 $00{:}45{:}46.710 \dashrightarrow 00{:}45{:}49.644$  So this is one of the hubs that were

NOTE Confidence: 0.8264091

 $00{:}45{:}49.644 \dashrightarrow 00{:}45{:}52.177$  involved with the eyes of John Cain

NOTE Confidence: 0.8264091

 $00:45:52.177 \longrightarrow 00:45:54.400$  and Double Robinson at Northwell.

 $00:45:54.400 \longrightarrow 00:45:56.230$  It's called yeah Streeter network.

NOTE Confidence: 0.8264091

 $00{:}45{:}56.230 \to 00{:}45{:}57.786$  There are 12 clinics,

NOTE Confidence: 0.8264091

 $00:45:57.786 \longrightarrow 00:46:00.645$  one of which is step right there

NOTE Confidence: 0.8264091

 $00:46:00.645 \longrightarrow 00:46:03.697$  looking out the back of that cluster.

NOTE Confidence: 0.8264091

 $00:46:03.700 \longrightarrow 00:46:05.750$  And then the second network

NOTE Confidence: 0.8264091

00:46:05.750 --> 00:46:07.390 is called AC Eppinette,

NOTE Confidence: 0.8264091

 $00{:}46{:}07.390 \dashrightarrow 00{:}46{:}09.850$  so it's six larger academic sites.

NOTE Confidence: 0.8264091

00:46:09.850 --> 00:46:12.310 The PII is Alumbrera at Indiana,

NOTE Confidence: 0.8264091

 $00:46:12.310 \longrightarrow 00:46:15.194$  and we have the pleasure of working

NOTE Confidence: 0.8264091

 $00:46:15.194 \longrightarrow 00:46:19.949$  with this network too. So last slide.

NOTE Confidence: 0.8264091

 $00:46:19.950 \longrightarrow 00:46:22.830$  What could be the next steps?

NOTE Confidence: 0.8264091

 $00:46:22.830 \longrightarrow 00:46:24.820$  So can we possibly extend

NOTE Confidence: 0.8264091

 $00:46:24.820 \longrightarrow 00:46:26.014$  this LHS infrastructure?

NOTE Confidence: 0.8264091

 $00:46:26.020 \longrightarrow 00:46:26.604$  We restart,

NOTE Confidence: 0.8264091

 $00:46:26.604 \longrightarrow 00:46:28.648$  submerge in it and get it right

NOTE Confidence: 0.8264091

 $00:46:28.648 \longrightarrow 00:46:31.102$  to create new opportunities for

00:46:31.102 --> 00:46:33.198 knowledge generation and translation?

NOTE Confidence: 0.8264091

 $00{:}46{:}33.200 \longrightarrow 00{:}46{:}35.155$  And specifically can we extend

NOTE Confidence: 0.8264091

00:46:35.155 --> 00:46:37.110 it vertically upwards into really

NOTE Confidence: 0.8264091

 $00:46:37.179 \longrightarrow 00:46:38.783$  capturing the knowledge that

NOTE Confidence: 0.8264091

00:46:38.783 --> 00:46:40.788 exists in our wider community?

NOTE Confidence: 0.8264091

 $00:46:40.790 \longrightarrow 00:46:41.578$  Wider stakeholders,

NOTE Confidence: 0.8264091

 $00:46:41.578 \longrightarrow 00:46:43.154$  people with lived experience

NOTE Confidence: 0.8264091

 $00:46:43.154 \longrightarrow 00:46:45.170$  lay knowledge that there exists.

NOTE Confidence: 0.8264091

 $00{:}46{:}45.170 \dashrightarrow 00{:}46{:}47.312$  Can we also extend it vertically

NOTE Confidence: 0.8264091

 $00{:}46{:}47.312 \dashrightarrow 00{:}46{:}49.762$  downwards to integrate into the basic

NOTE Confidence: 0.8264091

 $00{:}46{:}49.762 \dashrightarrow 00{:}46{:}51.670$  clinical science collaborations by

NOTE Confidence: 0.8264091

 $00:46:51.670 \longrightarrow 00:46:53.578$  market development in the rapeutics?

NOTE Confidence: 0.8264091

 $00:46:53.580 \longrightarrow 00:46:54.446$  And then.

NOTE Confidence: 0.8264091

 $00:46:54.446 \longrightarrow 00:46:56.611$  Extending in these other directions

NOTE Confidence: 0.8264091

 $00:46:56.611 \longrightarrow 00:46:58.670$  with can we scale up?

00:46:58.670 --> 00:47:00.994 Can we scale up through the open

NOTE Confidence: 0.8264091

 $00:47:00.994 \longrightarrow 00:47:03.090$  net network and then potentially

NOTE Confidence: 0.8264091

 $00:47:03.090 \longrightarrow 00:47:04.626$  could we generalize,

NOTE Confidence: 0.8264091

 $00:47:04.630 \longrightarrow 00:47:07.006$  generalize to other severe mental illness?

NOTE Confidence: 0.8264091

 $00:47:07.010 \longrightarrow 00:47:09.806$  And that's where I'll end and

NOTE Confidence: 0.8264091

00:47:09.806 --> 00:47:12.550 thank you and feel free to.

NOTE Confidence: 0.8264091

 $00:47:12.550 \longrightarrow 00:47:15.518$  To get in touch and long awaited

NOTE Confidence: 0.8264091

00:47:15.518 --> 00:47:17.829 Doctor Rosa over to you Sir.

NOTE Confidence: 0.7505438

 $00:47:19.290 \longrightarrow 00:47:20.578$  Thank you doctor Cahill.

NOTE Confidence: 0.73222624

00:47:24.760 --> 00:47:28.156 Alright um. So good morning everybody,

NOTE Confidence: 0.73222624

 $00{:}47{:}28.160 \dashrightarrow 00{:}47{:}30.449$  so I'm going to be talking about

NOTE Confidence: 0.73222624

 $00:47:30.449 \longrightarrow 00:47:31.882$  the residency curriculum and

NOTE Confidence: 0.73222624

 $00{:}47{:}31.882 \dashrightarrow 00{:}47{:}33.422$  the transformation we've made

NOTE Confidence: 0.73222624

 $00:47:33.422 \longrightarrow 00:47:34.962$  around the quality improvement

NOTE Confidence: 0.73222624

00:47:34.962 --> 00:47:36.880 in patient safety curriculum for

NOTE Confidence: 0.73222624

 $00{:}47{:}36.880 \dashrightarrow 00{:}47{:}39.088$  residents over the past few years.

 $00:47:39.090 \longrightarrow 00:47:40.595$  Really, the when this started

NOTE Confidence: 0.73222624

 $00:47:40.595 \longrightarrow 00:47:42.100$  five or six years ago,

NOTE Confidence: 0.73222624

00:47:42.100 --> 00:47:43.595 the focus on quality improvement

NOTE Confidence: 0.73222624

 $00:47:43.595 \longrightarrow 00:47:45.439$  in patient safety in the curriculum

NOTE Confidence: 0.73222624

 $00:47:45.439 \longrightarrow 00:47:47.203$  is mostly reserved for the Pgy

NOTE Confidence: 0.73222624

 $00:47:47.203 \longrightarrow 00:47:49.034$  four year sort of after people

NOTE Confidence: 0.73222624

 $00:47:49.034 \longrightarrow 00:47:50.529$  had gone through basic clinical

NOTE Confidence: 0.73222624

 $00:47:50.529 \longrightarrow 00:47:51.979$  and other kinds of education,

NOTE Confidence: 0.73222624

 $00:47:51.979 \longrightarrow 00:47:53.677$  the idea was to help them

NOTE Confidence: 0.73222624

00:47:53.677 --> 00:47:55.586 optimize the way that they thought

NOTE Confidence: 0.73222624

 $00{:}47{:}55.586 \operatorname{{\mathsf{--}}}{>} 00{:}47{:}56.842$  about the clinical practice,

NOTE Confidence: 0.73222624

 $00{:}47{:}56.850 \dashrightarrow 00{:}47{:}59.146$  and I think based on some feedback that

NOTE Confidence: 0.73222624

 $00{:}47{:}59.146 \dashrightarrow 00{:}48{:}01.670$  we got in some AC GME survey results,

NOTE Confidence: 0.73222624

 $00{:}48{:}01.670 \dashrightarrow 00{:}48{:}03.427$  I'm going to share there was a

NOTE Confidence: 0.73222624

 $00:48:03.427 \longrightarrow 00:48:04.623$  significant effort and energy

 $00:48:04.623 \longrightarrow 00:48:06.179$  thord revitalizing the curriculum.

NOTE Confidence: 0.73222624

 $00:48:06.180 \longrightarrow 00:48:08.022$  I'm going to talk about that

NOTE Confidence: 0.73222624

 $00:48:08.022 \longrightarrow 00:48:09.939$  and show some of the work.

NOTE Confidence: 0.73222624

 $00:48:09.940 \longrightarrow 00:48:10.888$  Product from that effort.

NOTE Confidence: 0.73222624

 $00:48:10.888 \longrightarrow 00:48:12.073$  Over the past few years.

NOTE Confidence: 0.84195316

00:48:16.960 --> 00:48:18.530 So in 2015 every year,

NOTE Confidence: 0.84195316

00:48:18.530 --> 00:48:20.728 the AC Jimmy doesn't annual site survey,

NOTE Confidence: 0.84195316

 $00:48:20.730 \longrightarrow 00:48:21.986$  both residents and faculty,

NOTE Confidence: 0.84195316

 $00:48:21.986 \longrightarrow 00:48:24.874$  and it shows 15 the scores of the residency

NOTE Confidence: 0.84195316

 $00:48:24.874 \longrightarrow 00:48:27.431$  in these particular areas were not up to

NOTE Confidence: 0.84195316

 $00:48:27.431 \longrightarrow 00:48:29.517$  the standards that we were hoping for.

NOTE Confidence: 0.84195316

 $00:48:29.520 \longrightarrow 00:48:31.599$  So every year they ask questions about

NOTE Confidence: 0.84195316

 $00:48:31.599 \longrightarrow 00:48:33.202$  whether residents participate in quality

NOTE Confidence: 0.84195316

 $00:48:33.202 \longrightarrow 00:48:34.857$  improvement and patient safety activities.

NOTE Confidence: 0.84195316

 $00:48:34.860 \longrightarrow 00:48:36.738$  And as you can see here,

NOTE Confidence: 0.84195316

 $00:48:36.740 \longrightarrow 00:48:38.625$  the score here was 67% of

 $00:48:38.625 \longrightarrow 00:48:40.200$  residents indicated that they did,

NOTE Confidence: 0.84195316

 $00:48:40.200 \longrightarrow 00:48:42.210$  which was below the National Service

NOTE Confidence: 0.84195316

 $00:48:42.210 \longrightarrow 00:48:44.278$  or the national average at the time,

NOTE Confidence: 0.84195316

 $00:48:44.280 \longrightarrow 00:48:47.090$  another area is around. Resident.

NOTE Confidence: 0.84195316

 $00:48:47.090 \longrightarrow 00:48:48.278$  But their practice habits.

NOTE Confidence: 0.84195316

 $00:48:48.278 \longrightarrow 00:48:50.512$  Now this is different or distinct from

NOTE Confidence: 0.84195316

 $00:48:50.512 \longrightarrow 00:48:52.096$  receiving feedback and supervision.

NOTE Confidence: 0.84195316

 $00:48:52.100 \longrightarrow 00:48:53.558$  I think our residency program does

NOTE Confidence: 0.84195316

 $00{:}48{:}53.558 \dashrightarrow 00{:}48{:}55.592$  a great job of providing residents

NOTE Confidence: 0.84195316

00:48:55.592 --> 00:48:57.110 with supervision opportunities,

NOTE Confidence: 0.84195316

 $00{:}48{:}57.110 --> 00{:}48{:}58.780$  but this is really looking

NOTE Confidence: 0.84195316

00:48:58.780 --> 00:49:00.450 at more hard objective data,

NOTE Confidence: 0.84195316

 $00:49:00.450 \longrightarrow 00:49:02.090$  sort of quantifiable metrics that

NOTE Confidence: 0.84195316

 $00:49:02.090 \longrightarrow 00:49:04.350$  residents could look at and only 1/3

NOTE Confidence: 0.84195316

 $00:49:04.350 \longrightarrow 00:49:06.310$  of residents at the time reported that

 $00:49:06.310 \longrightarrow 00:49:08.555$  they were receiving that which was

NOTE Confidence: 0.84195316

 $00:49:08.555 \longrightarrow 00:49:10.465$  significantly below the national average.

NOTE Confidence: 0.8128357

 $00:49:15.090 \longrightarrow 00:49:16.458$  The residency program director,

NOTE Confidence: 0.8128357

 $00:49:16.458 \longrightarrow 00:49:18.470$  along with the GC, convened a

NOTE Confidence: 0.8128357

 $00:49:18.470 \longrightarrow 00:49:20.710$  task force to look at the Quality

NOTE Confidence: 0.8128357

00:49:20.710 --> 00:49:22.289 Improvement education across the.

NOTE Confidence: 0.85147053

 $00:49:26.400 \longrightarrow 00:49:28.320$  His work in step at the time he

NOTE Confidence: 0.85147053

 $00:49:28.320 \longrightarrow 00:49:30.477$  was one of the associate Program

NOTE Confidence: 0.85147053

 $00{:}49{:}30.477 \dashrightarrow 00{:}49{:}32.492$  Director's and he was responsible.

NOTE Confidence: 0.85147053

 $00:49:32.500 \longrightarrow 00:49:34.774$  The systems based practices and problem

NOTE Confidence: 0.85147053

 $00:49:34.774 \longrightarrow 00:49:36.658$  based learning and improvement elements

NOTE Confidence: 0.85147053

00:49:36.658 --> 00:49:38.835 of the curriculum that I now oversee,

NOTE Confidence: 0.85147053

 $00:49:38.840 \longrightarrow 00:49:41.171$  and so he put together a group that had

NOTE Confidence: 0.85147053

 $00:49:41.171 \longrightarrow 00:49:43.277$  broad multisite representation and also

NOTE Confidence: 0.85147053

 $00:49:43.277 \longrightarrow 00:49:45.512$  had resident representation as well.

NOTE Confidence: 0.8458157

 $00:49:55.370 \longrightarrow 00:49:57.813$  Here in residency with a stepwise progression

 $00:49:57.813 \longrightarrow 00:50:00.389$  it for more senior residents to try.

NOTE Confidence: 0.8458157

 $00{:}50{:}00.390 \dashrightarrow 00{:}50{:}02.115$  I'm sure residents were acknowledging

NOTE Confidence: 0.8458157

00:50:02.115 --> 00:50:04.341 this participation in the survey to give

NOTE Confidence: 0.8458157

 $00:50:04.341 \longrightarrow 00:50:06.117$  us credit for the work we were doing.

NOTE Confidence: 0.8458157

00:50:06.120 --> 00:50:08.256 To increase the routine practice habit,

NOTE Confidence: 0.8458157

 $00:50:08.260 \longrightarrow 00:50:09.728$  data feedback through implementing

NOTE Confidence: 0.8458157

00:50:09.728 --> 00:50:11.930 an EMR driven mechanism for providing

NOTE Confidence: 0.8458157

 $00:50:11.986 \longrightarrow 00:50:13.616$  residents data about their work.

NOTE Confidence: 0.8458157

 $00:50:13.620 \longrightarrow 00:50:16.581$  So I'll talk a little bit about

NOTE Confidence: 0.8458157

 $00:50:16.581 \longrightarrow 00:50:19.359$  some examples of how we did that.

NOTE Confidence: 0.8458157

 $00:50:19.360 \longrightarrow 00:50:22.352$  And then to it we can enhance the

NOTE Confidence: 0.8458157

 $00{:}50{:}22.352 \rightarrow 00{:}50{:}24.643$  Experiential Qi activities for the

NOTE Confidence: 0.8458157

 $00{:}50{:}24.643 \dashrightarrow 00{:}50{:}27.078$  residents at the clinical sites.

NOTE Confidence: 0.8458157

 $00:50:27.080 \longrightarrow 00:50:28.856$  So this is what the curriculum

NOTE Confidence: 0.8458157

 $00:50:28.856 \longrightarrow 00:50:29.744$  looks like now.

00:50:29.750 --> 00:50:31.538 So again, as I said before,

NOTE Confidence: 0.8458157

00:50:31.540 --> 00:50:33.328 is primarily located in the Pgy

NOTE Confidence: 0.8458157

00:50:33.328 --> 00:50:34.800 four year several years ago.

NOTE Confidence: 0.8458157

 $00:50:34.800 \longrightarrow 00:50:36.725$  Now we really do have this stepwise

NOTE Confidence: 0.8458157

 $00:50:36.725 \longrightarrow 00:50:38.070$  progression through the residency,

NOTE Confidence: 0.8458157

 $00{:}50{:}38.070 \dashrightarrow 00{:}50{:}39.582$  so in residents pgy one year

NOTE Confidence: 0.8458157

00:50:39.582 --> 00:50:41.355 we just start to talk about

NOTE Confidence: 0.8458157

 $00:50:41.355 \longrightarrow 00:50:43.115$  quality improvement as a concept.

NOTE Confidence: 0.8458157

 $00:50:43.120 \longrightarrow 00:50:43.933$  We introduce them.

NOTE Confidence: 0.8458157

 $00:50:43.933 \longrightarrow 00:50:46.163$  The idea that they work in a system

NOTE Confidence: 0.8458157

 $00{:}50{:}46.163 \mathrel{--}{>} 00{:}50{:}48.025$  and that as in terns they are one

NOTE Confidence: 0.8458157

 $00:50:48.025 \longrightarrow 00:50:49.980$  cog in a large complicated machine

NOTE Confidence: 0.8458157

 $00{:}50{:}49.980 \dashrightarrow 00{:}50{:}52.026$  that's coming to lead to health

NOTE Confidence: 0.8458157

 $00:50:52.030 \longrightarrow 00:50:53.510$  care outcomes for their patients.

NOTE Confidence: 0.8458157

 $00{:}50{:}53.510 \dashrightarrow 00{:}50{:}55.050$  We introduce the idea that

NOTE Confidence: 0.8458157

 $00:50:55.050 \longrightarrow 00:50:56.590$  there if there's an error.

00:50:56.590 --> 00:50:58.246 Even though we want to attribute

NOTE Confidence: 0.8458157

 $00:50:58.246 \longrightarrow 00:50:59.074$  it to individuals,

NOTE Confidence: 0.8458157

00:50:59.080 --> 00:51:00.470 usually it's a systems error,

NOTE Confidence: 0.8458157

00:51:00.470 --> 00:51:01.850 not just an individual error,

NOTE Confidence: 0.8458157

 $00:51:01.850 \longrightarrow 00:51:04.524$  and get them thinking about those ideas.

NOTE Confidence: 0.8458157

 $00:51:04.530 \longrightarrow 00:51:07.158$  In the Pgy two year we start to introduce

NOTE Confidence: 0.8458157

 $00:51:07.158 \longrightarrow 00:51:09.870$  them to the basics of quality improvement.

NOTE Confidence: 0.8458157

 $00:51:09.870 \longrightarrow 00:51:11.210$  Things like a plan,

NOTE Confidence: 0.8458157

 $00:51:11.210 \longrightarrow 00:51:12.546$  do study, act cycle.

NOTE Confidence: 0.8458157

 $00:51:12.546 \longrightarrow 00:51:13.878$  That's the PDS acronym.

NOTE Confidence: 0.8458157

 $00{:}51{:}13.880 \to 00{:}51{:}16.877$  We give them some tools to use and some

NOTE Confidence: 0.8458157

 $00:51:16.877 \longrightarrow 00:51:19.075$  introduction to quality science and also

NOTE Confidence: 0.8458157

 $00{:}51{:}19.075 \dashrightarrow 00{:}51{:}21.320$  talk about Barry barriers in quality

NOTE Confidence: 0.8458157

 $00:51:21.320 \longrightarrow 00:51:23.624$  improvement and how to avoid them.

NOTE Confidence: 0.8458157

00:51:23.630 --> 00:51:25.406 In the Pgy three year we start to

 $00:51:25.406 \longrightarrow 00:51:26.978$  help them apply quality improvement

NOTE Confidence: 0.8458157

 $00{:}51{:}26.978 \rightarrow 00{:}51{:}28.758$  ideas to their clinical work.

NOTE Confidence: 0.8458157

 $00:51:28.760 \longrightarrow 00:51:30.185$  How to think about actually

NOTE Confidence: 0.8458157

00:51:30.185 --> 00:51:31.325 running a Qi project?

NOTE Confidence: 0.8458157

00:51:31.330 --> 00:51:33.886 How do we measure quality and just this year,

NOTE Confidence: 0.8458157

00:51:33.890 --> 00:51:35.235 Doctor Lee through her great

NOTE Confidence: 0.8458157

 $00:51:35.235 \longrightarrow 00:51:36.580$  leadership was able to actually

NOTE Confidence: 0.8458157

 $00:51:36.625 \longrightarrow 00:51:38.239$  secure a grant that allowed our

NOTE Confidence: 0.8458157

 $00{:}51{:}38.239 \dashrightarrow 00{:}51{:}39.692$  residents and participate in a

NOTE Confidence: 0.8458157

00:51:39.692 --> 00:51:41.016 quality improvement simulation lab,

NOTE Confidence: 0.8458157

 $00:51:41.020 \longrightarrow 00:51:42.730$  which was a really unique opportunity.

NOTE Confidence: 0.8458157

 $00:51:42.730 \longrightarrow 00:51:44.150$  And then in the Pgy,

NOTE Confidence: 0.8458157

 $00:51:44.150 \longrightarrow 00:51:46.145$  four year for residents for all residents,

NOTE Confidence: 0.8458157

00:51:46.150 --> 00:51:48.086 we think about how to apply Qi and

NOTE Confidence: 0.8458157

 $00:51:48.086 \longrightarrow 00:51:49.422$  quality science to their clinical

NOTE Confidence: 0.8458157

 $00:51:49.422 \longrightarrow 00:51:51.284$  medicine and for those who are really

00:51:51.341 --> 00:51:52.989 interested in some specialization,

NOTE Confidence: 0.8458157

 $00:51:52.990 \longrightarrow 00:51:55.645$  we do have some Chief of Qi positions both.

NOTE Confidence: 0.8458157

 $00:51:55.650 \longrightarrow 00:51:56.826$  The VA in it.

NOTE Confidence: 0.8458157

 $00:51:56.826 \longrightarrow 00:51:57.708$  Yellow Haven hospital.

NOTE Confidence: 0.84656125

 $00:52:00.990 \longrightarrow 00:52:03.244$  The next big undertaking for us was

NOTE Confidence: 0.84656125

00:52:03.244 --> 00:52:05.303 thinking about how we were going

NOTE Confidence: 0.84656125

 $00:52:05.303 \longrightarrow 00:52:07.018$  to give residents this practice.

NOTE Confidence: 0.84656125

 $00:52:07.020 \longrightarrow 00:52:07.702$  Performance feedback.

NOTE Confidence: 0.84656125

 $00:52:07.702 \longrightarrow 00:52:09.748$  So for anyone who went through

NOTE Confidence: 0.84656125

 $00:52:09.748 \longrightarrow 00:52:11.558$  the residency before with this

NOTE Confidence: 0.84656125

 $00{:}52{:}11.558 \dashrightarrow 00{:}52{:}12.986$  transformation that I'm describing

NOTE Confidence: 0.84656125

 $00:52:12.986 \longrightarrow 00:52:14.730$  may remember that in the past,

NOTE Confidence: 0.84656125

 $00:52:14.730 \dashrightarrow 00:52:16.928$  what was expected of residents is that

NOTE Confidence: 0.84656125

 $00:52:16.928 \longrightarrow 00:52:19.512$  at the end of their pgy three year

NOTE Confidence: 0.84656125

 $00:52:19.512 \longrightarrow 00:52:22.262$  they were going to gather up a random

 $00:52:22.262 \longrightarrow 00:52:24.107$  sampling of their clinical charts.

NOTE Confidence: 0.84656125

 $00{:}52{:}24.110 \dashrightarrow 00{:}52{:}26.096$  They were going to identify some

NOTE Confidence: 0.84656125

 $00:52:26.096 \longrightarrow 00:52:27.854$  national metric like metabolic monitoring

NOTE Confidence: 0.84656125

 $00:52:27.854 \longrightarrow 00:52:29.739$  for patients on anti psychotics.

NOTE Confidence: 0.84656125

 $00:52:29.740 \longrightarrow 00:52:32.260$  And they were going to be expected to.

NOTE Confidence: 0.84656125

00:52:32.260 --> 00:52:34.006 Randomly audit ten of their charts.

NOTE Confidence: 0.84656125

 $00:52:34.010 \longrightarrow 00:52:36.530$  See how close they were to that metric and

NOTE Confidence: 0.84656125

00:52:36.530 --> 00:52:39.263 then in the beginning of their pgy four year,

NOTE Confidence: 0.84656125

 $00:52:39.270 \longrightarrow 00:52:41.358$  bring the data back to their

NOTE Confidence: 0.84656125

 $00:52:41.358 \longrightarrow 00:52:43.220$  peers and presented the class.

NOTE Confidence: 0.84656125

 $00:52:43.220 \longrightarrow 00:52:44.921$  What we often found is that residents

NOTE Confidence: 0.84656125

 $00:52:44.921 \longrightarrow 00:52:46.509$  ability to do this was limited.

NOTE Confidence: 0.84656125

 $00:52:46.510 \longrightarrow 00:52:48.178$  Sometimes they would switch clinical sites

NOTE Confidence: 0.84656125

00:52:48.178 --> 00:52:50.296 from the Pgy three to the Pgy four year,

NOTE Confidence: 0.84656125

 $00:52:50.300 \longrightarrow 00:52:51.910$  and so they no longer had access

NOTE Confidence: 0.84656125

00:52:51.910 --> 00:52:53.755 to the charts if they didn't think

00:52:53.755 --> 00:52:54.855 to do this proactively,

NOTE Confidence: 0.84656125

 $00{:}52{:}54.860 \dashrightarrow 00{:}52{:}56.354$  they got preoccupied and it was

NOTE Confidence: 0.84656125

00:52:56.354 --> 00:52:57.908 just a really onerous experience for

NOTE Confidence: 0.84656125

 $00:52:57.908 \longrightarrow 00:52:59.665$  the resident was a lot of effort.

NOTE Confidence: 0.84656125

00:52:59.670 --> 00:53:01.686 They had to expend to do this work.

NOTE Confidence: 0.84656125

 $00{:}53{:}01.690 \to 00{:}53{:}03.882$  I think we identified in this work group

NOTE Confidence: 0.84656125

00:53:03.882 --> 00:53:06.494 that you know in the data age we now live in,

NOTE Confidence: 0.84656125

 $00{:}53{:}06.500 \longrightarrow 00{:}53{:}08.320$  that there are ways that we should

NOTE Confidence: 0.84656125

 $00:53:08.320 \longrightarrow 00:53:10.658$  be able to do a lot of this work

NOTE Confidence: 0.84656125

 $00{:}53{:}10.658 \dashrightarrow 00{:}53{:}12.278$  for the residents and provide them

NOTE Confidence: 0.84656125

 $00:53:12.278 \longrightarrow 00:53:14.259$  the data so that they can then.

NOTE Confidence: 0.84656125

 $00{:}53{:}14.260 \dashrightarrow 00{:}53{:}16.732$  How do I change my practice

NOTE Confidence: 0.84656125

00:53:16.732 --> 00:53:19.179 in response to this data so?

NOTE Confidence: 0.84656125

 $00:53:19.180 \longrightarrow 00:53:21.781$  We looked at all the clinical sites to see

NOTE Confidence: 0.84656125

 $00:53:21.781 \longrightarrow 00:53:24.407$  what was the one centralizing force there.

 $00:53:24.410 \longrightarrow 00:53:26.045$  'cause again the residents are

NOTE Confidence: 0.84656125

00:53:26.045 --> 00:53:27.680 rotating at all different sites,

NOTE Confidence: 0.84656125

 $00:53:27.680 \longrightarrow 00:53:29.702$  doing different rotations and what we

NOTE Confidence: 0.84656125

 $00:53:29.702 \longrightarrow 00:53:31.419$  realize is essentially all residents

NOTE Confidence: 0.84656125

00:53:31.419 --> 00:53:33.285 at some point during their residency

NOTE Confidence: 0.84656125

 $00:53:33.285 \longrightarrow 00:53:35.557$  are going to interact with the Yellow

NOTE Confidence: 0.84656125

 $00:53:35.557 \longrightarrow 00:53:37.162$  Haven hospital system and usually

NOTE Confidence: 0.84656125

00:53:37.162 --> 00:53:39.130 it through some on call experience.

NOTE Confidence: 0.84656125

 $00{:}53{:}39.130 \dashrightarrow 00{:}53{:}41.778$  So obviously a lot of our residents also

NOTE Confidence: 0.84656125

 $00:53:41.778 \longrightarrow 00:53:43.458$  rotate their an inpatient experiences

NOTE Confidence: 0.84656125

 $00{:}53{:}43.458 \dashrightarrow 00{:}53{:}46.389$  and so we can use the epic EMR as

NOTE Confidence: 0.84656125

 $00:53:46.389 \longrightarrow 00:53:48.615$  a way of designing a mechanism for

NOTE Confidence: 0.84656125

 $00:53:48.615 \longrightarrow 00:53:49.804$  providing them quantifiable objective.

NOTE Confidence: 0.84656125

 $00:53:49.804 \longrightarrow 00:53:51.532$  Eat up about something and the

NOTE Confidence: 0.84656125

 $00:53:51.532 \longrightarrow 00:53:53.605$  place we decided to start was around

NOTE Confidence: 0.84656125

 $00:53:53.605 \longrightarrow 00:53:54.475$  their prescribing practices.

 $00:53:54.480 \longrightarrow 00:53:56.594$  We thought again that was something really

NOTE Confidence: 0.84656125

 $00:53:56.594 \longrightarrow 00:53:58.618$  centralized to what the work that they do.

NOTE Confidence: 0.84656125

00:53:58.620 --> 00:54:00.496 Recognizing that a pgy one is going

NOTE Confidence: 0.84656125

 $00:54:00.496 \longrightarrow 00:54:02.824$  to have a lot less autonomy than a pgy

NOTE Confidence: 0.84656125

 $00:54:02.824 \longrightarrow 00:54:05.680$  two or a pgy three or a pgy 4 about

NOTE Confidence: 0.84656125

00:54:05.680 --> 00:54:07.278 the prescribing that they're doing.

NOTE Confidence: 0.84656125

00:54:07.278 --> 00:54:08.034 But still,

NOTE Confidence: 0.84656125

 $00:54:08.034 \longrightarrow 00:54:10.680$  it's a reflection of the practice and

NOTE Confidence: 0.84656125

 $00:54:10.756 \longrightarrow 00:54:13.507$  the work they're doing in the residency.

NOTE Confidence: 0.84656125

 $00:54:13.510 \longrightarrow 00:54:16.462$  So I'm going to show you here some examples.

NOTE Confidence: 0.84656125

 $00:54:16.470 \longrightarrow 00:54:18.950$  So this was our first iteration of a

NOTE Confidence: 0.84656125

 $00:54:18.950 \longrightarrow 00:54:21.288$  prescriber profile and this is for an

NOTE Confidence: 0.84656125

 $00{:}54{:}21.288 \dashrightarrow 00{:}54{:}22.616$  individual resident and essentially

NOTE Confidence: 0.84656125

 $00:54:22.616 \longrightarrow 00:54:25.004$  what we do is every resident gets

NOTE Confidence: 0.84656125

 $00:54:25.004 \longrightarrow 00:54:26.332$  generated their own individual

00:54:26.340 --> 00:54:27.652 prescriber profile that's shared

NOTE Confidence: 0.84656125

 $00{:}54{:}27.652 \dashrightarrow 00{:}54{:}29.620$  with them privately so that their

NOTE Confidence: 0.84656125

00:54:29.673 --> 00:54:31.288 peers don't necessarily see that

NOTE Confidence: 0.84656125

 $00:54:31.288 \longrightarrow 00:54:32.257$  what they're doing.

NOTE Confidence: 0.84656125

 $00:54:32.260 \longrightarrow 00:54:34.198$  But then we also share with

NOTE Confidence: 0.84656125

 $00:54:34.198 \longrightarrow 00:54:35.490$  the whole class cumulative

NOTE Confidence: 0.8615562

 $00:54:35.550 \longrightarrow 00:54:37.340$  data about the prescribing practices

NOTE Confidence: 0.8615562

 $00{:}54{:}37.340 \dashrightarrow 00{:}54{:}39.785$  of all the residents in their peer

NOTE Confidence: 0.8615562

 $00{:}54{:}39.785 \longrightarrow 00{:}54{:}42.129$  group so that they can see and compare

NOTE Confidence: 0.8615562

 $00:54:42.130 \longrightarrow 00:54:44.590$  where they stand amongst their peers.

NOTE Confidence: 0.8615562

 $00{:}54{:}44.590 \dashrightarrow 00{:}54{:}46.424$  So that as they advance through the

NOTE Confidence: 0.8615562

 $00:54:46.424 \longrightarrow 00:54:48.250$  residency, they can try to be more

NOTE Confidence: 0.8615562

00:54:48.250 --> 00:54:50.090 thoughtful and reflective of their own work,

NOTE Confidence: 0.8615562

 $00:54:50.090 \longrightarrow 00:54:52.448$  and if they see that as a pgy two,

NOTE Confidence: 0.8615562

 $00:54:52.450 \longrightarrow 00:54:53.494$  they realize they they've

NOTE Confidence: 0.8615562

00:54:53.494 --> 00:54:54.277 really prescribe clozapine,

00:54:54.280 --> 00:54:55.590 much less than their peers,

NOTE Confidence: 0.8615562

 $00:54:55.590 \longrightarrow 00:54:56.638$  maybe as a TTY,

NOTE Confidence: 0.8615562

 $00:54:56.638 \longrightarrow 00:54:57.948$  three in their outpatient setting.

NOTE Confidence: 0.8615562

00:54:57.950 --> 00:55:00.197 That's something they want to think about

NOTE Confidence: 0.8615562

 $00:55:00.197 \longrightarrow 00:55:02.050$  when the opportunity presents itself.

NOTE Confidence: 0.8615562

 $00:55:02.050 \longrightarrow 00:55:04.682$  And what we found is that this prescriber

NOTE Confidence: 0.8615562

 $00:55:04.682 \longrightarrow 00:55:06.264$  profile practice has actually been

NOTE Confidence: 0.8615562

 $00:55:06.264 \dashrightarrow 00:55:08.287$ a Qi project within a Qi project.

NOTE Confidence: 0.8615562

 $00:55:08.290 \longrightarrow 00:55:10.418$  And I'll show you as every year

NOTE Confidence: 0.8615562

 $00:55:10.418 \longrightarrow 00:55:11.720$  that we've done this,

NOTE Confidence: 0.8615562

 $00{:}55{:}11.720 --> 00{:}55{:}13.814$  we've gotten feedback from the residents

NOTE Confidence: 0.8615562

 $00{:}55{:}13.814 \dashrightarrow 00{:}55{:}15.210$  about additional medications to

NOTE Confidence: 0.8615562

 $00{:}55{:}15.261 \dashrightarrow 00{:}55{:}16.917$  include other factors to think about

NOTE Confidence: 0.8615562

 $00:55:16.917 \longrightarrow 00:55:18.900$  in different ways to present the data.

NOTE Confidence: 0.8615562

 $00:55:18.900 \longrightarrow 00:55:20.112$  So here I'll show.

00:55:20.112 --> 00:55:22.347 This was our second year in which

NOTE Confidence: 0.8615562

 $00:55:22.347 \longrightarrow 00:55:24.748$  we not only looked at the the

NOTE Confidence: 0.8615562

 $00:55:24.748 \longrightarrow 00:55:26.230$  medications they were given,

NOTE Confidence: 0.8615562

 $00:55:26.230 \longrightarrow 00:55:28.214$  but we started to look at their diagnosis

NOTE Confidence: 0.8615562

 $00:55:28.214 \longrightarrow 00:55:30.740$  of the patients who received the medications.

NOTE Confidence: 0.8615562

00:55:30.740 --> 00:55:32.532 So you'll see the colors are different

NOTE Confidence: 0.8615562

 $00:55:32.532 \longrightarrow 00:55:34.824$  and at the bottom the legend shows

NOTE Confidence: 0.8615562

 $00:55:34.824 \longrightarrow 00:55:35.556$  anxiety disorders,

NOTE Confidence: 0.8615562

 $00:55:35.560 \longrightarrow 00:55:36.056$  psychosis, etc.

NOTE Confidence: 0.8615562

 $00:55:36.056 \longrightarrow 00:55:37.792$  So they can think about not only

NOTE Confidence: 0.8615562

 $00:55:37.792 \longrightarrow 00:55:39.572$  the locations where they were

NOTE Confidence: 0.8615562

00:55:39.572 --> 00:55:40.679 prescribing the medications,

NOTE Confidence: 0.8615562

 $00:55:40.680 \longrightarrow 00:55:44.160$  but for what primary indications.

NOTE Confidence: 0.8615562

 $00:55:44.160 \longrightarrow 00:55:46.208$  We then became even more complicated as we

NOTE Confidence: 0.8615562

00:55:46.208 --> 00:55:48.226 started to add more and more medications,

NOTE Confidence: 0.8615562

 $00:55:48.230 \longrightarrow 00:55:50.036$  and so the formatting of this went

00:55:50.036 --> 00:55:51.730 from being a vertical to horizontal

NOTE Confidence: 0.8615562

 $00:55:51.730 \longrightarrow 00:55:53.732$  as it was hard to capture the

NOTE Confidence: 0.8615562

 $00:55:53.789 \longrightarrow 00:55:54.999$  data in any other way.

NOTE Confidence: 0.8704644

 $00:55:57.080 \longrightarrow 00:55:59.928$  They then got even more complicated as we

NOTE Confidence: 0.8704644

 $00:55:59.928 \longrightarrow 00:56:02.870$  continue to add more factors to think about.

NOTE Confidence: 0.8704644

 $00:56:02.870 \longrightarrow 00:56:04.865$  And then a couple of years ago,

NOTE Confidence: 0.8704644

 $00:56:04.870 \longrightarrow 00:56:05.970$  residents started suggests that

NOTE Confidence: 0.8704644

00:56:05.970 --> 00:56:07.967 really we ought to be thinking about

NOTE Confidence: 0.8704644

00:56:07.967 --> 00:56:09.447 socio demographic factors as well,

NOTE Confidence: 0.8704644

 $00{:}56{:}09.450 \dashrightarrow 00{:}56{:}11.674$  and so we added race and ethnicity is

NOTE Confidence: 0.8704644

00:56:11.674 --> 00:56:13.734 another factor to think about in our

NOTE Confidence: 0.8704644

 $00:56:13.734 \longrightarrow 00:56:15.450$  prescribing practices as well as age.

NOTE Confidence: 0.8704644

 $00{:}56{:}15.450 \dashrightarrow 00{:}56{:}17.166$  So you'll see here, the different

NOTE Confidence: 0.8704644

 $00:56:17.166 \longrightarrow 00:56:18.310$  columns represent different races,

NOTE Confidence: 0.8704644

 $00:56:18.310 \longrightarrow 00:56:19.997$  and then the color coding is based

 $00:56:19.997 \longrightarrow 00:56:22.118$  on the age of those for whom

NOTE Confidence: 0.8704644

 $00{:}56{:}22.118 \dashrightarrow 00{:}56{:}23.458$  the medications were prescribed.

NOTE Confidence: 0.8055395

 $00:56:26.550 \longrightarrow 00:56:28.502$  We also started to add in PRN so

NOTE Confidence: 0.8055395

 $00{:}56{:}28.502 \dashrightarrow 00{:}56{:}30.464$  the previous things I showed were

NOTE Confidence: 0.8055395

 $00:56:30.464 \longrightarrow 00:56:31.876$  just about standing medication.

NOTE Confidence: 0.8055395

 $00:56:31.880 \longrightarrow 00:56:33.584$  So we started to allow residents

NOTE Confidence: 0.8055395

 $00:56:33.584 \longrightarrow 00:56:35.558$  to look at the PRN medications

NOTE Confidence: 0.8055395

 $00:56:35.558 \longrightarrow 00:56:37.493$  that were prescribing and also

NOTE Confidence: 0.8055395

 $00{:}56{:}37.493 \dashrightarrow 00{:}56{:}39.723$  whether they were prescribed in an

NOTE Confidence: 0.8055395

 $00:56:39.723 \longrightarrow 00:56:41.739$  oral format versus an IAM format.

NOTE Confidence: 0.8055395

 $00:56:41.740 \longrightarrow 00:56:43.246$  So you know from the residence.

NOTE Confidence: 0.8055395

 $00:56:43.250 \longrightarrow 00:56:45.138$  As I said, we've gotten a lot of

NOTE Confidence: 0.8055395

00:56:45.138 --> 00:56:47.006 feedback that this has been very useful,

NOTE Confidence: 0.8055395

 $00:56:47.010 \longrightarrow 00:56:47.966$  and it's been helpful,

NOTE Confidence: 0.8055395

 $00:56:47.966 \longrightarrow 00:56:49.400$  and it's provide a space for

NOTE Confidence: 0.8055395

00:56:49.453 --> 00:56:50.788 some discussions of their on

 $00:56:50.788 \longrightarrow 00:56:52.405$  call experiences where a lot of

NOTE Confidence: 0.8055395

00:56:52.405 --> 00:56:53.540 this work is taking place.

NOTE Confidence: 0.8055395

00:56:53.540 --> 00:56:54.496 And as I said,

NOTE Confidence: 0.8055395

00:56:54.496 --> 00:56:56.241 we really tried to modify these every

NOTE Confidence: 0.8055395

 $00:56:56.241 \longrightarrow 00:56:58.054$  year based on the feedback we get.

NOTE Confidence: 0.87252116

 $00{:}57{:}00.190 \dashrightarrow 00{:}57{:}03.410$  So you can see that as a result of this work,

NOTE Confidence: 0.87252116

 $00:57:03.410 \longrightarrow 00:57:04.582$  we have steadily improved,

NOTE Confidence: 0.87252116

 $00{:}57{:}04.582 \dashrightarrow 00{:}57{:}07.219$  were not yet on our goal, but we have

NOTE Confidence: 0.87252116

 $00:57:07.219 \longrightarrow 00:57:08.684$  improved significantly in some ways.

NOTE Confidence: 0.87252116

 $00{:}57{:}08.690 \dashrightarrow 00{:}57{:}10.510$  So as far as participation in Qi

NOTE Confidence: 0.87252116

 $00{:}57{:}10.510 \dashrightarrow 00{:}57{:}11.910$  and patient safety activities,

NOTE Confidence: 0.87252116

 $00:57:11.910 \longrightarrow 00:57:13.938$  we've gone up from 67% to 77%.

NOTE Confidence: 0.87252116

00:57:13.938 --> 00:57:14.217 Consistently.

NOTE Confidence: 0.87252116

 $00:57:14.217 \longrightarrow 00:57:16.170$  We're still not quite at the national

NOTE Confidence: 0.87252116

 $00:57:16.221 \longrightarrow 00:57:17.712$  average, but we're getting closer.

 $00:57:17.712 \longrightarrow 00:57:19.695$  And I think some of the reasons

NOTE Confidence: 0.87252116

 $00:57:19.695 \longrightarrow 00:57:21.695$  for that have to do with some of

NOTE Confidence: 0.87252116

 $00:57:21.695 \longrightarrow 00:57:24.081$  the challenges that John and others

NOTE Confidence: 0.87252116

 $00:57:24.081 \longrightarrow 00:57:25.741$  highlighted about involving resident

NOTE Confidence: 0.87252116

00:57:25.741 --> 00:57:27.308 just engaging in Qi activities

NOTE Confidence: 0.87252116

 $00:57:27.308 \longrightarrow 00:57:29.030$  in our cadre of clinical sites.

NOTE Confidence: 0.87252116

 $00:57:29.030 \longrightarrow 00:57:30.596$  But it's been really nice to

NOTE Confidence: 0.87252116

 $00:57:30.596 \longrightarrow 00:57:32.255$  see is that providing data about

NOTE Confidence: 0.87252116

 $00{:}57{:}32.255 \dashrightarrow 00{:}57{:}33.917$  practice habits where we were so

NOTE Confidence: 0.87252116

00:57:33.917 --> 00:57:35.628 far below the national average.

NOTE Confidence: 0.87252116

 $00{:}57{:}35.630 \dashrightarrow 00{:}57{:}37.065$  We're now actually exceeding the

NOTE Confidence: 0.87252116

 $00{:}57{:}37.065 \dashrightarrow 00{:}57{:}37.926$  national average significantly,

NOTE Confidence: 0.87252116

 $00{:}57{:}37.930 \dashrightarrow 00{:}57{:}40.348$  so I think these results reflect

NOTE Confidence: 0.87252116

 $00{:}57{:}40.348 \dashrightarrow 00{:}57{:}42.352$  that residents really appreciate the

NOTE Confidence: 0.87252116

 $00:57:42.352 \longrightarrow 00:57:44.314$  efforts that have gone into this.

NOTE Confidence: 0.87252116

 $00:57:44.320 \longrightarrow 00:57:46.427$  This work has also led to some

 $00:57:46.427 \longrightarrow 00:57:48.608$  scholarship which has been really exciting.

NOTE Confidence: 0.87252116

 $00{:}57{:}48.610 \dashrightarrow 00{:}57{:}50.920$  So two residents this year Ignacio Sardinian,

NOTE Confidence: 0.87252116

00:57:50.920 --> 00:57:52.570 Terrell Holloway, amongst many others,

NOTE Confidence: 0.87252116

 $00:57:52.570 \longrightarrow 00:57:54.868$  published a paper based on this

NOTE Confidence: 0.87252116

 $00{:}57{:}54.868 {\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}} 00{:}57{:}57.080$  data looking at racial ethnic

NOTE Confidence: 0.87252116

 $00:57:57.080 \longrightarrow 00:57:59.516$  differences in resident prescribing.

NOTE Confidence: 0.87252116

 $00:57:59.520 \longrightarrow 00:58:01.470$  In a couple of years ago,

NOTE Confidence: 0.87252116

 $00:58:01.470 \longrightarrow 00:58:04.070$  another outcome of this was a prior resident,

NOTE Confidence: 0.87252116

00:58:04.070 --> 00:58:05.414 Akhil Gupta developed yet

NOTE Confidence: 0.87252116

 $00:58:05.414 \longrightarrow 00:58:06.758$  another quality improvement data

NOTE Confidence: 0.87252116

 $00:58:06.758 \longrightarrow 00:58:08.299$  metric that we could utilize,

NOTE Confidence: 0.87252116

 $00:58:08.300 \longrightarrow 00:58:10.364$  which was looking at the disposition

NOTE Confidence: 0.87252116

 $00:58:10.364 \longrightarrow 00:58:12.848$  outcomes for patients who present to the CIU.

NOTE Confidence: 0.87252116

 $00:58:12.850 \longrightarrow 00:58:13.986$  So you'll see here,

NOTE Confidence: 0.87252116

00:58:13.986 --> 00:58:15.406 the blue represents patients who

 $00:58:15.406 \longrightarrow 00:58:17.068$  are recommended for admission.

NOTE Confidence: 0.87252116

 $00:58:17.070 \longrightarrow 00:58:18.852$  The purple patients who are recommended

NOTE Confidence: 0.87252116

 $00:58:18.852 \longrightarrow 00:58:20.412$  for observation and the green

NOTE Confidence: 0.87252116

 $00:58:20.412 \longrightarrow 00:58:22.017$  patients who are recommended for

NOTE Confidence: 0.87252116

 $00:58:22.017 \longrightarrow 00:58:23.710$  discharge and essentially the slight

NOTE Confidence: 0.87252116

 $00:58:23.710 \longrightarrow 00:58:25.520$  coloration differences within the blue,

NOTE Confidence: 0.87252116

00:58:25.520 --> 00:58:25.833 purple,

NOTE Confidence: 0.87252116

 $00:58:25.833 \longrightarrow 00:58:27.711$  and green are the differences between

NOTE Confidence: 0.87252116

 $00{:}58{:}27.711 \dashrightarrow 00{:}58{:}29.363$  what the resident recommended versus

NOTE Confidence: 0.87252116

 $00:58:29.363 \longrightarrow 00:58:31.023$  what ultimately happened to the

NOTE Confidence: 0.87252116

 $00{:}58{:}31.023 \to 00{:}58{:}33.220$  patient based on the attending decision.

NOTE Confidence: 0.87252116

 $00:58:33.220 \longrightarrow 00:58:33.652$  So again,

NOTE Confidence: 0.87252116

 $00:58:33.652 \longrightarrow 00:58:35.164$  we do a similar process where residents

NOTE Confidence: 0.87252116

 $00{:}58{:}35.164 \dashrightarrow 00{:}58{:}36.649$  can see their individualized data,

NOTE Confidence: 0.87252116

 $00:58:36.650 \longrightarrow 00:58:38.337$  and then they can see where they

NOTE Confidence: 0.87252116

 $00{:}58{:}38.337 \dashrightarrow 00{:}58{:}39.838$  stack up compared to their peers.

 $00:58:41.860 \longrightarrow 00:58:43.740$  We also look at this what we call

NOTE Confidence: 0.83995616

 $00{:}58{:}43.740 \dashrightarrow 00{:}58{:}46.066$  treat and release data to see how what

NOTE Confidence: 0.83995616

 $00{:}58{:}46.066 \dashrightarrow 00{:}58{:}48.279$  percentage of the patients they see that

NOTE Confidence: 0.83995616

 $00:58:48.279 \longrightarrow 00:58:50.181$  they choose to discharge are representing

NOTE Confidence: 0.83995616

00:58:50.181 --> 00:58:55.970 to the cious within seven days. And.

NOTE Confidence: 0.83995616

 $00:58:55.970 \longrightarrow 00:58:57.835$  That's been another really interesting

NOTE Confidence: 0.83995616

 $00:58:57.835 \longrightarrow 00:59:00.543$  way that we've been able to look at

NOTE Confidence: 0.83995616

 $00:59:00.543 \longrightarrow 00:59:02.363$  the theoret practice in a real,

NOTE Confidence: 0.83995616

 $00:59:02.370 \longrightarrow 00:59:05.290$  objective, objective, quantifiable way.

NOTE Confidence: 0.83995616

00:59:05.290 --> 00:59:07.260 So I think that is all I have for today,

NOTE Confidence: 0.83995616

00:59:07.260 --> 00:59:09.230 so I will pass it back to Doctor Cerny Ack.

NOTE Confidence: 0.8479987

 $00:59:10.630 \longrightarrow 00:59:13.582$  Thank you, I want to leave enough time

NOTE Confidence: 0.8479987

 $00{:}59{:}13.582 \dashrightarrow 00{:}59{:}15.818$  for questions and so now people will

NOTE Confidence: 0.8479987

 $00:59:15.818 \longrightarrow 00:59:18.560$  we have a few but people could add so

NOTE Confidence: 0.8479987

 $00:59:18.560 \longrightarrow 00:59:21.094$  I'm going to be as quick as possible

 $00:59:21.094 \longrightarrow 00:59:22.729$  and really decrease the comments.

NOTE Confidence: 0.8479987

 $00:59:22.730 \longrightarrow 00:59:24.690$  So just hot take on each one at

NOTE Confidence: 0.8479987

 $00{:}59{:}24.690 \dashrightarrow 00{:}59{:}26.659$  first was extraordinary in and I

NOTE Confidence: 0.8479987

00:59:26.659 --> 00:59:28.424 think it speaks to heterogeneity

NOTE Confidence: 0.8479987

 $00:59:28.424 \longrightarrow 00:59:30.578$  and excellence in the Department.

NOTE Confidence: 0.8479987

00:59:30.580 --> 00:59:32.470 You know, you heard from the major

NOTE Confidence: 0.8479987

 $00:59:32.470 \longrightarrow 00:59:34.489$  sites and it just really extraordinary

NOTE Confidence: 0.8479987

00:59:34.489 --> 00:59:36.787 and very creative work being done.

NOTE Confidence: 0.8479987

 $00:59:36.790 \longrightarrow 00:59:40.740$  So here we go. In the case with Doctor Lee.

NOTE Confidence: 0.8479987

 $00:59:40.740 \longrightarrow 00:59:42.360$  One of the things that really

NOTE Confidence: 0.8479987

 $00{:}59{:}42.360 \dashrightarrow 00{:}59{:}44.038$  impressed me in the mania consensus

NOTE Confidence: 0.8479987

00:59:44.038 --> 00:59:46.198 group was not only was it a team,

NOTE Confidence: 0.8479987

 $00:59:46.200 \longrightarrow 00:59:47.436$  but included resident.

NOTE Confidence: 0.8479987

00:59:47.436 --> 00:59:50.320 And so I think that's an extraordinary

NOTE Confidence: 0.8479987

 $00:59:50.397 \longrightarrow 00:59:53.239$  model about an issue that everybody faces,

NOTE Confidence: 0.8479987

 $00:59:53.240 \longrightarrow 00:59:55.830$  but also that really the team based

 $00:59:55.830 \longrightarrow 00:59:58.198$  work we always talk about that.

NOTE Confidence: 0.8479987

 $00:59:58.200 \longrightarrow 01:00:00.460$  But to see that, really.

NOTE Confidence: 0.8479987

01:00:00.460 --> 01:00:02.920 So much in place,

NOTE Confidence: 0.8479987

 $01:00:02.920 \longrightarrow 01:00:05.995$  including residents is just extraordinary.

NOTE Confidence: 0.8479987

 $01:00:06.000 \longrightarrow 01:00:08.768$  And with doctor Hermes.

NOTE Confidence: 0.8479987

 $01:00:08.770 \longrightarrow 01:00:10.779$  I guess what impressed me the most

NOTE Confidence: 0.8479987

 $01:00:10.779 \longrightarrow 01:00:13.085$  was taking that top down data and then

NOTE Confidence: 0.8479987

 $01{:}00{:}13.085 \dashrightarrow 01{:}00{:}15.065$  like trying to figure out the details

NOTE Confidence: 0.8479987

01:00:15.065 --> 01:00:17.225 about how you get to the number you

NOTE Confidence: 0.8479987

 $01:00:17.230 \longrightarrow 01:00:19.486$  get to and how you can improve that.

NOTE Confidence: 0.8479987

01:00:19.490 --> 01:00:21.938 An having been in the position of that

NOTE Confidence: 0.8479987

01:00:21.938 --> 01:00:23.997 raining down on me on a daily basis,

NOTE Confidence: 0.8479987

01:00:24.000 --> 01:00:26.448 it's just really great to see that and

NOTE Confidence: 0.8479987

 $01:00:26.448 \longrightarrow 01:00:28.502$  it improves veterans health and so and

NOTE Confidence: 0.8479987

 $01:00:28.502 \longrightarrow 01:00:30.951$  I think the the by an issue of like

 $01:00:30.951 \longrightarrow 01:00:33.024$  why are we doing this is because it's

NOTE Confidence: 0.8479987

 $01:00:33.024 \longrightarrow 01:00:34.998$  been shown to be an effective thing.

NOTE Confidence: 0.8479987

01:00:35.000 --> 01:00:36.686 And here's how we can improve.

NOTE Confidence: 0.8479987

 $01:00:36.690 \longrightarrow 01:00:38.376$  That was just a great example.

NOTE Confidence: 0.8479987

01:00:38.380 --> 01:00:39.088 I'm John.

NOTE Confidence: 0.8479987

01:00:39.088 --> 01:00:41.212 I'll be answering calls from Demis

NOTE Confidence: 0.8479987

 $01:00:41.212 \longrightarrow 01:00:43.528$  later on today about the slides,

NOTE Confidence: 0.8479987

01:00:43.530 --> 01:00:46.840 and so I'll be sure to forward them to you,

NOTE Confidence: 0.8479987

 $01:00:46.840 \longrightarrow 01:00:49.003$  but I would say first of all

NOTE Confidence: 0.8479987

 $01:00:49.003 \longrightarrow 01:00:50.480$  it's a CMAC thing.

NOTE Confidence: 0.8479987

 $01:00:50.480 \longrightarrow 01:00:52.180$  We acknowledge realities of the

NOTE Confidence: 0.8479987

 $01:00:52.180 \longrightarrow 01:00:54.120$  situation and we work with it,

NOTE Confidence: 0.8479987

 $01:00:54.120 \longrightarrow 01:00:56.608$  and I think one of the things that

NOTE Confidence: 0.8479987

 $01{:}00{:}56.608 \dashrightarrow 01{:}00{:}58.330$  came through in your presentation

NOTE Confidence: 0.8479987

01:00:58.330 --> 01:01:01.130 was that you know you work with what

NOTE Confidence: 0.8479987

 $01:01:01.130 \longrightarrow 01:01:03.714$  you've got an you can do work anywhere,

 $01:01:03.720 \longrightarrow 01:01:05.380$  and the excellence of CNBC.

NOTE Confidence: 0.8479987

 $01:01:05.380 \longrightarrow 01:01:07.536$  And I would say all of Demas

NOTE Confidence: 0.8479987

 $01:01:07.536 \longrightarrow 01:01:09.569$  in working in a challenging.

NOTE Confidence: 0.8479987

 $01:01:09.570 \longrightarrow 01:01:12.230$  Technological environment.

NOTE Confidence: 0.8479987

 $01:01:12.230 \longrightarrow 01:01:14.442$  And then I would say for Doctor

NOTE Confidence: 0.8479987

01:01:14.442 --> 01:01:15.860 Waters presentation two things.

NOTE Confidence: 0.8479987

01:01:15.860 --> 01:01:16.436 One is,

NOTE Confidence: 0.8479987

01:01:16.436 --> 01:01:18.164 I think it's wonderful when you

NOTE Confidence: 0.8479987

 $01:01:18.164 \longrightarrow 01:01:19.550$  have the infrastructure that

NOTE Confidence: 0.8479987

 $01:01:19.550 \longrightarrow 01:01:21.800$  and you can plug in questions.

NOTE Confidence: 0.8479987

01:01:21.800 --> 01:01:23.780 So age, race things like this,

NOTE Confidence: 0.8479987

 $01:01:23.780 \longrightarrow 01:01:25.305$  like the infrastructure exists and

NOTE Confidence: 0.8479987

 $01{:}01{:}25.305 \dashrightarrow 01{:}01{:}28.301$  so now you can query it in ways that

NOTE Confidence: 0.8479987

 $01:01:28.301 \longrightarrow 01:01:29.713$  you consider particularly relevant.

NOTE Confidence: 0.8479987

 $01:01:29.720 \longrightarrow 01:01:31.700$  And suggestions coming from other directions.

 $01:01:31.700 \longrightarrow 01:01:33.905$  The other is I would say it's

NOTE Confidence: 0.8479987

01:01:33.905 --> 01:01:35.330 just the weirdest thing,

NOTE Confidence: 0.8479987

01:01:35.330 --> 01:01:36.980 being old enough in the

NOTE Confidence: 0.8479987

 $01:01:36.980 \longrightarrow 01:01:38.300$  Department just to see.

NOTE Confidence: 0.8479987

 $01:01:38.300 \longrightarrow 01:01:41.611$  So I had an idea when I

NOTE Confidence: 0.8479987

 $01:01:41.611 \longrightarrow 01:01:43.860$  was in attending an 87.

NOTE Confidence: 0.8479987

 $01:01:43.860 \longrightarrow 01:01:45.972$  We're at 91 when I discharge a lot

NOTE Confidence: 0.8479987

 $01:01:45.972 \longrightarrow 01:01:47.743$  of people and someone come back

NOTE Confidence: 0.8479987

 $01{:}01{:}47.743 \dashrightarrow 01{:}01{:}49.884$  and someone and I can never figure

NOTE Confidence: 0.8479987

 $01:01:49.884 \longrightarrow 01:01:51.738$  out like how to predict that.

NOTE Confidence: 0.8479987

 $01:01:51.740 \longrightarrow 01:01:53.972$  And I think one of the things you know

NOTE Confidence: 0.8479987

 $01:01:53.972 \longrightarrow 01:01:56.418$  that things are showing with the resident.

NOTE Confidence: 0.8479987

 $01:01:56.420 \longrightarrow 01:01:57.735$  It's not to show people

NOTE Confidence: 0.8479987

 $01:01:57.735 \longrightarrow 01:01:59.050$  you know the because you're

NOTE Confidence: 0.83354247

 $01:01:59.106 \longrightarrow 01:02:00.498$  discharging so many people.

NOTE Confidence: 0.83354247

 $01:02:00.500 \longrightarrow 01:02:02.138$  So many people are coming back

 $01:02:02.138 \longrightarrow 01:02:04.299$  or this is what you're doing bad.

NOTE Confidence: 0.83354247

 $01:02:04.300 \longrightarrow 01:02:06.204$  It's actually to see someone who or

NOTE Confidence: 0.83354247

 $01:02:06.204 \longrightarrow 01:02:07.999$  several people who violate that rule

NOTE Confidence: 0.83354247

 $01:02:07.999 \longrightarrow 01:02:09.847$  that we had was increased discharges.

NOTE Confidence: 0.83354247

 $01{:}02{:}09.850 \dashrightarrow 01{:}02{:}11.596$  Increased re admissions that you know.

NOTE Confidence: 0.83354247

 $01:02:11.600 \longrightarrow 01:02:14.064$  Is there someone in that group that's

NOTE Confidence: 0.83354247

01:02:14.064 --> 01:02:16.790 actually got what we would call a good eye?

NOTE Confidence: 0.83354247

 $01:02:16.790 \longrightarrow 01:02:18.632$  I'm that they can break free

NOTE Confidence: 0.83354247

01:02:18.632 --> 01:02:20.279 of the constraints that I had,

NOTE Confidence: 0.83354247

 $01:02:20.280 \dashrightarrow 01:02:22.093$  that I would always see that you

NOTE Confidence: 0.83354247

01:02:22.093 --> 01:02:23.480 know you increased discharges.

NOTE Confidence: 0.83354247

 $01:02:23.480 \longrightarrow 01:02:24.940$  Re admissions go up too.

NOTE Confidence: 0.83354247

 $01:02:24.940 \longrightarrow 01:02:27.260$  So it's not to just tell people what

NOTE Confidence: 0.83354247

 $01:02:27.260 \longrightarrow 01:02:29.009$  they're doing wrong by any means,

NOTE Confidence: 0.83354247

01:02:29.010 --> 01:02:31.338 and that wasn't the suggestion to the groups,

 $01:02:31.340 \longrightarrow 01:02:33.342$  but it is to actually identify best

NOTE Confidence: 0.83354247

 $01:02:33.342 \longrightarrow 01:02:35.360$  practices and one that deviate in a

NOTE Confidence: 0.83354247

01:02:35.360 --> 01:02:37.010 good way and could actually teach

NOTE Confidence: 0.83354247

 $01:02:37.072 \longrightarrow 01:02:38.908$  a lot of other people information.

NOTE Confidence: 0.83354247

 $01:02:38.910 \longrightarrow 01:02:41.016$  And it is so hard to figure out like

NOTE Confidence: 0.83354247

 $01{:}02{:}41.016 \dashrightarrow 01{:}02{:}43.552$ I don't know how you would unless you

NOTE Confidence: 0.83354247

 $01:02:43.552 \longrightarrow 01:02:45.665$  got this massive amount data about

NOTE Confidence: 0.83354247

 $01:02:45.665 \longrightarrow 01:02:48.206$  people doing their evaluations in the ER.

NOTE Confidence: 0.83354247

01:02:48.210 --> 01:02:50.598 And so to all of you,

NOTE Confidence: 0.83354247

01:02:50.600 --> 01:02:53.379 I thank you very much for these

NOTE Confidence: 0.83354247

 $01:02:53.379 \longrightarrow 01:02:53.776$  presentations.

NOTE Confidence: 0.83354247

 $01:02:53.780 \longrightarrow 01:02:55.656$  Very thought provoking presentations

NOTE Confidence: 0.83354247

 $01:02:55.656 \longrightarrow 01:02:58.947$  and let's see what we've got in

NOTE Confidence: 0.83354247

 $01:02:58.947 \longrightarrow 01:03:02.260$  terms of questions. Um?

NOTE Confidence: 0.83354247

01:03:02.260 --> 01:03:05.468 Trisha, why won't you help me with this?

NOTE Confidence: 0.83354247

 $01:03:05.470 \longrightarrow 01:03:06.270$  I'm sorry.

 $01:03:06.270 \longrightarrow 01:03:08.676$  I mean that's fine, let's do.

NOTE Confidence: 0.77297807

 $01:03:11.720 \longrightarrow 01:03:13.708$  Amazon scary let me

NOTE Confidence: 0.77297807

01:03:13.710 --> 01:03:17.358 see I think one was data about people

NOTE Confidence: 0.77297807

01:03:17.358 --> 01:03:19.439 receiving metrics for prescribing

NOTE Confidence: 0.77297807

 $01{:}03{:}19.439 \dashrightarrow 01{:}03{:}22.673$  medications for addiction at the VA.

NOTE Confidence: 0.77297807

 $01:03:22.680 \longrightarrow 01:03:25.656$  That's from Doctor O'Malley to Eric.

NOTE Confidence: 0.8881691

 $01:03:27.800 \longrightarrow 01:03:30.758$  Yeah, so great the the.

NOTE Confidence: 0.8003478

01:03:30.760 --> 01:03:33.076 Up short stories we do great at that, so

NOTE Confidence: 0.8003478

 $01:03:33.076 \longrightarrow 01:03:35.700$  this is that that is that that is a metric.

NOTE Confidence: 0.8003478

 $01:03:35.700 \longrightarrow 01:03:38.040$  We are sort of on top of. I don't.

NOTE Confidence: 0.8003478

01:03:38.040 --> 01:03:39.860 I don't know what our numbers on,

NOTE Confidence: 0.8003478

01:03:39.860 --> 01:03:42.840 but you know so so one thing I didn't share

NOTE Confidence: 0.8003478

 $01:03:42.913 \longrightarrow 01:03:45.963$  is that you know VA push will push out these

NOTE Confidence: 0.8003478

 $01:03:46.035 \longrightarrow 01:03:48.807$  metrics to us and then and then raid us.

NOTE Confidence: 0.8003478

 $01:03:48.810 \longrightarrow 01:03:51.340$  Give us a Z score based on the the VA

 $01:03:51.415 \longrightarrow 01:03:54.677$  average and so whether you're however many

NOTE Confidence: 0.8003478

 $01{:}03{:}54.677 \dashrightarrow 01{:}03{:}57.378$  standard deviations above or below the mean,

NOTE Confidence: 0.8003478

 $01:03:57.380 \longrightarrow 01:03:59.522$  and that's how they figure out

NOTE Confidence: 0.8003478

01:03:59.522 --> 01:04:00.950 you know what what,

NOTE Confidence: 0.8003478

01:04:00.950 --> 01:04:02.730 what color you get right,

NOTE Confidence: 0.8003478

 $01:04:02.730 \longrightarrow 01:04:05.586$  and you don't want to be read so,

NOTE Confidence: 0.8003478

 $01:04:05.590 \longrightarrow 01:04:08.794$  but weird full in the green on map 4,

NOTE Confidence: 0.8003478

 $01:04:08.800 \longrightarrow 01:04:12.970$  four OUD&AUD. Oh yeah. The

NOTE Confidence: 0.79490656

 $01:04:12.970 \longrightarrow 01:04:15.550$  other question, Doctor Sarniak is from

NOTE Confidence: 0.79490656

01:04:15.550 --> 01:04:17.959 Doctor O'Malley and it's for Eric.

NOTE Confidence: 0.79490656

 $01{:}04{:}17.960 \dashrightarrow 01{:}04{:}21.068$  Does the VA have metrics for

NOTE Confidence: 0.79490656

 $01:04:21.068 \longrightarrow 01:04:23.140$  prescribing medications for addiction?

NOTE Confidence: 0.79490656

 $01:04:23.140 \longrightarrow 01:04:24.428$  Just ask that one.

NOTE Confidence: 0.79490656

01:04:24.428 --> 01:04:26.050 Sorry bout that. I'll just

NOTE Confidence: 0.82211846

 $01:04:26.050 \longrightarrow 01:04:28.885$  explain for the crowd so that we have sort

NOTE Confidence: 0.82211846

 $01:04:28.885 \longrightarrow 01:04:31.854$  of two main metrics that we work off of.

 $01:04:31.860 \longrightarrow 01:04:33.910$  Whether Matt or medication assisted

NOTE Confidence: 0.82211846

 $01{:}04{:}33.910 \dashrightarrow 01{:}04{:}36.724$  the rapies prescribed for OUD or au D so

NOTE Confidence: 0.82211846

01:04:36.724 --> 01:04:38.970 so we have two metrics that we work off.

NOTE Confidence: 0.82211846

 $01:04:38.970 \longrightarrow 01:04:40.580$  We're doing good on those.

NOTE Confidence: 0.8200346

01:04:43.000 --> 01:04:45.012 Great Na, I guess.

NOTE Confidence: 0.8200346

01:04:45.012 --> 01:04:47.527 A comment from Jennifer's IG

NOTE Confidence: 0.8200346

 $01:04:47.527 \longrightarrow 01:04:50.593$  and I'm very interested in

NOTE Confidence: 0.8200346

 $01:04:50.593 \longrightarrow 01:04:53.057$  safety issues with regards.

NOTE Confidence: 0.8200346

01:04:53.060 --> 01:04:53.738 Artie, I'm sorry.

NOTE Confidence: 0.8200346

 $01:04:53.738 \longrightarrow 01:04:54.416$  I'm old enough.

NOTE Confidence: 0.8200346

 $01:04:54.420 \longrightarrow 01:04:55.550 I don't understand the RT.$ 

NOTE Confidence: 0.84267545

 $01:04:56.710 \longrightarrow 01:04:58.761$  I don't think it's related to

NOTE Confidence: 0.84267545

01:04:58.761 --> 01:05:00.466 know the EMR records right?

NOTE Confidence: 0.84267545

 $01:05:00.470 \longrightarrow 01:05:02.966$  Yeah, so I know that Doctor Cahill

NOTE Confidence: 0.84267545

 $01:05:02.966 \longrightarrow 01:05:05.324$  presented kind of all the complexities

 $01:05:05.324 \longrightarrow 01:05:07.646$  of the EMR as sort of a joke.

NOTE Confidence: 0.84267545

01:05:07.650 --> 01:05:10.548 Like hey look, what we have to deal with

NOTE Confidence: 0.84267545

 $01:05:10.548 \longrightarrow 01:05:13.806$  and this is in the background and look,

NOTE Confidence: 0.84267545

 $01:05:13.810 \longrightarrow 01:05:15.712$  you know we were able to

NOTE Confidence: 0.84267545

 $01:05:15.712 \longrightarrow 01:05:17.570$  get some work done anyway.

NOTE Confidence: 0.84267545

01:05:17.570 --> 01:05:18.593 Which is amazing.

NOTE Confidence: 0.84267545

01:05:18.593 --> 01:05:21.335 It is amazing, but my interest is actually

NOTE Confidence: 0.84267545

01:05:21.335 --> 01:05:23.729 approaching that head on and saying no,

NOTE Confidence: 0.84267545

 $01{:}05{:}23.730 \dashrightarrow 01{:}05{:}27.520$  the EMR in and of itself is a safety problem.

NOTE Confidence: 0.84267545

 $01:05:27.520 \longrightarrow 01:05:30.236$  And so I've been active in our

NOTE Confidence: 0.84267545

01:05:30.236 --> 01:05:31.860 local epic optimization Committee

NOTE Confidence: 0.84267545

01:05:31.860 --> 01:05:34.560 at the Yale New Haven, you know?

NOTE Confidence: 0.84267545

 $01:05:34.560 \longrightarrow 01:05:36.510$  Or the Department of Psychiatry,

NOTE Confidence: 0.84267545

 $01:05:36.510 \longrightarrow 01:05:39.247$  but some of the initiatives have done

NOTE Confidence: 0.84267545

 $01:05:39.247 \longrightarrow 01:05:41.990$  have affected, sort of all of you.

NOTE Confidence: 0.84267545

 $01:05:41.990 \longrightarrow 01:05:45.438$  New Haven for example.

 $01:05:45.440 \longrightarrow 01:05:47.350$  People get vital signs taken.

NOTE Confidence: 0.84267545

 $01:05:47.350 \longrightarrow 01:05:49.600$  Sort of anywhere in the hospital

NOTE Confidence: 0.84267545

 $01:05:49.600 \longrightarrow 01:05:51.563$  that's now universally seen instead

NOTE Confidence: 0.84267545

 $01:05:51.563 \longrightarrow 01:05:53.927$  of segregated out somewhere so that

NOTE Confidence: 0.84267545

01:05:53.927 --> 01:05:56.619 nobody knows 'cause it's sort of sitting

NOTE Confidence: 0.84267545

 $01:05:56.619 \longrightarrow 01:06:00.270$  in an electronic box somewhere, and.

NOTE Confidence: 0.84267545

 $01:06:00.270 \longrightarrow 01:06:02.349$  It also just like there was an

NOTE Confidence: 0.84267545

 $01:06:02.349 \longrightarrow 01:06:04.386$  error where if if social history

NOTE Confidence: 0.84267545

 $01:06:04.386 \longrightarrow 01:06:06.885$  wasn't entered in then it said none.

NOTE Confidence: 0.84267545

 $01:06:06.890 \longrightarrow 01:06:09.277$  So for example it would say number

NOTE Confidence: 0.84267545

 $01:06:09.277 \longrightarrow 01:06:11.608$  of children none when it was meant

NOTE Confidence: 0.84267545

 $01:06:11.608 \longrightarrow 01:06:12.844$  to say not entered.

NOTE Confidence: 0.84267545

 $01{:}06{:}12.850 \dashrightarrow 01{:}06{:}14.580$  So there was actual misinformation

NOTE Confidence: 0.84267545

 $01:06:14.580 \longrightarrow 01:06:16.819$  across the board because of our EMR.

NOTE Confidence: 0.84267545

01:06:16.820 --> 01:06:17.816 And so I've,

01:06:17.816 --> 01:06:18.480 you know,

NOTE Confidence: 0.84267545

 $01:06:18.480 \longrightarrow 01:06:20.776$  worked with the committee that has been

NOTE Confidence: 0.84267545

 $01:06:20.776 \longrightarrow 01:06:23.130$  really nice enough to listen to me

NOTE Confidence: 0.84267545

 $01:06:23.130 \longrightarrow 01:06:25.098$  as this part time outpatient psychiatrist.

NOTE Confidence: 0.84267545

 $01:06:25.100 \longrightarrow 01:06:26.516$  I raised my hand.

NOTE Confidence: 0.84267545

01:06:26.516 --> 01:06:29.048 I point out these things and they

NOTE Confidence: 0.84267545

 $01:06:29.048 \longrightarrow 01:06:31.337$  work on it and they fix them.

NOTE Confidence: 0.84267545

 $01:06:31.340 \longrightarrow 01:06:33.468$  An I think it's been really helpful

NOTE Confidence: 0.84267545

 $01{:}06{:}33.468 \mathrel{--}{>} 01{:}06{:}35.049$  for patient quality and safety,

NOTE Confidence: 0.84267545

 $01:06:35.050 \longrightarrow 01:06:37.206$  so when you put up things like

NOTE Confidence: 0.84267545

 $01{:}06{:}37.206 \dashrightarrow 01{:}06{:}39.069$  that diagram of a joke about,

NOTE Confidence: 0.84267545

 $01:06:39.070 \longrightarrow 01:06:41.779$  you know I have to deal with this EMR

NOTE Confidence: 0.84267545

 $01:06:41.779 \longrightarrow 01:06:44.257$  where this one talks to that one that

NOTE Confidence: 0.84267545

 $01:06:44.257 \longrightarrow 01:06:46.790$  one text to this one, this one toxin.

NOTE Confidence: 0.84267545

 $01:06:46.790 \longrightarrow 01:06:47.410$  It's impossible.

NOTE Confidence: 0.84267545

 $01:06:47.410 \longrightarrow 01:06:49.258$  I actually take that really seriously.

01:06:49.260 --> 01:06:51.430 Sorry to have no sense of humor,

NOTE Confidence: 0.84267545

 $01:06:51.430 \longrightarrow 01:06:53.537$  but I think that that's a real

NOTE Confidence: 0.84267545

 $01:06:53.537 \longrightarrow 01:06:55.724$  problem in healthcare and I would be

NOTE Confidence: 0.84267545

 $01:06:55.724 \longrightarrow 01:06:57.560$  interested in finding other people who

NOTE Confidence: 0.84267545

 $01{:}06{:}57.627 \dashrightarrow 01{:}06{:}59.769$  see that as a safety quality problem.

NOTE Confidence: 0.84267545

01:06:59.770 --> 01:07:01.440 Actually working on fixing that.

NOTE Confidence: 0.84267545

01:07:01.440 --> 01:07:02.880 Or publishing data about it?

NOTE Confidence: 0.84267545

 $01:07:02.880 \longrightarrow 01:07:04.596$  Or Anne Anne, I'm not sure.

NOTE Confidence: 0.84267545

 $01:07:04.600 \longrightarrow 01:07:06.609$  Kind of how to go about that.

NOTE Confidence: 0.84267545

 $01:07:06.610 \longrightarrow 01:07:07.925$  It's just something that I've

NOTE Confidence: 0.84267545

 $01{:}07{:}07.925 \dashrightarrow 01{:}07{:}10.050$  noticed in my in my clinical care.

NOTE Confidence: 0.84267545

 $01:07:10.050 \longrightarrow 01:07:12.624$  So that was sort of what my comment was.

NOTE Confidence: 0.8249087

 $01:07:13.740 \longrightarrow 01:07:15.370$  Well, thanks for the comment.

NOTE Confidence: 0.8249087

01:07:15.370 --> 01:07:18.304 I John, can I give you one minute reply

NOTE Confidence: 0.8249087

 $01:07:18.304 \longrightarrow 01:07:20.906$  'cause we have a few other questions I

01:07:20.910 --> 01:07:23.192 want know. Thank you so much for

NOTE Confidence: 0.8249087

 $01{:}07{:}23.192 \dashrightarrow 01{:}07{:}25.480$  that comment. I mean I think humor

NOTE Confidence: 0.8249087

 $01:07:25.480 \longrightarrow 01:07:27.755$  is a the psychodynamic members of this

NOTE Confidence: 0.8249087

01:07:27.760 --> 01:07:29.112 group. Will I hope?

NOTE Confidence: 0.8249087

 $01:07:29.112 \longrightarrow 01:07:31.532$  Support me and saying that humor is

NOTE Confidence: 0.8249087

01:07:31.532 --> 01:07:33.765 a mature defense mechanism and it is

NOTE Confidence: 0.8249087

 $01:07:33.765 \longrightarrow 01:07:36.217$  not meant to imply that I don't take

NOTE Confidence: 0.8249087

 $01:07:36.217 \longrightarrow 01:07:38.366$  this seriously and I would love to

NOTE Confidence: 0.8249087

 $01{:}07{:}38.366 \dashrightarrow 01{:}07{:}40.800$  work with you along along those lines.

NOTE Confidence: 0.8249087

01:07:40.800 --> 01:07:43.104 So thank you for your comment

NOTE Confidence: 0.8249087

01:07:43.104 --> 01:07:44.970 and I look forward to.

NOTE Confidence: 0.8249087

01:07:44.970 --> 01:07:47.060 To working with you. Great,

NOTE Confidence: 0.8405322

01:07:47.060 --> 01:07:49.650 I'll just send out my email address

NOTE Confidence: 0.8405322

 $01:07:49.650 \longrightarrow 01:07:51.800$  so anybody can contact me if

NOTE Confidence: 0.8405322

01:07:51.800 --> 01:07:53.280 you're interested. Thank you.

NOTE Confidence: 0.8405322

 $01:07:53.280 \dashrightarrow 01:07:55.500$  Both Ann from Doctor Carmen Parker

 $01:07:55.566 \longrightarrow 01:07:57.631$  to Doctor Wasser as we collect data

NOTE Confidence: 0.8405322

 $01{:}07{:}57.631 \dashrightarrow 01{:}07{:}59.413$  that may reveal concerning racial

NOTE Confidence: 0.8405322

 $01:07:59.413 \longrightarrow 01:08:01.498$  bias and diagnostic and prescribing

NOTE Confidence: 0.8405322

 $01:08:01.498 \longrightarrow 01:08:03.628$  habits for faculty and residents.

NOTE Confidence: 0.8405322

 $01:08:03.628 \longrightarrow 01:08:06.262$  Have we yet entered conversations of

NOTE Confidence: 0.8405322

 $01:08:06.262 \longrightarrow 01:08:08.690$  supporting those with concerning trends?

NOTE Confidence: 0.8405322

01:08:08.690 --> 01:08:11.010 So Tobias, can you give us 2 minutes?

NOTE Confidence: 0.80794936

 $01:08:11.010 \longrightarrow 01:08:13.040$  Yeah, sure. So I think it's a

NOTE Confidence: 0.80794936

 $01{:}08{:}13.040 \dashrightarrow 01{:}08{:}15.540$  really great question, Carmen.

NOTE Confidence: 0.80794936

 $01:08:15.540 \longrightarrow 01:08:16.335$  So it's complicated.

NOTE Confidence: 0.80794936

 $01{:}08{:}16.335 \dashrightarrow 01{:}08{:}19.340$  I would say by in a lot of different ways,

NOTE Confidence: 0.80794936

 $01:08:19.340 \longrightarrow 01:08:22.260$  so one we really and I didn't get into this,

NOTE Confidence: 0.80794936

 $01:08:22.260 \longrightarrow 01:08:24.185$  but we really, really try hard when

NOTE Confidence: 0.80794936

 $01:08:24.185 \longrightarrow 01:08:25.978$  we present this information to be

NOTE Confidence: 0.80794936

 $01:08:25.978 \longrightarrow 01:08:28.092$  clear that this is not about judgment.

 $01:08:28.100 \longrightarrow 01:08:29.792$  This is not about some people

NOTE Confidence: 0.80794936

 $01:08:29.792 \longrightarrow 01:08:31.888$  are good and some people are bad,

NOTE Confidence: 0.80794936

 $01:08:31.890 \longrightarrow 01:08:33.780$  and I'm appreciative that even the language

NOTE Confidence: 0.80794936

 $01:08:33.780 \longrightarrow 01:08:35.690$  you're using is thoughtful and careful.

NOTE Confidence: 0.80794936

01:08:35.690 --> 01:08:37.724 But I think one thing I want to be

NOTE Confidence: 0.80794936

 $01:08:37.724 \longrightarrow 01:08:39.778$  very mindful of is that we're not

NOTE Confidence: 0.80794936

 $01:08:39.778 \longrightarrow 01:08:41.749$  sending the message to a resident

NOTE Confidence: 0.80794936

 $01:08:41.749 \longrightarrow 01:08:43.569$  that they're doing something bad.

NOTE Confidence: 0.80794936

 $01{:}08{:}43.570 \dashrightarrow 01{:}08{:}45.195$  The second factor that really

NOTE Confidence: 0.80794936

 $01:08:45.195 \longrightarrow 01:08:46.170$  complicated is that.

NOTE Confidence: 0.80794936

 $01:08:46.170 \longrightarrow 01:08:48.026$  A lot of the choices that the residents

NOTE Confidence: 0.80794936

 $01:08:48.026 \longrightarrow 01:08:49.888$  are making in prescribing these settings

NOTE Confidence: 0.80794936

01:08:49.888 --> 01:08:51.568 are not wholly independent choices,

NOTE Confidence: 0.80794936

 $01:08:51.570 \longrightarrow 01:08:53.274$  so one it obviously can be

NOTE Confidence: 0.80794936

01:08:53.274 --> 01:08:54.410 influenced by their attending,

NOTE Confidence: 0.80794936

 $01:08:54.410 \longrightarrow 01:08:56.330$  but two it can also be really heavily

01:08:56.330 --> 01:08:57.810 influenced by community practices,

NOTE Confidence: 0.80794936

 $01:08:57.810 \longrightarrow 01:08:59.997$  so a lot of people you know these choices

NOTE Confidence: 0.80794936

 $01:08:59.997 \longrightarrow 01:09:02.360$  are being things that are being continued.

NOTE Confidence: 0.80794936

01:09:02.360 --> 01:09:04.348 Some of their seeing a CI you,

NOTE Confidence: 0.80794936

 $01:09:04.350 \longrightarrow 01:09:06.095$  they're just continuing their outpatient

NOTE Confidence: 0.80794936

 $01:09:06.095 \longrightarrow 01:09:08.688$  meds or an inpatient unit or wherever so.

NOTE Confidence: 0.80794936

 $01:09:08.690 \longrightarrow 01:09:09.704$  It's it's not.

NOTE Confidence: 0.80794936

01:09:09.704 --> 01:09:12.070 I think I would be careful about

NOTE Confidence: 0.80794936

 $01:09:12.150 \dashrightarrow 01:09:14.658$  interpreting racial bias that we see

NOTE Confidence: 0.80794936

01:09:14.658 --> 01:09:16.966 in the prescribing as necessarily

NOTE Confidence: 0.80794936

 $01:09:16.966 \longrightarrow 01:09:19.786$  solely reflective of the residents.

NOTE Confidence: 0.80794936

 $01:09:19.790 \longrightarrow 01:09:21.398$  Choice as as not as more.

NOTE Confidence: 0.80794936

 $01:09:21.400 \dashrightarrow 01:09:23.008$  Being a multi factorial and kind

NOTE Confidence: 0.80794936

 $01:09:23.008 \dashrightarrow 01:09:24.629$  of complicated at the same time.

NOTE Confidence: 0.80794936

 $01:09:24.630 \longrightarrow 01:09:26.774$  I think we do have to address that.

01:09:26.780 --> 01:09:28.135 We see really desperate findings

NOTE Confidence: 0.80794936

 $01:09:28.135 \longrightarrow 01:09:29.828$  for in certain individuals to help

NOTE Confidence: 0.80794936

 $01:09:29.828 \longrightarrow 01:09:31.273$  them acknowledge that their findings

NOTE Confidence: 0.80794936

 $01:09:31.273 \longrightarrow 01:09:32.923$  are really different and how do

NOTE Confidence: 0.80794936

 $01:09:32.923 \longrightarrow 01:09:34.048$  we support them through that.

NOTE Confidence: 0.80794936

01:09:34.050 --> 01:09:36.114 So I think this paper was only recently

NOTE Confidence: 0.80794936

01:09:36.114 --> 01:09:38.140 kind of coming to fruition and I'm

NOTE Confidence: 0.80794936

01:09:38.140 --> 01:09:40.144 still wrestling with it so I know

NOTE Confidence: 0.80794936

01:09:40.144 --> 01:09:41.873 if you or anyone else is interested

NOTE Confidence: 0.80794936

 $01:09:41.873 \longrightarrow 01:09:43.912$  in this area has ideas or how to

NOTE Confidence: 0.80794936

 $01:09:43.912 \longrightarrow 01:09:45.877$  address this in the kind of careful,

NOTE Confidence: 0.80794936

01:09:45.880 --> 01:09:47.230 thoughtful way we'd like to,

NOTE Confidence: 0.80794936

 $01:09:47.230 \longrightarrow 01:09:48.040$  I'm all ears.

NOTE Confidence: 0.91817135

 $01:09:50.150 \longrightarrow 01:09:53.414$  Thanks, I I guess I would add 2.

NOTE Confidence: 0.91817135

01:09:53.420 --> 01:09:56.548 I didn't hear you mention faculty in that,

NOTE Confidence: 0.91817135

 $01{:}09{:}56.550 \dashrightarrow 01{:}09{:}59.287$  and so I think Doctor Parkers question.

 $01{:}09{:}59.290 \dashrightarrow 01{:}10{:}01.936$  There's still half. That to be addressed.

NOTE Confidence: 0.8198853

 $01{:}10{:}04.820 \dashrightarrow 01{:}10{:}07.340$  Something that worked for I want to make

NOTE Confidence: 0.8198853

 $01{:}10{:}07.340 \dashrightarrow 01{:}10{:}09.967$  sure just because there was a question

NOTE Confidence: 0.8198853

01:10:09.967 --> 01:10:12.400 from Doctor Goldenberg to Doctor Hermes,

NOTE Confidence: 0.8198853

 $01:10:12.400 \longrightarrow 01:10:14.566$  our patient populations at different VA

NOTE Confidence: 0.8198853

01:10:14.566 --> 01:10:16.730 sufficiently similar to compare across sites.

NOTE Confidence: 0.8198853

01:10:16.730 --> 01:10:19.257 I saw you answered in a text,

NOTE Confidence: 0.8198853

 $01{:}10{:}19.260 \dashrightarrow 01{:}10{:}23.230$  but just so that every body can hear it. Oh

NOTE Confidence: 0.82208234

01:10:23.230 --> 01:10:26.017 yeah, great so it's a great question, Matt.

NOTE Confidence: 0.82208234

 $01{:}10{:}26.017 \dashrightarrow 01{:}10{:}28.870$  The so would you know I I talked about

NOTE Confidence: 0.82208234

 $01{:}10{:}28.942 \dashrightarrow 01{:}10{:}31.609$  VA pushing out metrics and you know

NOTE Confidence: 0.82208234

 $01:10:31.609 \longrightarrow 01:10:34.212$  thanks for giving that analogy of sort

NOTE Confidence: 0.82208234

 $01{:}10{:}34.212 \dashrightarrow 01{:}10{:}36.996$  of having data rain down on you 'cause

NOTE Confidence: 0.82208234

 $01:10:36.996 \longrightarrow 01:10:39.467$  it that's what it feels like sometimes.

NOTE Confidence: 0.82208234

 $01:10:39.470 \longrightarrow 01:10:40.874$  Thankfully, when we're compared

 $01:10:40.874 \longrightarrow 01:10:42.980$  against other facilities for a lot

NOTE Confidence: 0.82208234

 $01:10:43.042 \longrightarrow 01:10:44.956$  of the metrics they are weighted

NOTE Confidence: 0.82208234

 $01:10:44.956 \longrightarrow 01:10:46.880$  according to the facilities complexity.

NOTE Confidence: 0.82208234

 $01:10:46.880 \longrightarrow 01:10:49.576$  So we are. We are compared to other

NOTE Confidence: 0.82208234

01:10:49.576 --> 01:10:51.119 like facilities like Boston,

NOTE Confidence: 0.82208234

 $01:10:51.120 \longrightarrow 01:10:53.240$  another sort of larger academic Villiers.

NOTE Confidence: 0.82208234

 $01:10:53.240 \longrightarrow 01:10:54.620$  And to some extent.

NOTE Confidence: 0.82208234

 $01:10:54.620 \longrightarrow 01:10:56.320$  That characterization takes into account,

NOTE Confidence: 0.82208234

01:10:56.320 --> 01:10:58.216 you know, patient mix as well.

NOTE Confidence: 0.82208234

01:10:58.220 --> 01:11:00.740 So it's not. I don't think it's perfect,

NOTE Confidence: 0.82208234

 $01:11:00.740 \longrightarrow 01:11:02.320$  but it gives you a.

NOTE Confidence: 0.82208234

 $01:11:02.320 \longrightarrow 01:11:04.485$  It's much better than trying

NOTE Confidence: 0.82208234

 $01:11:04.485 \longrightarrow 01:11:07.220$  to do this in the dark.

NOTE Confidence: 0.82208234

 $01:11:07.220 \longrightarrow 01:11:08.468$  So yeah, thank you.

NOTE Confidence: 0.8987099

 $01:11:12.510 \longrightarrow 01:11:17.043$  Any other questions? We have attrition.

NOTE Confidence: 0.8987099

01:11:17.043 --> 01:11:19.840 We have two minutes, is that? Yeah, it looks

01:11:19.840 --> 01:11:21.898 like all the questions and chat are

NOTE Confidence: 0.79955983

 $01{:}11{:}21.898 \dashrightarrow 01{:}11{:}24.507$  done and I don't see any hand sprays.

NOTE Confidence: 0.79955983

 $01:11:24.510 \longrightarrow 01:11:26.370$  So unless any come up now.

NOTE Confidence: 0.87026465

01:11:28.440 --> 01:11:32.470 OK, well give it a second and just to finish.

NOTE Confidence: 0.87026465

01:11:32.470 --> 01:11:36.097 I would say minute when I said it early,

NOTE Confidence: 0.87026465

01:11:36.100 --> 01:11:38.800 I think you now have a an idea of

NOTE Confidence: 0.87026465

 $01:11:38.800 \longrightarrow 01:11:41.407$  some of the work being done in

NOTE Confidence: 0.87026465

01:11:41.407 --> 01:11:44.158 the Department and we are very

NOTE Confidence: 0.87026465

 $01:11:44.158 \longrightarrow 01:11:46.526$  interested in future opportunities

NOTE Confidence: 0.87026465

 $01:11:46.526 \longrightarrow 01:11:48.894$  to highlight clinical practice.

NOTE Confidence: 0.87026465

01:11:48.900 --> 01:11:51.686 And so how we think about that?

NOTE Confidence: 0.87026465

01:11:51.690 --> 01:11:54.330 And then again, you saw, I mean,

NOTE Confidence: 0.87026465

 $01{:}11{:}54{.}330 \dashrightarrow 01{:}11{:}55{.}955$  the excellence is just uncovered

NOTE Confidence: 0.87026465

 $01:11:55.955 \longrightarrow 01:11:58.472$  in in this kind of conversation

NOTE Confidence: 0.87026465

01:11:58.472 --> 01:12:00.440 exists throughout the Department,

 $01:12:00.440 \longrightarrow 01:12:03.480$  and so we would be very interested in

NOTE Confidence: 0.87026465

 $01{:}12{:}03.480 {\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}} 01{:}12{:}05.509$  any opportunities to further highlight

NOTE Confidence: 0.87026465

 $01:12:05.509 \longrightarrow 01:12:07.909$  kind of clinical work that people

NOTE Confidence: 0.87026465

01:12:07.909 --> 01:12:10.386 are doing in our vast Department.

NOTE Confidence: 0.87026465

 $01:12:10.390 \longrightarrow 01:12:13.574$  I would like to thank all the presenters,

NOTE Confidence: 0.87026465

 $01{:}12{:}13.580 \dashrightarrow 01{:}12{:}15.595$  extraordinary job on pretty short

NOTE Confidence: 0.87026465

01:12:15.595 --> 01:12:17.950 notice and again thank you all,

NOTE Confidence: 0.87026465

 $01:12:17.950 \longrightarrow 01:12:21.118$  thanks specifically to Doctor Lee for.

NOTE Confidence: 0.87026465

 $01:12:21.120 \longrightarrow 01:12:23.368$  I got to be the face of this.

NOTE Confidence: 0.87026465

01:12:23.370 --> 01:12:24.770 She did all the work,

NOTE Confidence: 0.87026465

01:12:24.770 --> 01:12:27.360 so thanks again and thanks to everybody.